

Financial Results Briefing for Q2 FY2025

H1 results driven by online payments; strengthening business structure to be resilient against changes in the environment

May 15, 2025 81st Investor Meeting

Safe Harbor Statement for Forward Looking Statements

The contents of this document is based on generally recognized economic and social conditions, as well as certain assumptions judged to reasonable by GMO Payment Gateway as of May 15, 2025.

Note that the contents are subject to change without prior notice in the event of changes in the business environment, etc.

Abbreviations used in this document is as follows:

GMO-PG : GMO Payment Gateway

GMO-EP : GMO Epsilon

GMO-RP: GMO Reserve Plus (formerly GMO Medical Reservation Technology)

GMO-PS : GMO Payment Service
GMO-FG : GMO Financial Gate
GMO-CAS : GMO Card System

Merchandise EC : Apparel, food/beverage, cosmetic/health food, delivery/newspaper,

daily goods/office supplies and CtoC, etc.

Non-merchandise EC : Digital content/telecommunication, utility, travel/ticket, insurance,

membership fees/services, etc.

PF : Platform

MSB : Money Service Business
BaaS : Banking as a Service
GMP : Global major players

CP : Stands for Card Present transaction and refers to payments made at bricks-and-mortar stores

by physically presenting a credit card or other non-cash devices.

2

Agenda

- 1. Earnings Summary
- 2. Growth Strategy
- 3. Sustainability
- 4. Financial Highlights and Reference Materials



1. Earnings Summary

1.1 Summary of Consolidated Results

Revenue and OP exceeded plans for Q2 and H1

(¥ mil)		H1 FY2024 Actual	H1 FY2025 Actual	% YoY	FY2025 Guidand (% progre	е	Q2 FY2025 (% YoY)
Revenue		36,099	40,757	+12.9%	•	,377 9%)	20,462 (+11.7%)
Gross Profit		23,267	27,540	+18.4%	•	,319 6%)	13,922 (+18.8%)
Operating Profit		12,652	15,314	+21.0%	•	,225 7%)	8,059 (+18.1%)
Pre-tax Profit		13,118	15,752	+20.1%	•	,722 8%)	8,165 (+13.4%)
Semi-annual profit Attributable to owners of parent		8,328	9,849	+18.3%	'	,511 2%)	5,284 (+8.3%)
			Operating Stores*1*2 / II End-Q2 FY2025		Consol. TRX Volume Q2 FY2025*1*3		Consol. TRX Value Q2 FY2025*1
KPI (% YoY)	Online pa CP paym Consol.		63,064 stores (+6 111,163 IDs (+19	9.3%) ≒ 0.31 bı	n (+15.6%) n (+39.3%) n (+18.7%)		trn (+7.0%) trn (+28.8%) trn (+14.5%)

^{*1} The figure for operating stores is for GMO-PG and GMO-EP, and the figures for IDs is the number of terminal-free active IDs for GMO-FG and excludes GMO-PG's GMO Cashless Platform.

^{*3} TRX volume is calculated based on fee revenue standard, which in the case of online consists of multiple (1 to 3) transactions per payment including authorization (tentative sales proceeds) and actual sales proceeds. CP transaction volume is based on one transaction per payment.

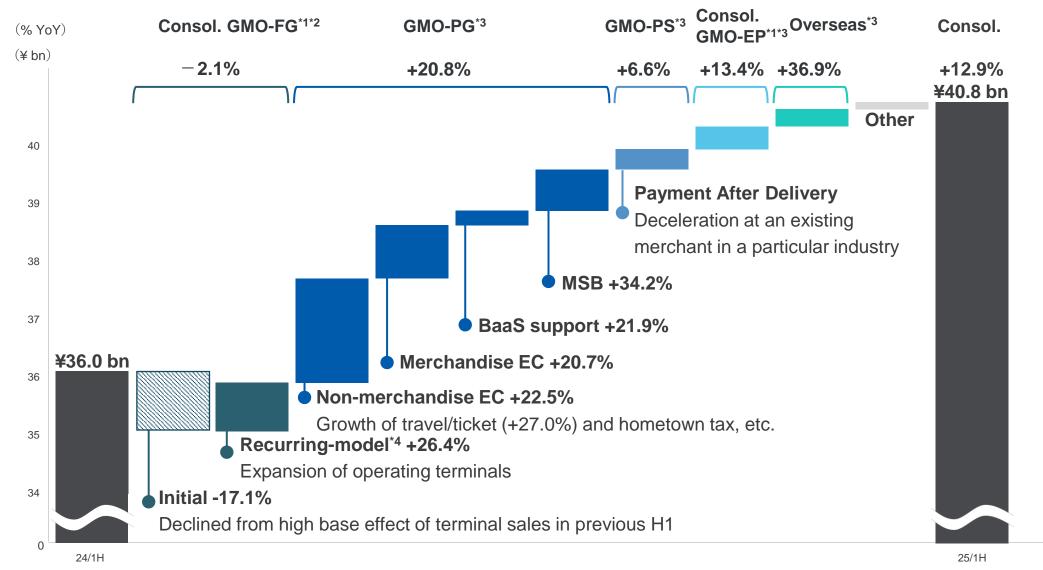


Online payment TRX volume and value figures are the sum totals for GMO-PG, GMO-PS. CP payment TRX volume and value are the sum totals for GMO-PG's GMO Cashless Platform.

^{*2} The standards for recognition of the number of operating stores has been revised from Q4 FY2023. Figures exclude a specific case and fincode byGMO. If included, the number of operating stores for the same period would be 747,825 stores, up 17.8% YoY.

1.2.1 Waterfall Chart of Consol. Revenue (YoY)

GMO-FG's initial revenue declined 17.1% from high base effect of terminal sales in the previous term



^{*1} Consol. GMO-FG includes GMO-FG and GMO-CAS. Consol. GMO-EP includes GMO-EP and GMO-RP.

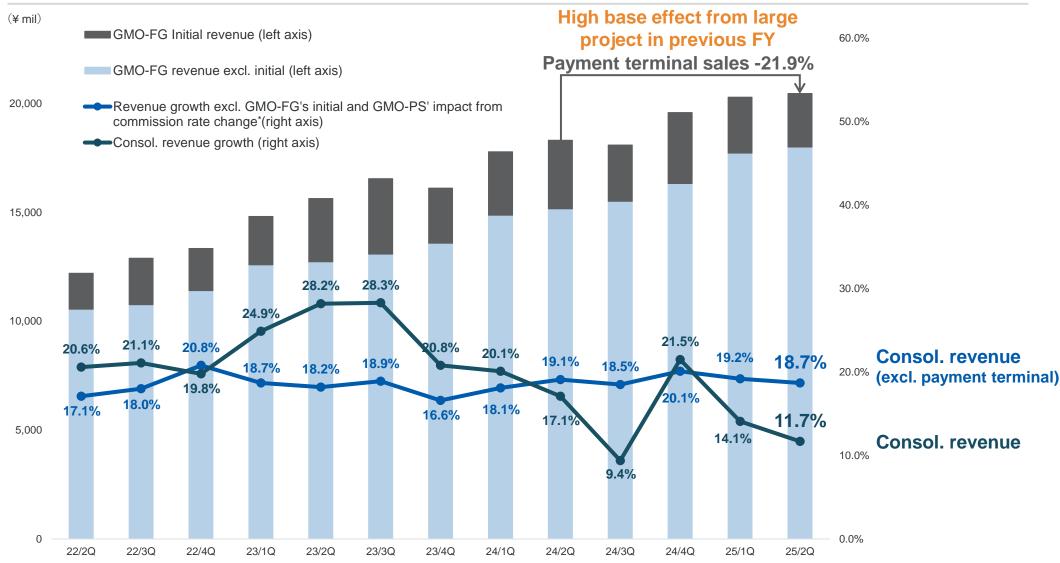
^{*2} Figures are taken from GMO-FG's consolidated financial results.

^{*3} Figures are before GMO-PG consolidated eliminations. *4 Recurring-model revenue is the sum total of stock, fee and spread and excludes initial which mostly consists of terminal sales.

1.2.2 Trend of Revenue Growth

Consol. revenue excl. payment terminals grew stably at 18.7%

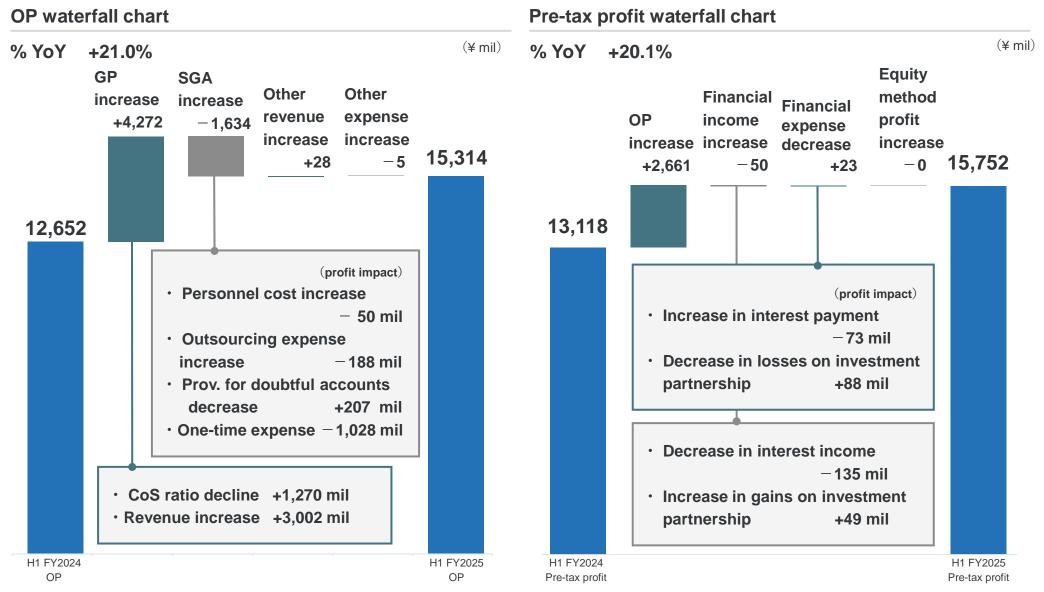
Breakdown of consol. revenue and % YoY growth rates (quarterly trend)



^{*} Figures from Q1 FY2023 show GMO-PS revenues excluding the impact from the increase in convenience store commission rate.

1.2.3 Waterfall Chart for Consol. OP and Pre-tax Profit (YoY)

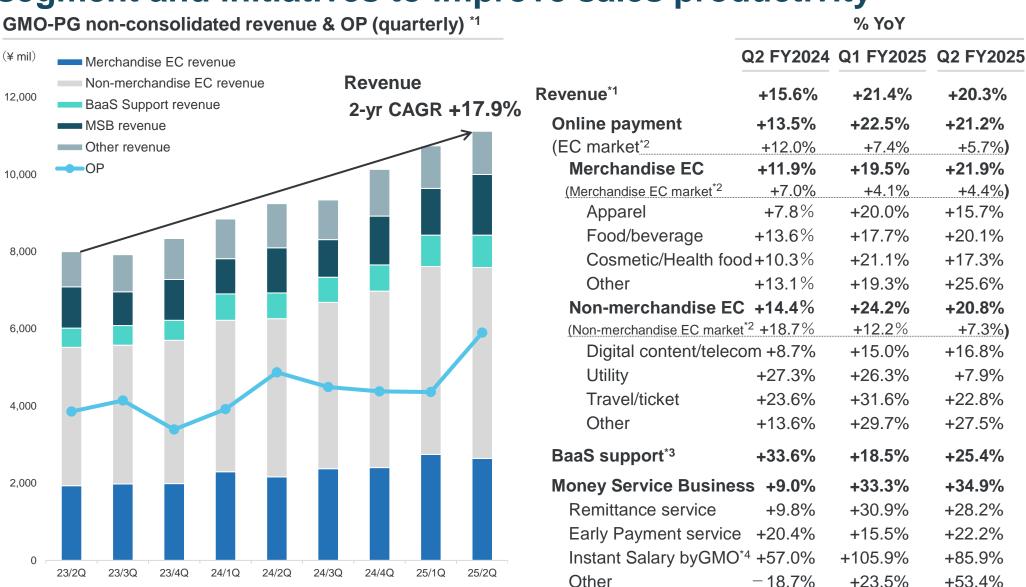
OP grew 21.0% from the 18.4% increase in gross profit and decline in provisions for doubtful accounts that offset the one-time expense



^{*} The "+" and "-" sign denote the direction of the impact to operating profit and pretax profit.

1.3.1 GMO-PG Non-Consol. Performance (YoY)

Revenue grew 20.3% strong sales from larger mid-sized client segment and initiatives to improve sales productivity



^{*1} Figures for revenue and operating profit are before consolidated eliminations

^{*4} The revenue figures for some of the scheme is presented on a gross basis and not on a net basis from Q1 FY2024. The % YoY figures are calculated excluding this impact.

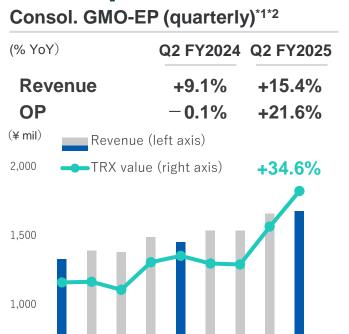


^{*2} EC market figures are categorized into merchandise and non-merchandise using the Internet expenditure amount per household based on Ministry of Internal Affairs and Communication's "Family Income and Expenditure Survey."

^{*3} Figures for BaaS Support present the sum total of Ginko Pay and Processing PF.

1.3.2 Performance of GMO-EP, GMO-PS and GMO-FG (YoY)

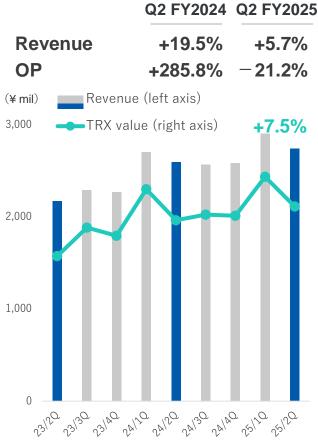
EP's growth recovers, PS' continued margin improvement and FG impacted from high base effect



EP non-consol. revenue grew 11.7% from growth of payment service for startups; Expansion of service footprint of reservation SaaS GMO-RP +40.3%

2 23/30 23/40 21/20 21/20 21/30 21/40 25/20 25/20

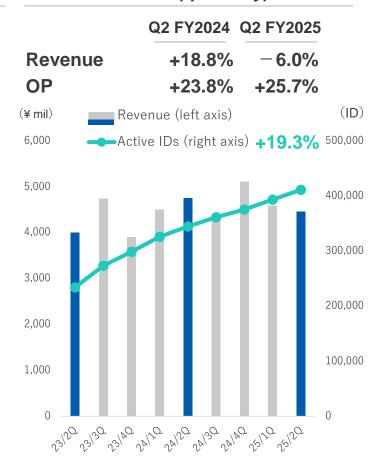
GMO-PS (quarterly)*2



Deceleration at an existing merchant at a certain industry;

YoY decline in reversal of provision for doubtful accounts although default rates remain low and stable

Consol. GMO-FG (quarterly)*1*3



Terminal sales impacted from high base effect, but recurring-model revenue grew Initial revenue -21.9% Recurring-model revenue*4+25.2%

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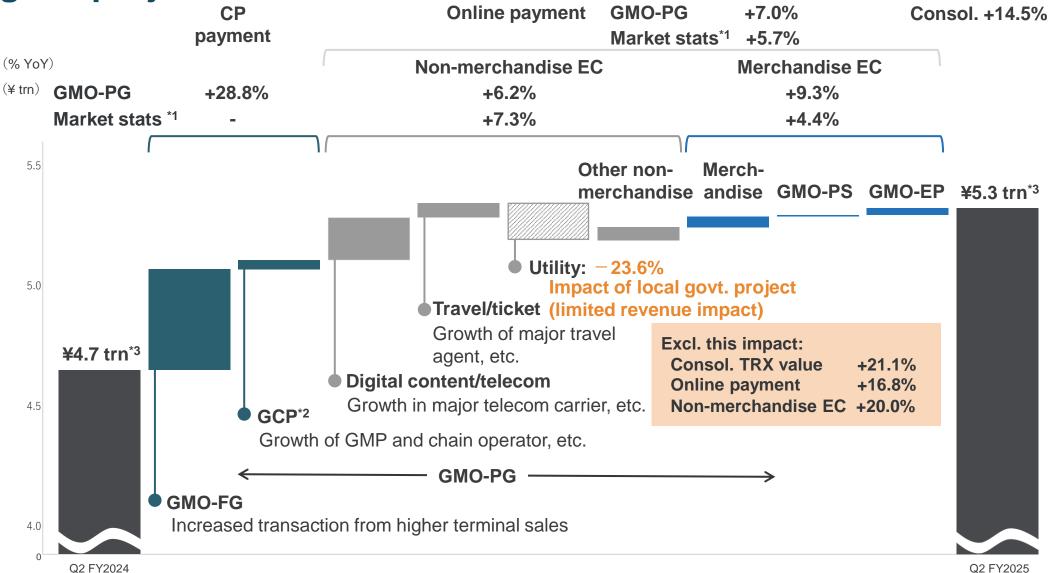
^{*1} Consol. GMO-EP includes GMO-EP and GMO-RP (formerly GMO Medical Reservation Technology). Consol. GMO-FG includes GMO-FG, GMO-CAS and GMO Data.

^{*2} Figures are before GMO-PG consolidated eliminations. *3 Figures are taken from GMO-FG's consolidated financial results. Figures up to FY2024 are based on JGAAP, figures from FY2025 are based on IFRS standards.

^{*4} Recurring-model revenue is the sum total of stock, fee and spread and excludes initial which mostly consists of terminal sales.

1.4 Waterfall Chart of Consol. TRX Value (YoY, Q2)

Consol. TRX value increased 21.1% excluding impact of local govt. project

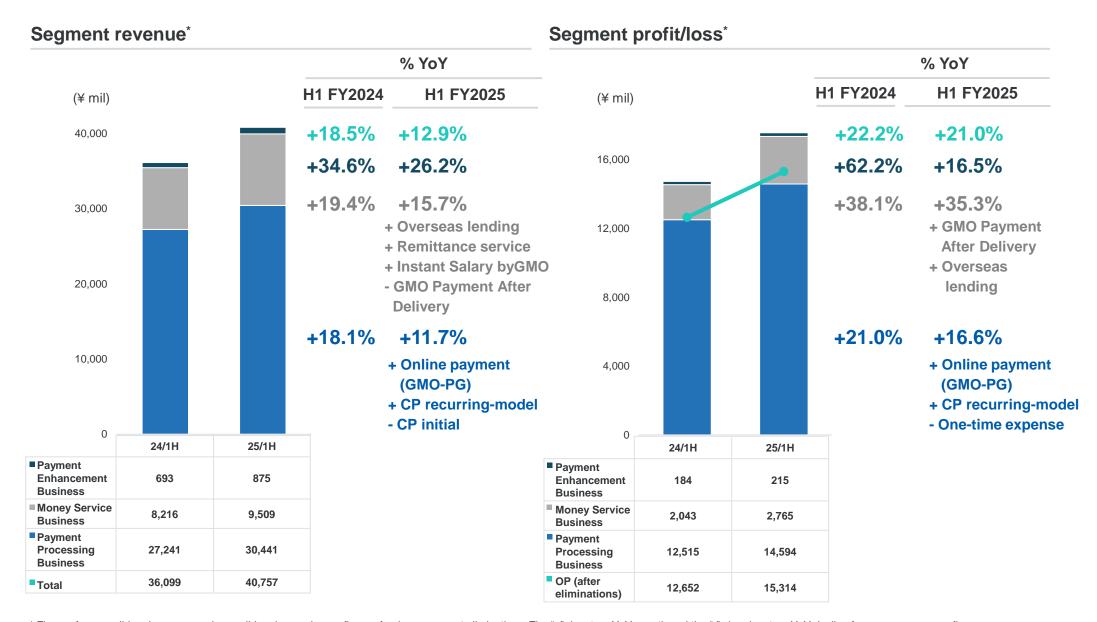


^{*1} EC Market figures are categorized into merchandise and non-merchandise using the Internet expenditure amount per household based on Ministry of Internal Affairs and Communication's "Family Income and Expenditure Survey." CP Payment market is based on Ministry of Economy, Trade and Industry's "Survey of Selected Service Industries" and this survey has terminated as of December 2024.

*2 GMO Cashless Platform. *3 Rounded off to nearest trillion of yen.

1.5 Segment Results (YoY)

MSB profits increased 35.3% from the normalization of credit costs

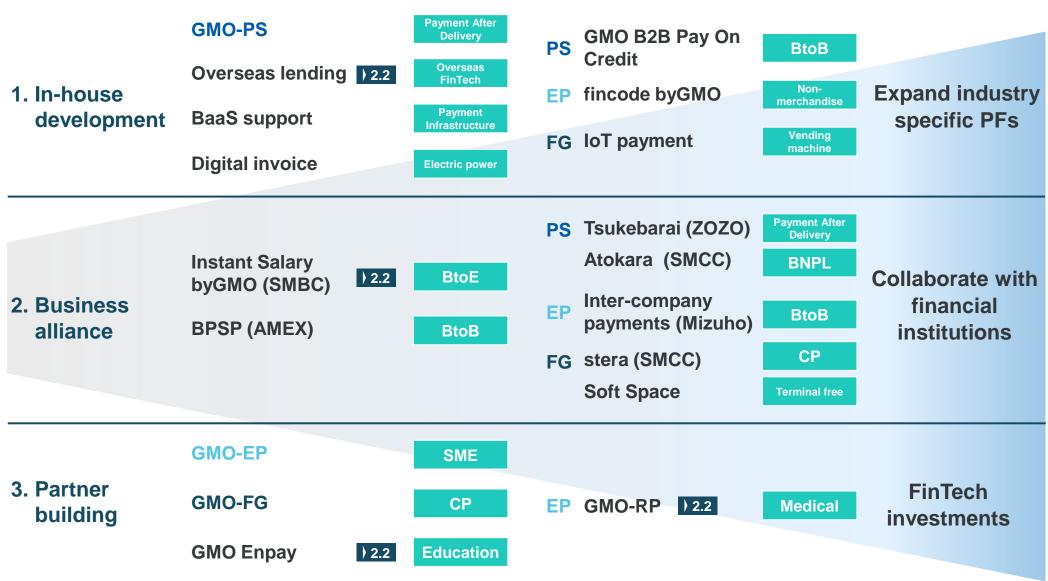


^{*} Figures for consolidated revenue and consolidated operating profit are after inter-segment eliminations. The "+" denote a YoY growth and the "-" sign denote a YoY decline for segment revenue figures.

2. Growth Strategy

2.1 Management Strategy: TAM Expansion

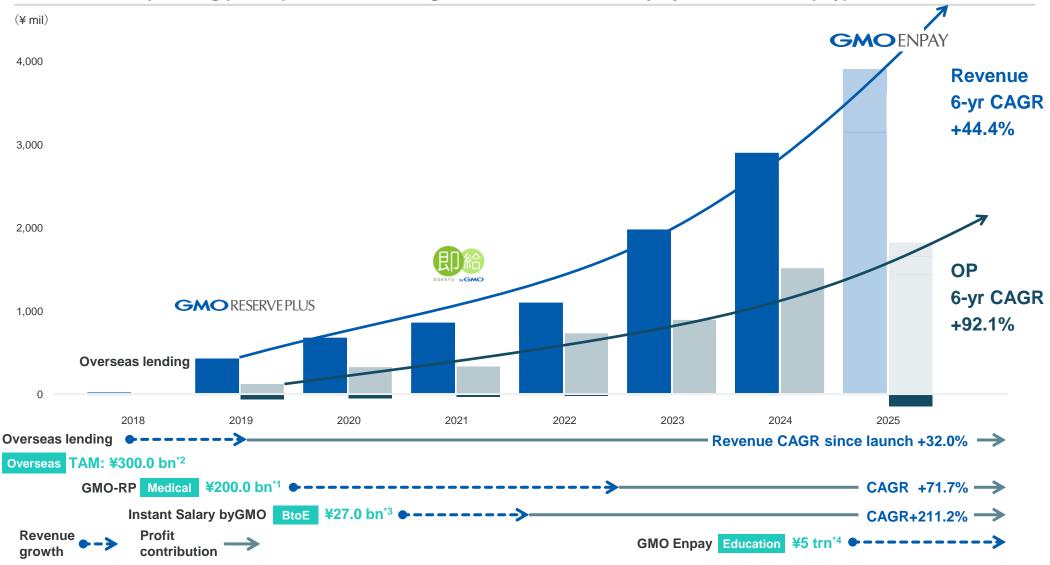
Expand TAM (i.e. business domains) with the 3 strategies at each subsidiary



2.2 Management Strategy: Earnings contribution from expanding TAM

TAM expansion followed by revenue growth, and then profit contribution

Revenue and operating profit (Overseas lending, GMO-RP, Instant Salary byGMO, GMO Enpay)



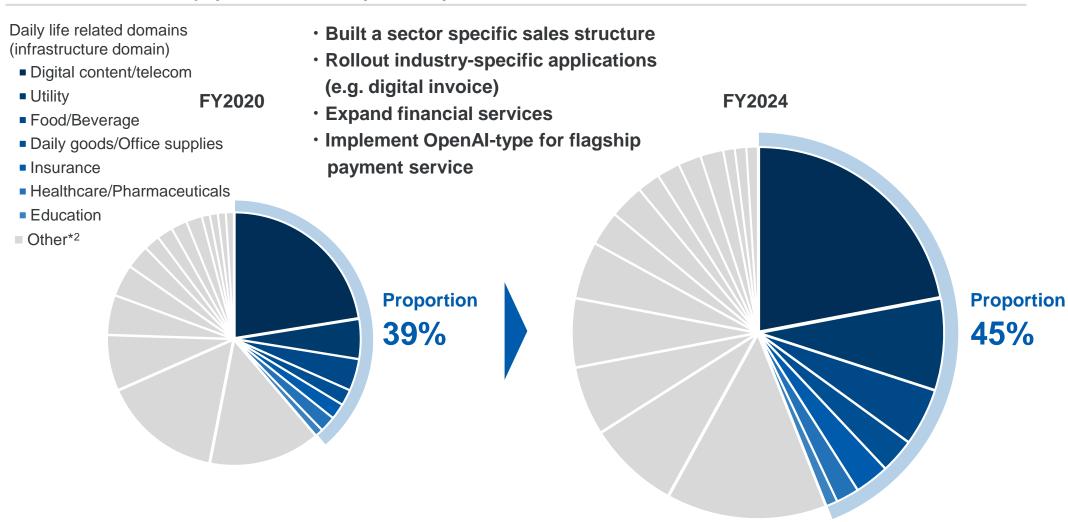
^{*1} Market size of medical DX SaaS. *2 Size of annual interest for FinTech lending. *3 Market size of salary paid by account transfer.

^{*4} Figures are calculated by multiplying the expenditure per household using the National Institute of Population and Social Security Research's 2022 population statistics and Ministry of Internal Affairs and Communication's "Family Income and Expenditure Survey".

2.3 Management Strategy: Strengthening business model 1

Address areas closely linked to daily lives across various industries

Breakdown of online payment revenue by industry*1



^{*2} Comprised of apparel, cosmetic/health food, delivery/newspaper, CtoC, travel/ticket, membership/services, etc. of PG Multi-payment services' revenue by industry.

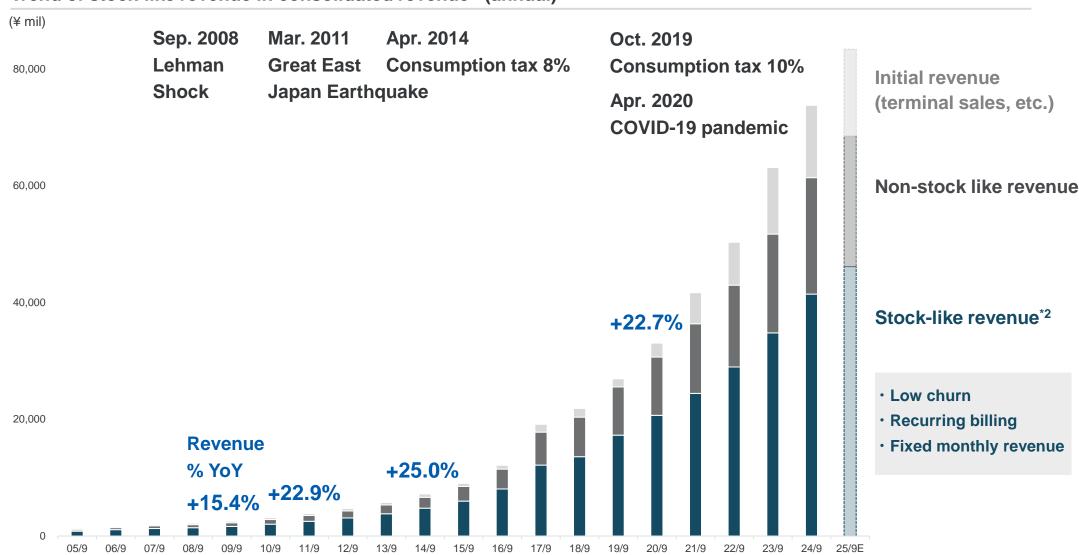


^{*1} Compiled using revenue by industry of PG Multi-payment service

2.4 Management Strategy: Strengthening business model 2

Continue stable growth by stacking up stock-like revenue streams

Trend of stock-like revenue in consolidated revenue*1 (annual)



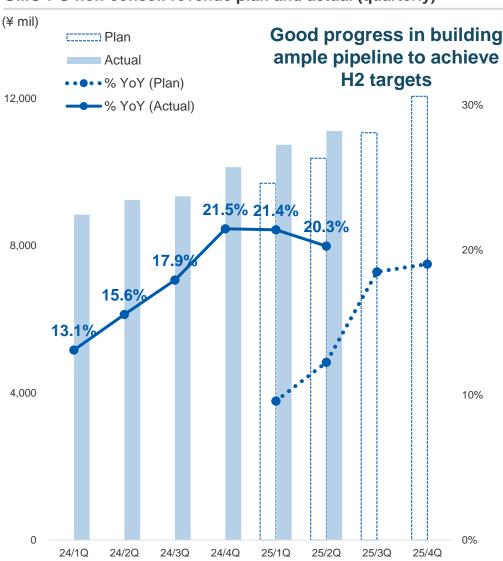
^{*1} Figures from FY2018 are based on IFRS standards. Due to the deconsolidation of Macro Kiosk in FY ending September 2020, the revenue figures do not include discontinued business and only present continuing business.

^{*2} Figures show the sum total of stock revenue (fixed revenue) and fee (transaction based revenue) and spread (merchant sales).

2.5.1 Business strategy: GMO-PG Non-consolidated

Growth of larger mid-sized clients; numerous initiatives targeting H2 and beyond

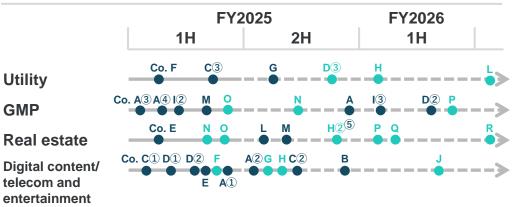
GMO-PG non-consol. revenue plan and actual (quarterly)



GMO-PG non-consol. TRX value vs. market stats*(indexed)



Progress of initiatives (Updates from Q1 FY2025)

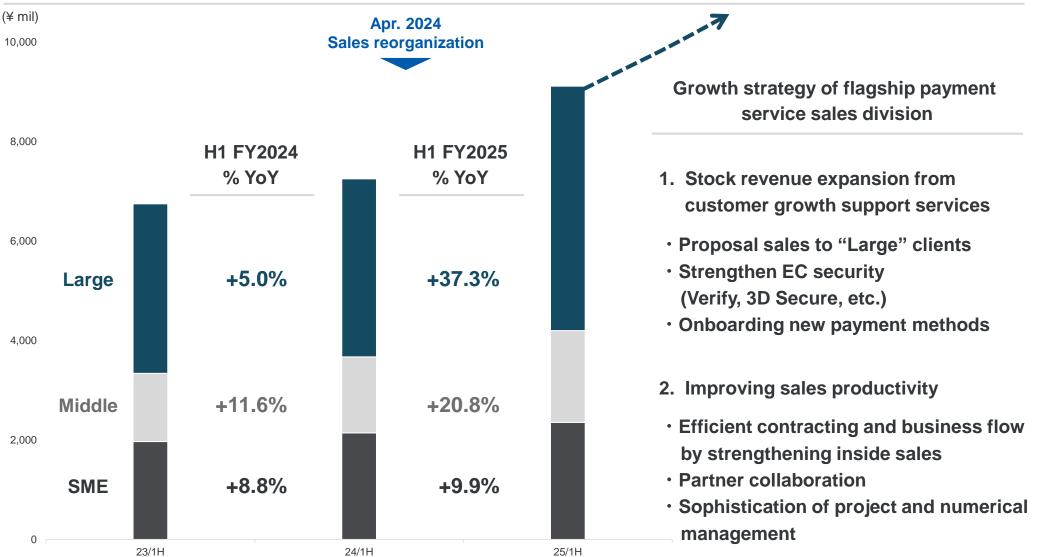


^{*} EC Market figures are categorized into merchandise and non-merchandise using the Internet expenditure amount per household based on Ministry of Internal Affairs and Communication's "Family Income and Expenditure Survey."

2.5.2 Business Strategy: GMO-PG Non-consolidated (Flagship Payment Service Sales Division)

Revenue growth from supporting client's growth and improving sales productivity

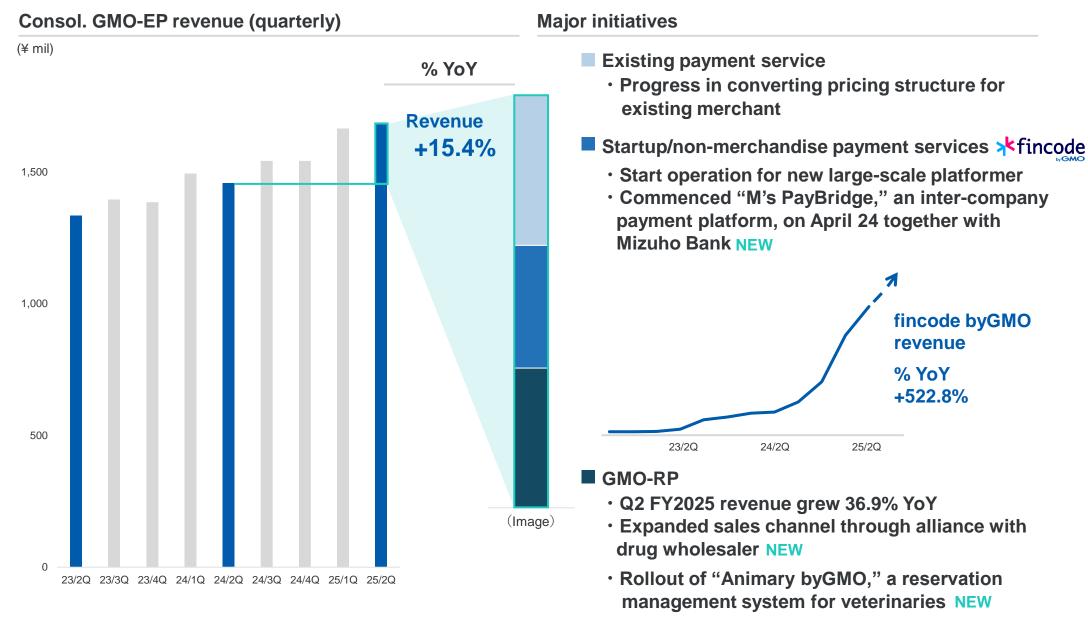
Change in revenue by customer segment at the flagship payment service sales division*



^{*} Classified according to the client's revenue size in each period.

2.6 Business Strategy: GMO-EP Consol. Online Payment (SME) and Medical DX

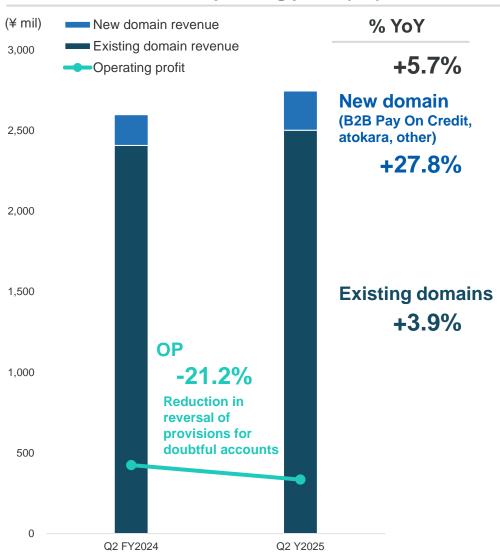
Accelerate growth by driving forward payments for startups and reservation SaaS services



2.7 Business Strategy: GMO-PS Payment After Delivery/BNPL

Aim for revenue growth recovery by strengthening synergy and partner strategy

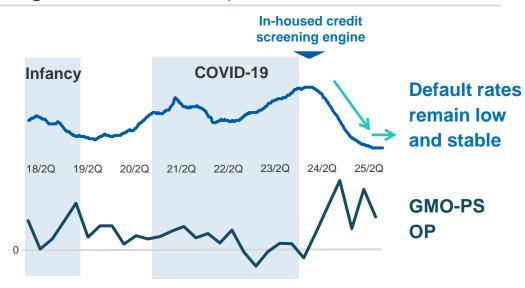
GMO-PS revenue and operating profit (Q2)



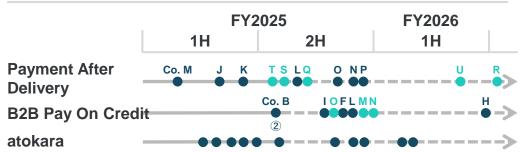
Strengthened synergy with PG with the organizational reforms in March 2025

Driving project wins with partner strategy and collaboration with PG

Progress of initiatives (Updates after Q1 FY2025)

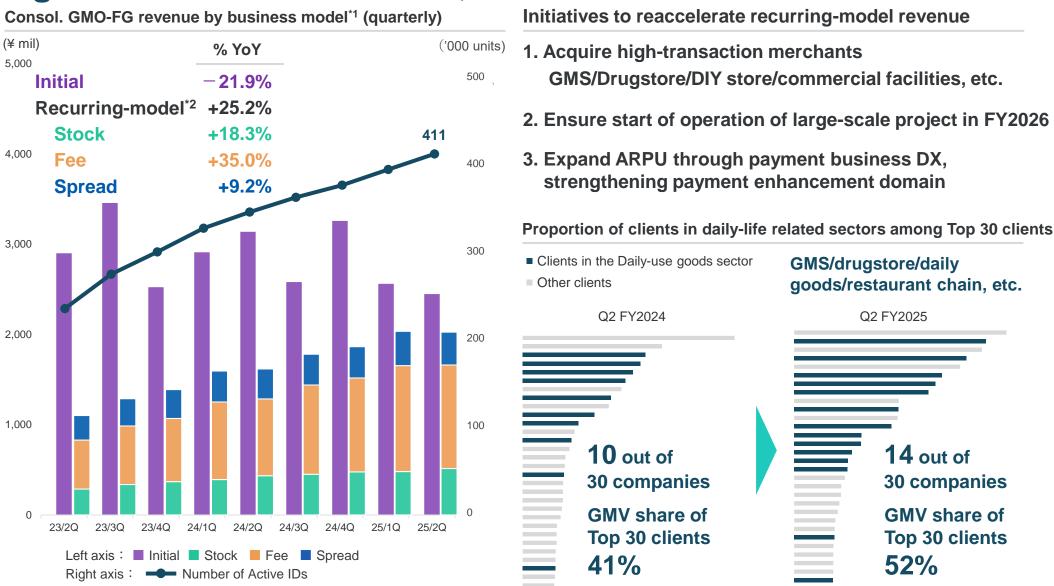


Progress of initiatives (Updates after Q1 FY2025)



2.8 Business Strategy: Consol. GMO-FG CP Payments

Driving reacceleration of recurring-model revenue by acquiring high-transaction merchants, etc.



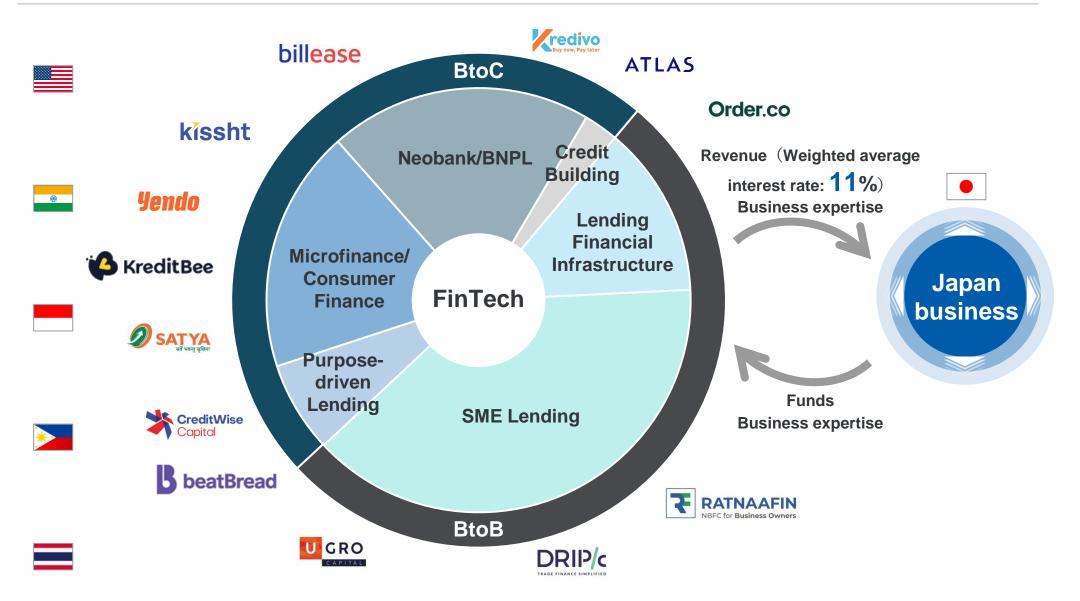
^{*1} Figures are taken from GMO-FG's consolidated financial results. Figures from FY2024 are based on IFRS standards. For figures for FY2025 are based on IFRS standards.

^{*2} Recurring-model revenue is the sum total of stock, fee and spread and excludes initial which mostly consists of terminal sales.

2.9.1 Business Strategy: Global Lending Strategy

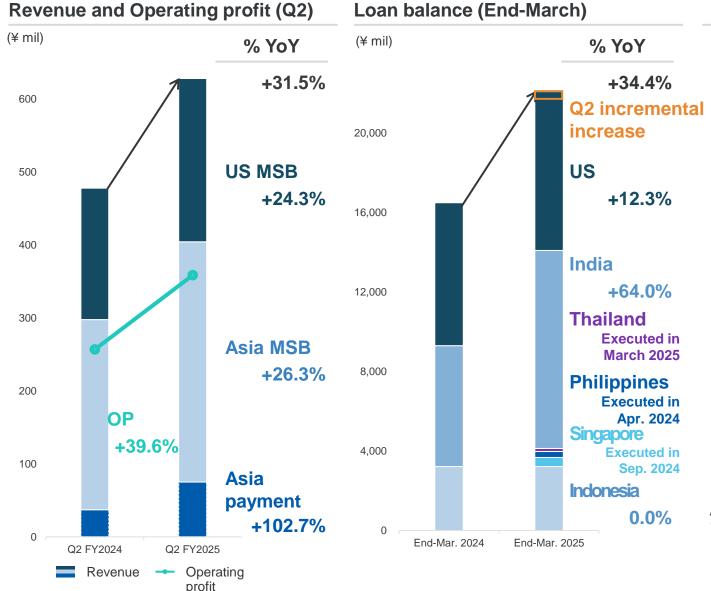
Pursue returns and leading-edge expertise from promising FinTech companies in each category

Global lending portfolio (End-March 2025 breakdown of lending book, excerpt of a concrete case provided)



2.9.2 Business Strategy: Global Earnings Summary

Revenue grew 31.5% from new loans executed, increase in loans to prime borrowers and strong remittance service



New loans executed (Q2 FY2025 onwards)



SME Ioan FinTech

 Realized low default rates by localized focus and proprietary digital credit screening



(Mar. 2025)

Personal loan FinTech

 Prompt loans using fully digital credit screening



(Mar. 2025)

BNPL FinTech

- New loan executed to Thai company of an existing Indonesian borrower
- Progress in gaining business expertise and regional diversification

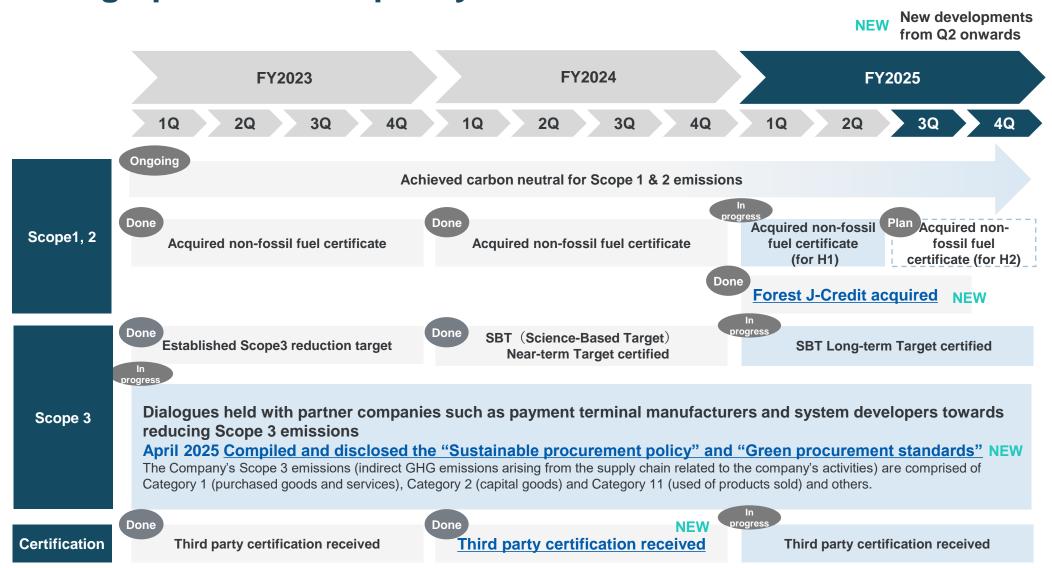
Asia payment

Remittance service to Big Tech growing stably at ahigh rate

3. Sustainability

3. Sustainability: Decarbonization Initiatives

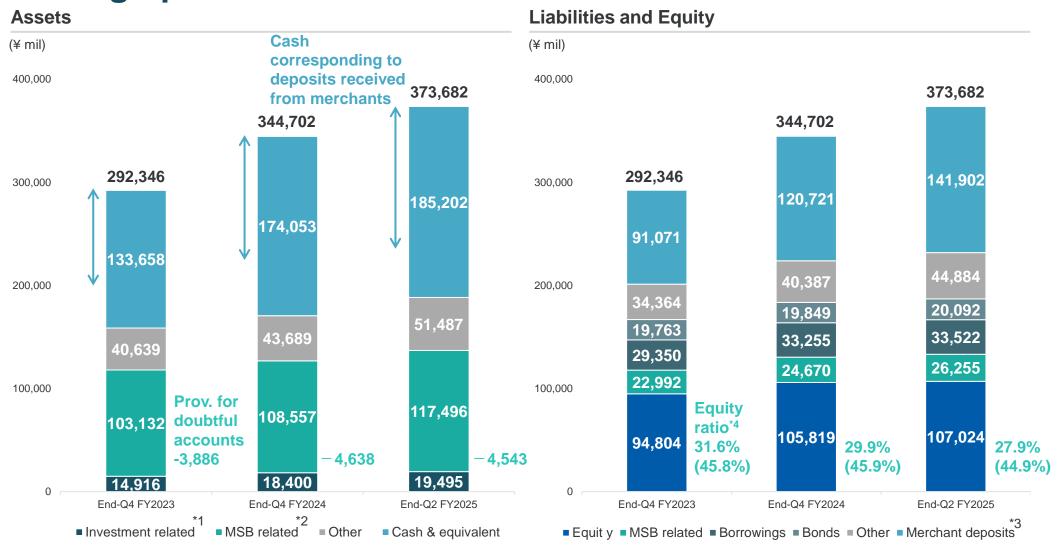
Promoting reduction of environmental burden on society through procurement policy and forest J-Credit



4. Financial Highlights and Reference Materials

4.1.1 Consolidated Balance Sheet

Increase in merchant deposits and MSB related assets due to scaling up of business



^{*1} Securities classified under investment securities and investment accounted for under the equity method.

^{*2} MSB Related Asset: Lease assets, short term loans, advances paid and accrued revenue (net of provision for doubtful accounts). MSB Related Liabilities: Accrued expenses.

^{*3} Deposits received from merchants under the Representative Contract.

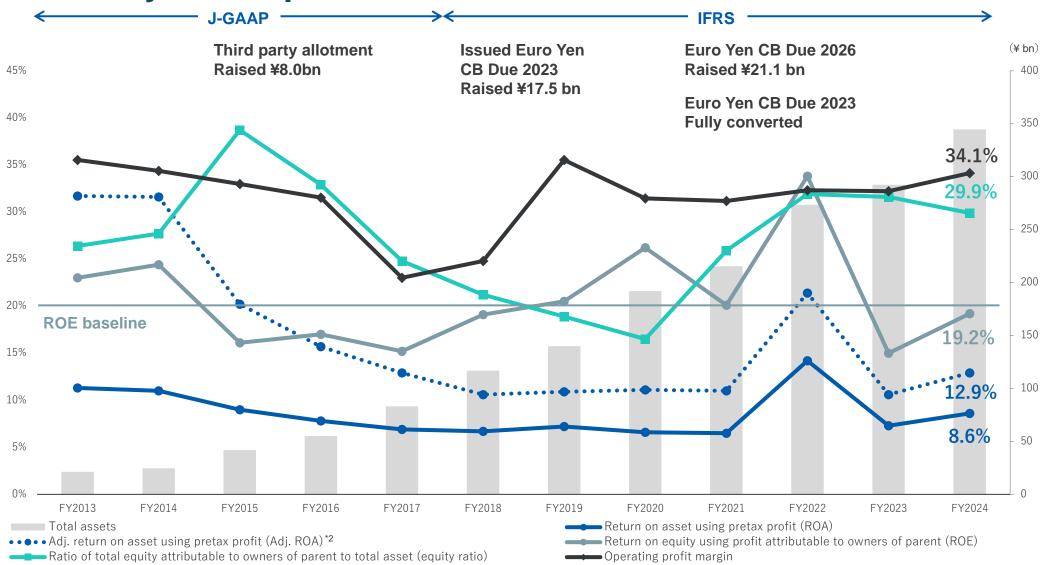
^{*4} Equity ratio presents the equity attributable to owners of parent ratio and is calculated by dividing total assets with equity attributable to owners of parent.

The figures in the parentheses present the adjusted equity attributable to owners of parent ratio and is calculated by dividing total assets less deposits received with equity attributable to owners of parent.

^{*5} Some figures are shown in net amounts of financial assets and liabilities.

4.1.2 Major Consolidated Financial Indicators*1 (Annual Trend)

Managing businesses while balancing profitability, capital efficiency and capital base

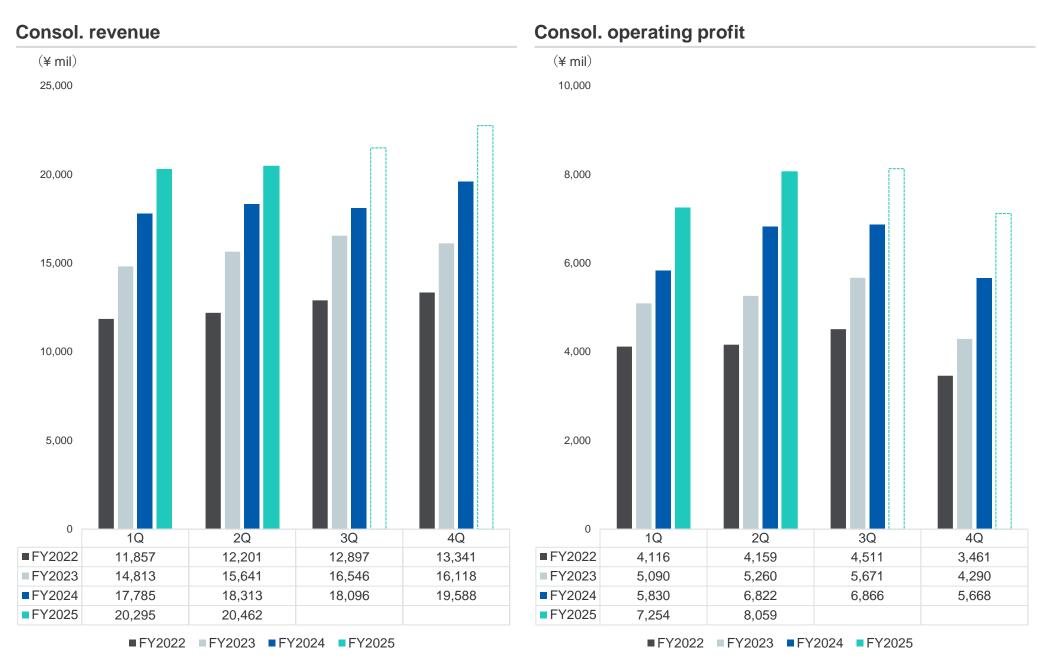


^{*1} Figures from FY2018 are based on IFRS standards. For figures before FY ending September 2017 are based on J-GAAP standards. As such, total assets refers to assets, equity refers to net assets and total equity attributable to owners of parent to total assets refers to equity ratio, return on total assets using profit attributable to owners of parent refers to ordinary profit to assets ratio, and return on equity using profit attributable to owners of parent (ROE) refers to net profit to equity ratio.

^{*2} Under IFRS, profit before taxes is used as the numerator and total assets excluding merchant deposits is used as the denominator. Under J-GAAP, ordinary profit is used as numerator and assets excluding merchant deposits is used as the denominator.



4.2.1 Consolidated Revenue and Operating Profit (Quarterly)

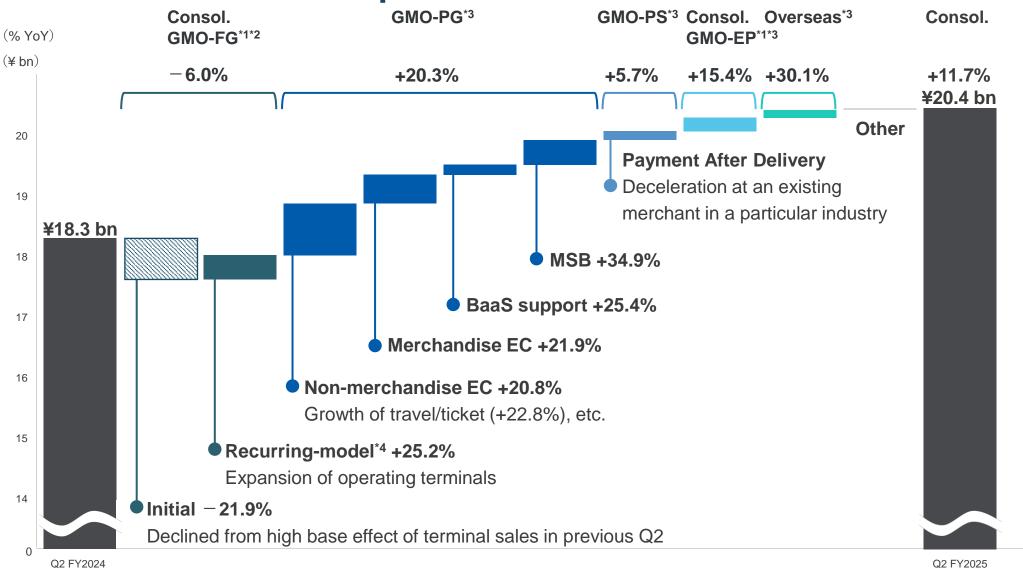


^{*} Consol. revenue and consolidated OP FY2025 is based on initial guidance.



4.2.2 Waterfall Chart of Consol. Revenue (YoY basis)

GMO-FG's initial revenue declined 21.9% from high base effect of terminal sales in the previous Q2



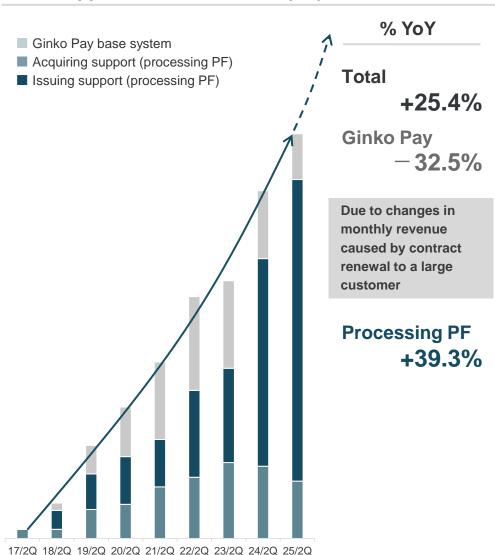
^{*1} Consol. GMO-FG includes GMO-FG and GMO-CAS. Consol. GMO-EP includes GMO-EP and GMO-RP. *2 Figures are taken from GMO-FG's consolidated financial results.

^{*3} Figures are before GMO-PG consolidated eliminations. *4 Recurring-model revenue is the sum total of stock, fee and spread and excludes initial which mostly consists of terminal sales.

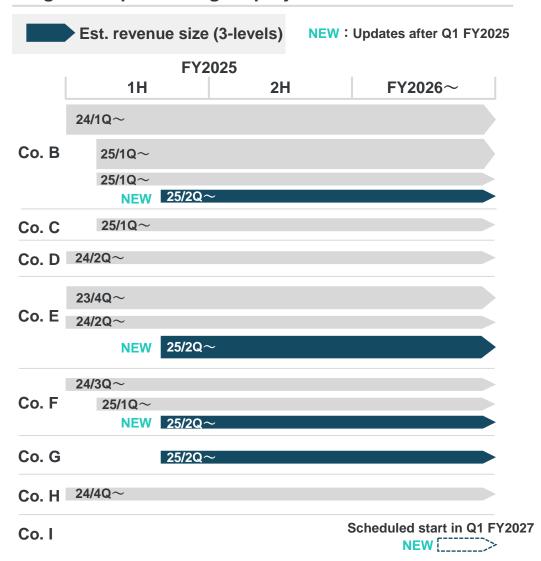
4.3 BaaS Support and EF*1

Processing PF revenue up 39.3%, expanding pipeline for next FY and beyond

BaaS Support service revenue*2 (Q2)



Progress of processing PF projects

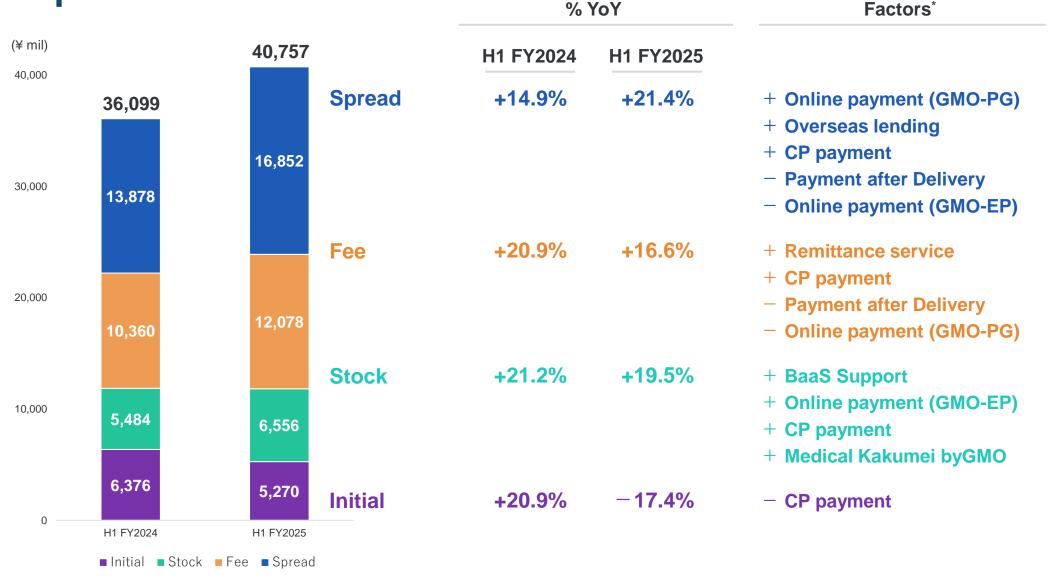


^{*1} EF is an abbreviation for Embedded Finance.

^{*2} Figures include revenue received from business operators other than financial institutions for Ginko Pay and Processing PF.

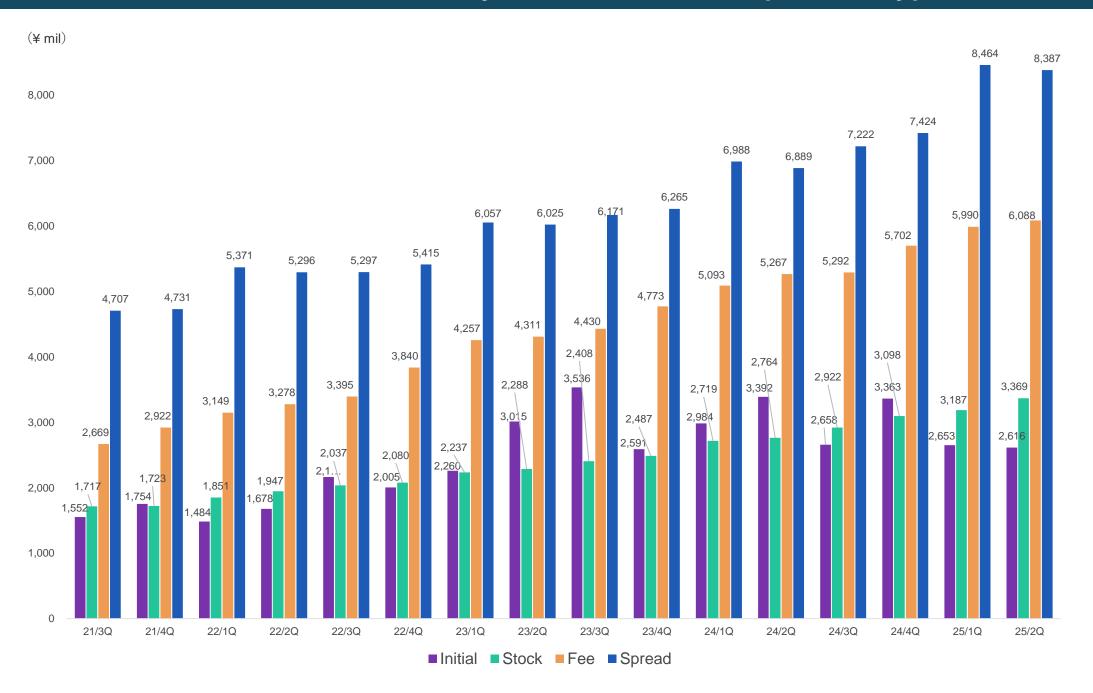
4.4.1 Revenue by Business Model (YoY)

Initial declined from high base effect, spread growth improved to 21.4%



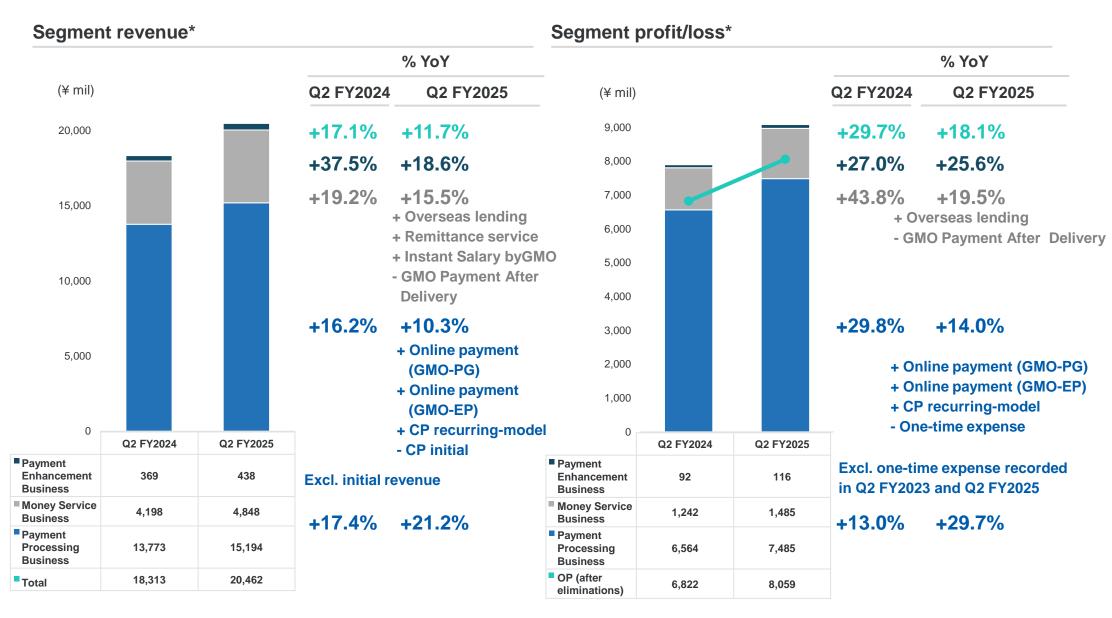
^{*} The "+" and "-" denotes a growth rate higher or lower than the consolidated revenue growth of 12.9%, respectively.

4.4.2 Consolidated Revenue by Business Model (Quarterly)



4.5 Consol. Segment Performance (YoY, Q2)

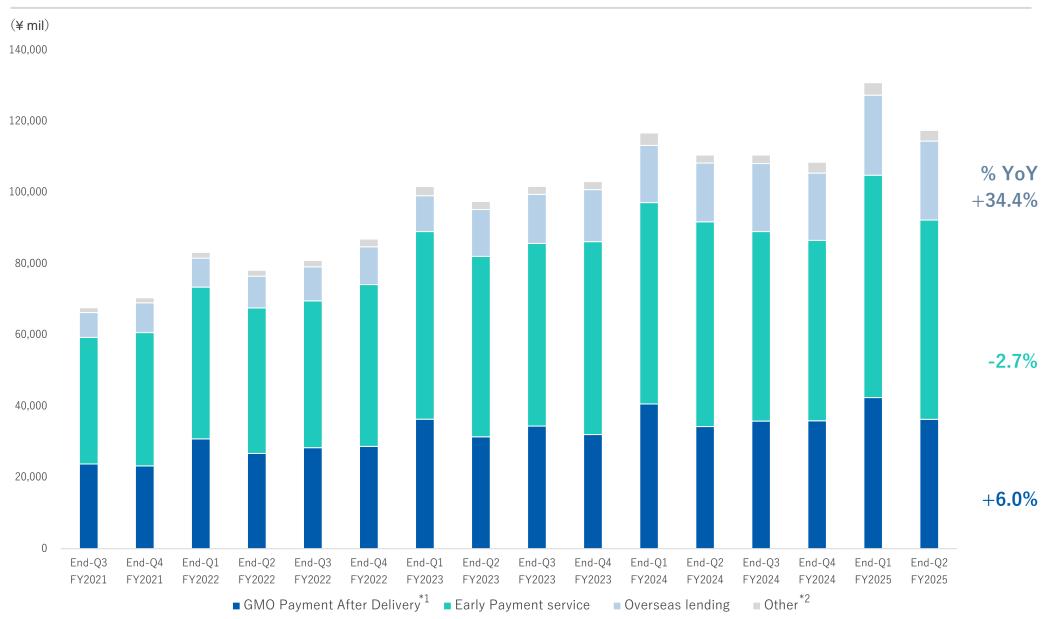
Payment processing business revenues excl. initial grew 21.2%



^{*} Figures for consolidated revenue and consolidated operating profit are after inter-segment eliminations. The "+" denote a YoY growth and the "-" sign denote a YoY decline for segment revenue figures.

4.6.1 FinTech Related Asset (Quarterly Trend)

FinTech related asset

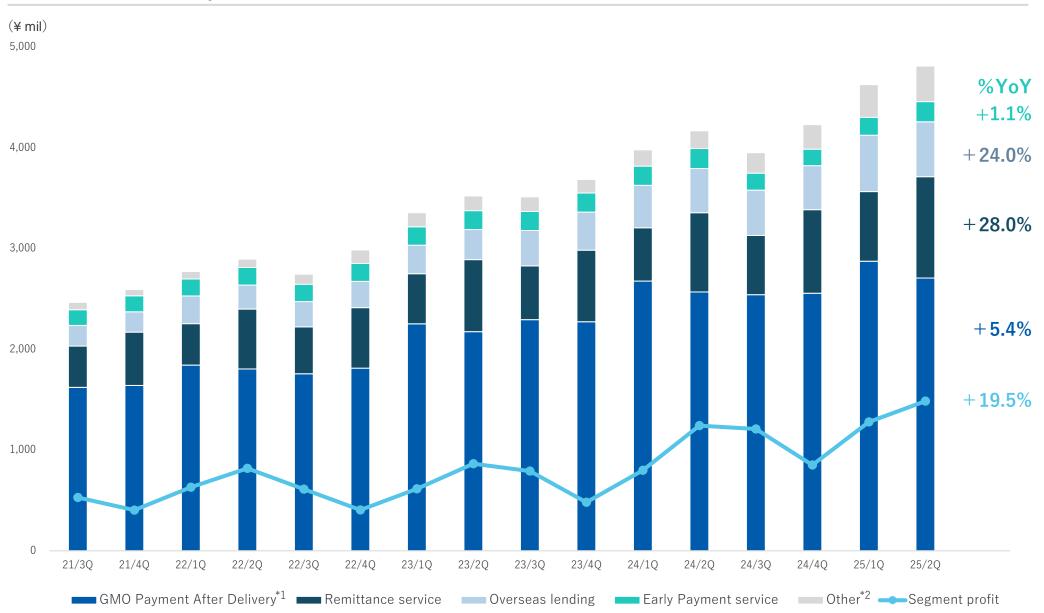


^{*1} The figures for GMO Payment After Delivery related assets (accrued revenue) are after deduction of provisions for doubtful accounts.

^{*2} The figures for "Other" is the sum total of Domestic lending, B2B factoring, finance lease, Condo Pay and Instant Salary byGMO.

4.6.2 FinTech Revenue and Profits (Quarterly Trend)

FinTech revenues and profit



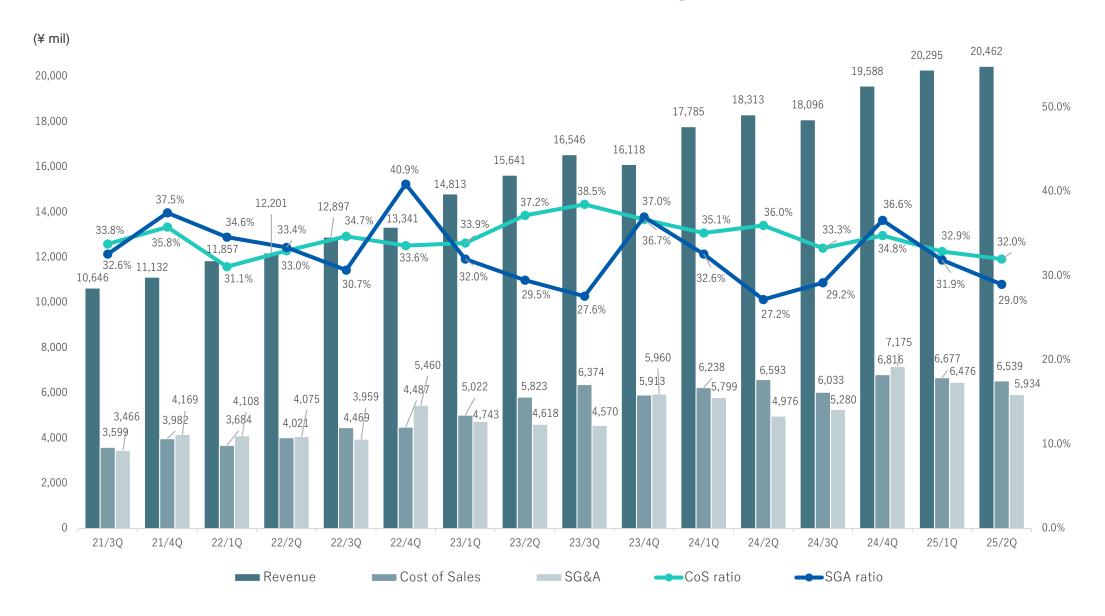
^{*1} Includes the impact of commission rate revisions to reflect the increase in CVS payment agency cost for Payment after Delivery from September 2022.

^{*2} The figures for "Other" is the sum total of Domestic lending, BtoB factoring, finance lease, B2B AR Guarantee, B2B Payment Guarantee, Condo Pay and Instant Salary byGMO.



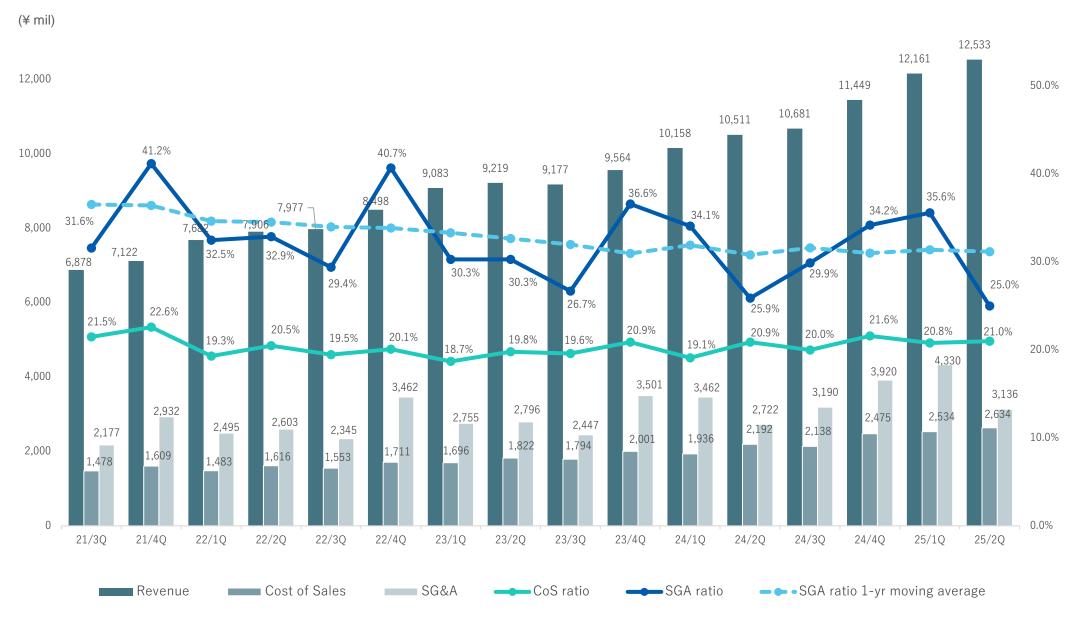
4.7.1 Consolidated CoS and SG&A Ratio (Quarterly Trend)

Cost of sales ratio fluctuates depending on revenue mix



4.7.2 CoS/SGA Ratio of GMO-PG & GMO-EP (Quarterly Trend)

CoS ratio trending stably for online payment business



^{*} Figures presented are before consolidated eliminations.

4.8.1 Operating Stores, TRX Volume and Value

Consol. TRX value reaches approx. ¥20.5 trn for the past 12 months

		Operating Stores*1/IDs*2	TRX Vo	lume ^{*2*3}	TRX Value*2	
		End-Q2 FY2025	Q2 FY2025	Past 12-mnth	Q2 FY2025	Past 12-mnth
Consolidate	ad —	-	2.10bn	8.07 bn	¥5.3 trn	¥20.5 trn
Consolidated	% YoY	-	+18.7%	+18.6%	+14.5%	+22.5%
Online -		163,064 stores	1.79 bn	6.89 bn	¥3.2 trn	¥12.8 trn
	% YoY	+6.3%	+15.6%	+14.4%	+7.0%	+13.9%
CP*2		411,163 IDs	0.31 bn	1.17 bn	¥2.0 trn	¥7.7 trn
	% YoY	+19.3%	+39.3%	+51.4%	+28.8%	+39.6%

Proportion of representative contracts in online TRX value*4: Approx. 45%

^{*4} Annual average is shown in 5% increments.



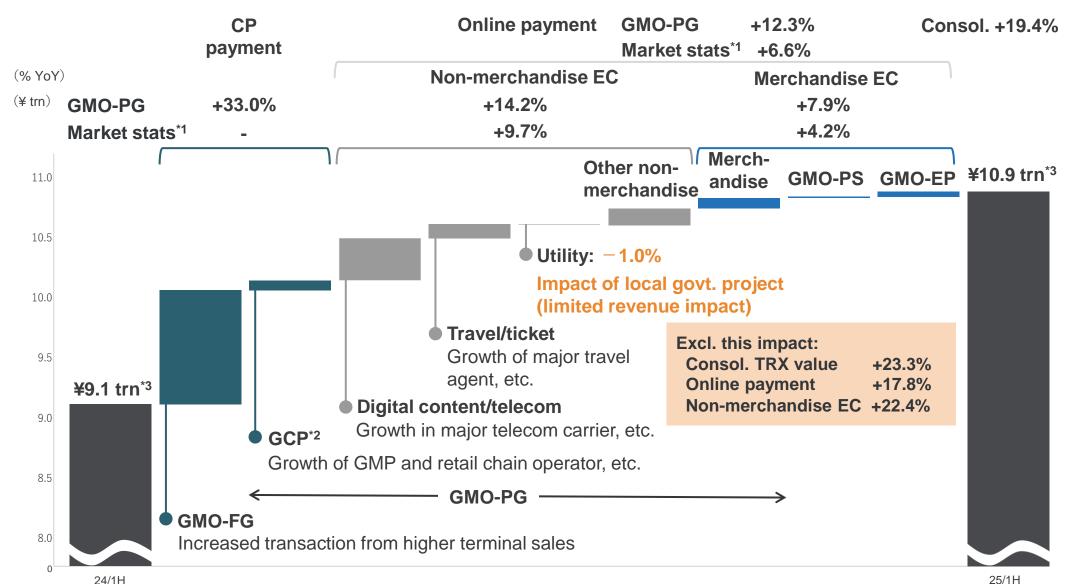
^{*1} The standards for calculating the number of operating stores has been revised from Q4 FY2023. Figures exclude an operating stores of a specific merchant and fincode byGMO. If included, operating stores would be 747,825 (up 17.8% YoY).

^{*2} The number of IDs are GMO-FG's figures and include terminal-free active IDs and exclude GMO-PG's GMO Cashless Platform. CP transaction volume and value includes GMO-PG's CP payment (GMO Cashless Platform).

^{*3} Transaction volume is calculated based on fee revenue standards, which in the case of online consist of multiple (1 to 3) transactions per payment of a single authorization (tentative sales proceeds) or actual sales proceeds, and one transaction per payment in the case of CP.

4.8.2 Waterfall Chart of Consol. TRX Value (H1 YoY)

Online GMV grew 17.8% excluding the local govt. project



^{*1} EC Market figures are categorized into merchandise and non-merchandise using the Internet expenditure amount per household based on Ministry of Internal Affairs and Communication's "Family Income and Expenditure Survey." CP Payment market is based on Ministry of Economy, Trade and Industry's "Survey of Selected Service Industries" and this survey has ended as of December 2024.

Figures for CP Payment market show the % YoY growth for the period from October to November, as December 2024 data is not available as of this writing.

^{*2} GMO Cashless Platform. *3 Rounded off to nearest trillion of yen.

4.8.3 Distribution of Major Sectors (Q2 FY2025)

Balance both stability and growth through sector diversification

Revenue share by industry (vertical axis)/ Revenue growth rate (horizontal axis)*

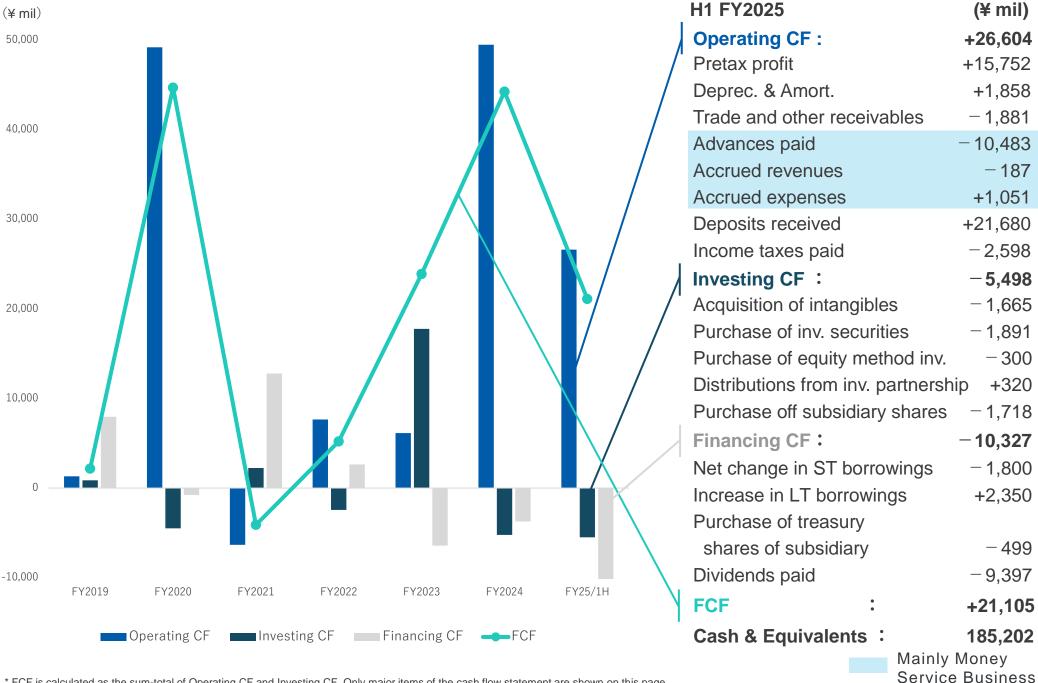


Revenue growth (% YoY)

^{*} Composed from TRX value by sector for the PG Multi-payment service.



4.9.1 Consolidated Cash Flow Statement (H1 FY2025)



^{*} FCF is calculated as the sum-total of Operating CF and Investing CF. Only major items of the cash flow statement are shown on this page.



4.9.2 Major Factors Affecting Consolidated Cash Flow Statement

Related liabilities & assets

Impact from business expansion

Payment Processing Business

Sales proceeds of merchants under the **Representative Contract** **Deposits received** (liability)

Liability

Operating CF



Yearly fluctuations can be large as annual TRX value of trillions of yen can be carried over to the following year

Money Service Business

Early Payment service

Advances paid

(asset)

Asset

Operating CF



Payment After Delivery

service

Accrued revenue

(asset)

Accrued expense

(liability)

Asset

Operating CF



Liability



Operating CF



4.10 Consolidated EBITDA* and EBITDA Margin (Quarterly)



^{*} Figures present the sum total of operating profit and depreciation expense.



4.11 Sustainability

Acquired forest J-Credit*



Acquired forest J-Credit from Tochimou Wood Industry in October 2024.

Lack Loging Centered on forest preservation through natural replacement of man-made forests

L Strengthen contribution to nature capital through the acquisition of forest J-Credit

Compiled and disclosed procurement policy



Compiled and disclosed the sustainable procurement policy on April 2025

L Shared the expectation items with business partners and suppliers in order to jointly aim for the realization of a sustainable society

L Outlines the Company's basic views on legal compliance, respect for human rights, environmental consciousness, fair exchange and information management and others

^{*} Forest J-Credit: a government certified credit for CO2 absorption through the proper management of forest land through the appropriate use of logging, etc.

Thank You Very Much

GMO Payment Gateway, Inc. (3769; Tokyo Stock Exchange Prime)

For inquiries or requests for 1-on-1 interviews, please contact the IR Department,

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