Financial results briefing for the Q2 of FY2018

Laying the groundwork for the next growth stage

May 11, 2018 GMO Payment Gateway, Inc. (3769: Tokyo Stock Exchange Section-1) The 53rd IR Meeting

CMOPAYMENT GATEWAY

https://corp.gmo-pg.com/en/

A cautionary note about the contents of the document

The contents of this document are based on generally recognized economic and social conditions, as well as assumptions judged to be reasonable by GMO Payment Gateway as of May 11, 2018.

However, please note that they are subject to change without prior notice in the event of changes in the business environment or other unforeseen occurrences.

Agenda

- 1. Summary of financial results for Q2 of FY2018
- 2. Full-year target for FY2018
- 3. Management target and requirements
- 4. Future actions to implement growth strategies
- 5. Financial highlights
- 6. Reference materials

1. Summary of financial results for Q2 of FY2018

1.1 Business performance

OP +51.8% (+31.4% under J-GAAP), TRX value +32.3%

(million yen)	H1 FY17 actual	H1 FY18 actual	<u>YoY</u> <u>change</u>	H1 FY18 pl <full-year pla<="" td=""><td>— actual vs. pian</td></full-year>	— actual vs. pian
Revenue	10,028	12,558	+25.2%	11,967 <26,107>	104.9% <48.1%>
Operating profit (J-GAAP)	2,153 (2,536)	3,269 (3,334)	+51.8% (+31.4%)	3,011 <6,475>	108.6% <50.5%>
Profit attributable to owners of parent (net profit)	1,357	1,962	+44.5%	1,825 <3,933>	107.5% <49.9%>
EBITDA *1	2,516	3,727	+48.1%	-	-
	•	Operating stores (End of Q2)		on value 2)	Transaction volume (Q2)
KPI *2		88,673*3 (+4.2%)		ion yen .3%)	327 million (+25.0%)

^{*1} EBITDA = OP + depreciation expenses

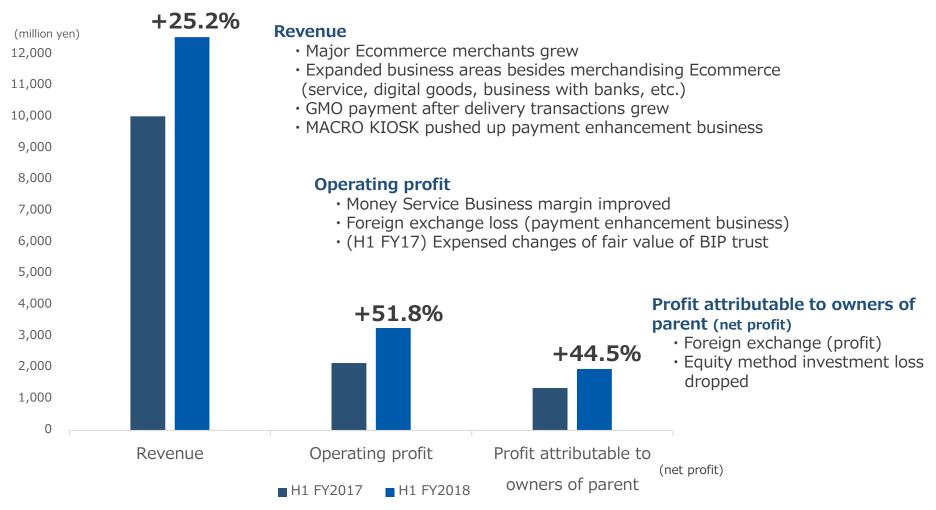
^{*3} Growth rate slowed down after a batch of merchants went idle with a partner's service termination (+15.4% without this factor)



^{*2} Excludes offline payments. () represents year-on-year changes.

1.2 Factors that affected the cumulative results

Financial statements disclosed under IFRS from Q1 FY2018



*GMO-PS: GMO Payment Service

1.3 Revenue/OP by segment

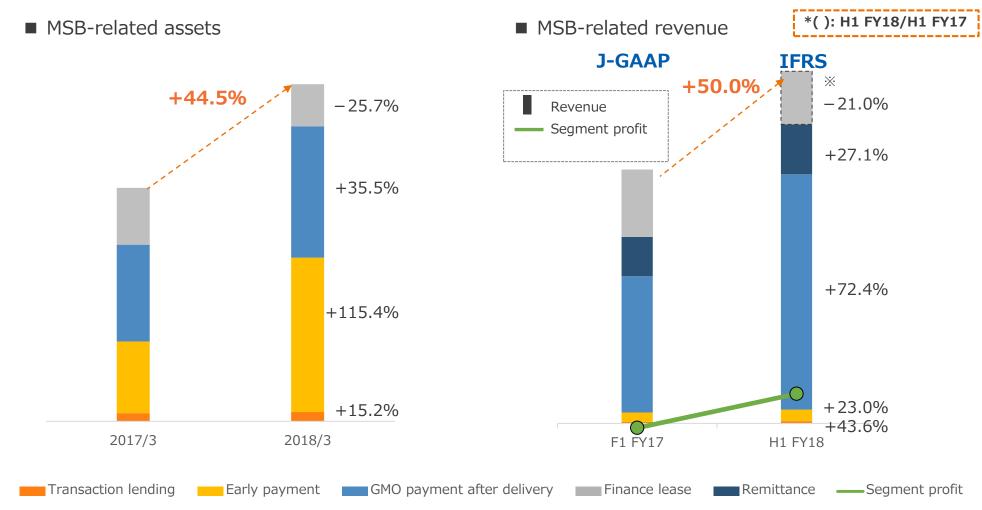
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Payment processing profit up 20%+ (net), MSB turned black

OP by segment (before *(): YoY change ■ Revenue by segment * (): YoY change consolidation adjustment) (million yen) Total: +25.2% after (million yen) Total: +33.5% before (-88.2%)adjustment adjustment (+51.8% before adjustment) 12,000 · MK's foreign exchange loss 4,400 Portfolio of online ad service 2,491 (+20.3%) under review · MK: 3,900 Mainstay business grew 10,000 mainly in emerging countries · Online ad service: 583 (-%) 3,400 2,071 186 Ad placement down due to GMO payment after delivery external factor margin improved 8,000 2,900 3,106 (+50.0%) Solid GMO payment after 2,400 delivery 2,070 6,000 TRX value of early payment up · Remittance service grew steadily 3,242 3,855 (+18.9%) 1,900 · Smaller system dev sales dragged (could have grown by +20%) 4,000 1,400 ("+20%" is our estimate since we 6,960 (+18.2%) cannot identify the expense for each 5,886 · Major system development in system development) 900 H1 FY17 2,000 +22.8% without this factor -87 400 (100)H1 FY17 H1 FY18 H1 FY17 H1 FY18 ■ Payment processing ■ MSB ■ Payment enhancement ■ Payment processing ■ MSB ■ Payment enhancement

1.4 Segment: Money Service Business (MSB)

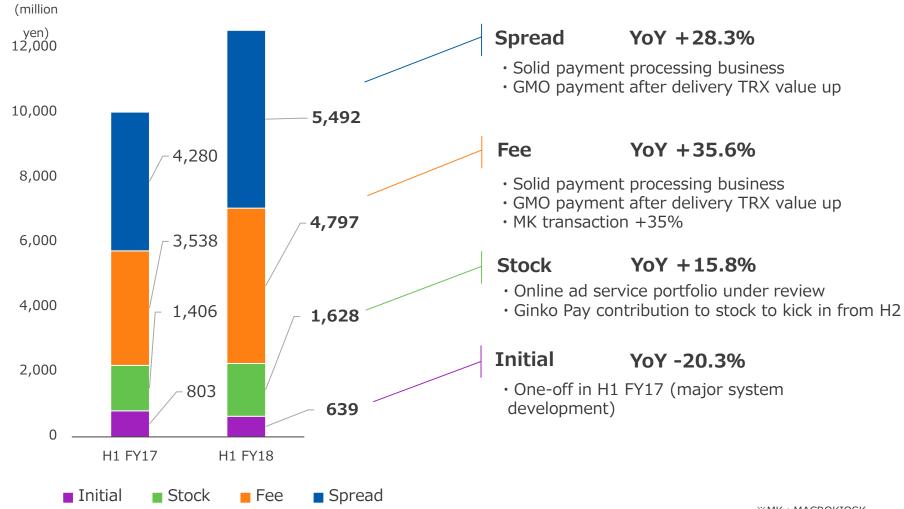
Asset +44.5%, MSB returned to profitability with better margin



*H1 FY18 finance lease is for YoY comparison purpose only (Revenue recorded in net under IFRS; this bar is gross-based)

1.5 Revenue breakdown by business model

Fee and spread solid with higher transaction value and volume



2. Earnings target for FY2018

2.1 Full-year forecast

Released IFRS-based forecast; targeting OP growth of 64%

■ FY2018 ending September 2018

(Unit: million yen; % represents change vs. previous year)

(million yen)	FY2017 (actual)	FY2018 (forecast)	<u>Change</u> *2	H1 FY2018 (forecast)
Revenue	21,054	26,107	+24%	11,967
Operating profit (JGAAP)	3,948 (5,015)	6,475 (6,269) *1	+64% (+25%)	3,011
Profit attributable to owners of parent	2,430	3,933	+62%	1,825
Full-year dividend	40.0 yen	49.0 yen	+9.0 yen	-

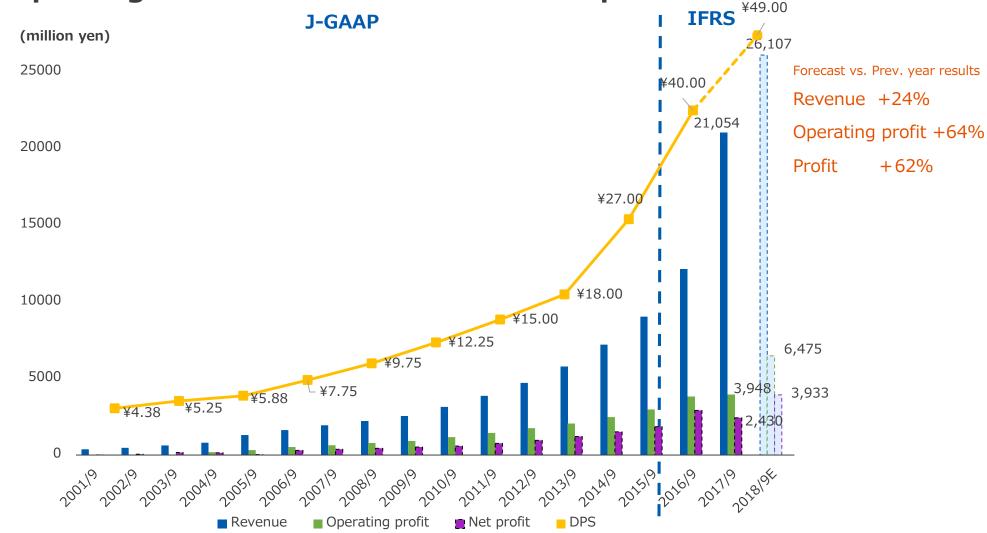
^{*1} Gap between JGAAP and IFRS: largely due to a fair value change in BIP Trust provision (pushed up SG&A and down profit in FY17)

^{*2} YoY changes are pre-audit figures

YoY changes are omitted on summary of consolidated financial statements, etc. since IFRS adoption started in FY2018.

2.2 Consolidated earnings transitions

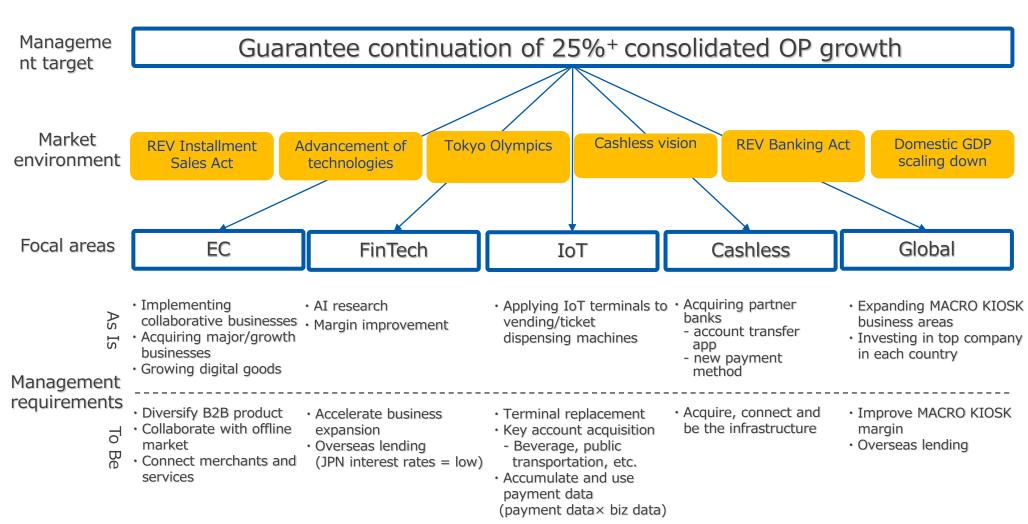
Expecting a JPY49 DPS for the current period



Management target and requirements

3.1 Management target and requirements

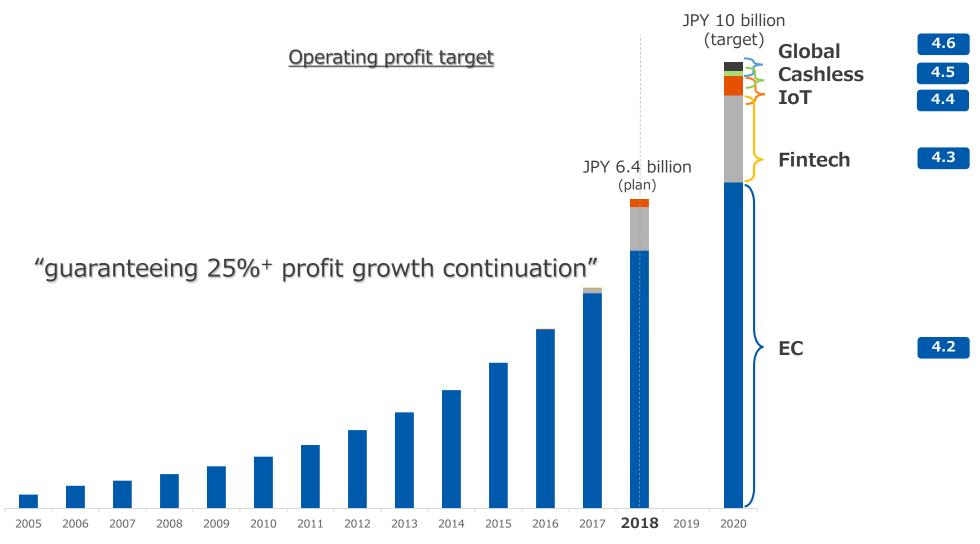
Guarantee 25%+ growth continuation by covering the 5 areas



4. Future actions to implement growth strategies

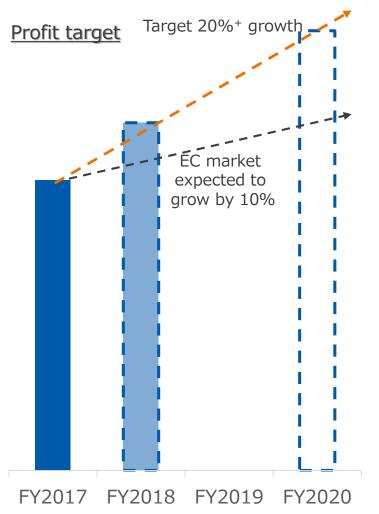
4.1 Operating profit target for 2020

Expand in 5 areas to deliver JPY 10 billion OP in FY2020



4.2 EC: Deliver 20%+ profit growth continuation

Acquire and connect "winners", and put non-B2C EC payments online



Market outlook				
	Present	2020 *		
EC rate	5.8%	7~8%		
EC market	¥16.5T	¥22-24T		
TRX value	¥3T	A		

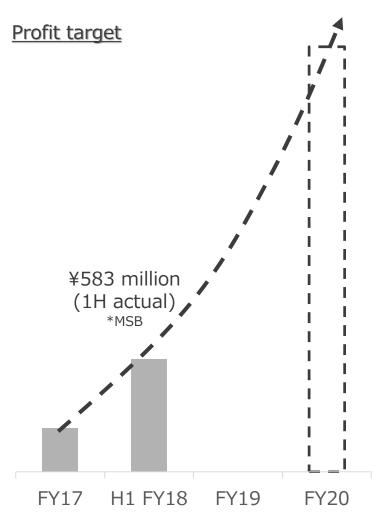
*2020 figures are our estimates

Our initiative and strategies

- B2B market to expand steadily
 Diversify our products
 Expand services to clients within same industry
- Services dedicated to pre-EC industries
 Healthcare, construction, education, etc.
- New growth markets
 O2O, subscription
 Services for inbound visitors

4.3 FinTech: MSB profit expansion

MSB margin improvement and acceleration of business expansion while monitoring capital efficiency



	Market outlo	ok
	Present	2020*
Credit payment market	¥400B	¥1-1.2T
MSB balance	¥43.4B	A

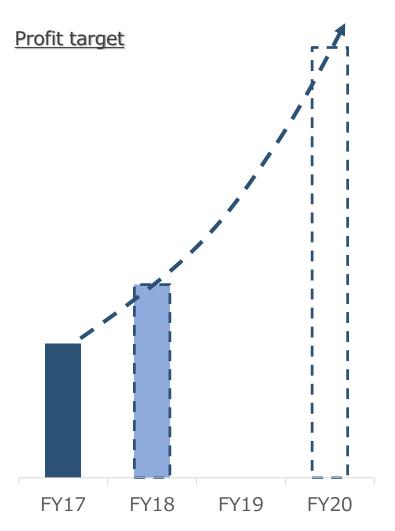
*2020 figure is our estimate

Our initiative and strategies

- Move on from investment to profit collection stage
 Invest in high capital efficiency or margin services
 Healthy expansion of relevant assets
- Synergy with payments (ecosystem)
 Early payment, transaction lending
- Take in high-growth C2C market Remittance
- Foreign lending to take off

4.4 IoT: Seize chances for growth acceleration

IC terminal replacement on law revision and Tokyo Olympics



	Market outlook	
	Present	2020*
Offline Cashless market	¥58T	¥87T

Total of credit, debit and prepaid cards

*2020 figure is our estimate

Our initiative and strategies

- Replacement demands of offline terminals
 From magnetic tape to IC chip
- IoT terminal resales expansion and more data accumulation/utilization

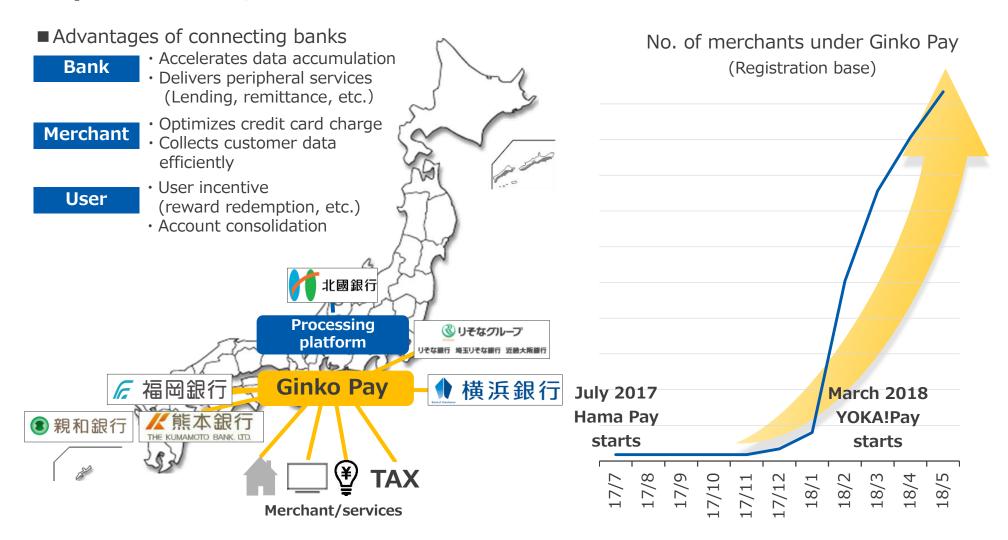
Target: beverage maker, public transport, etc.

Connect payment and business data for higher business efficiency

Government target (40% in 2025)"Cashless vision" by METI

4.5 Cashless: Expanding business with banks

Acquire banks, connect services and be their infrastructure



4.6 Global: Focal businesses in Asia

Optimize approaches by country

■ Strategy portfolio by country (Asia)

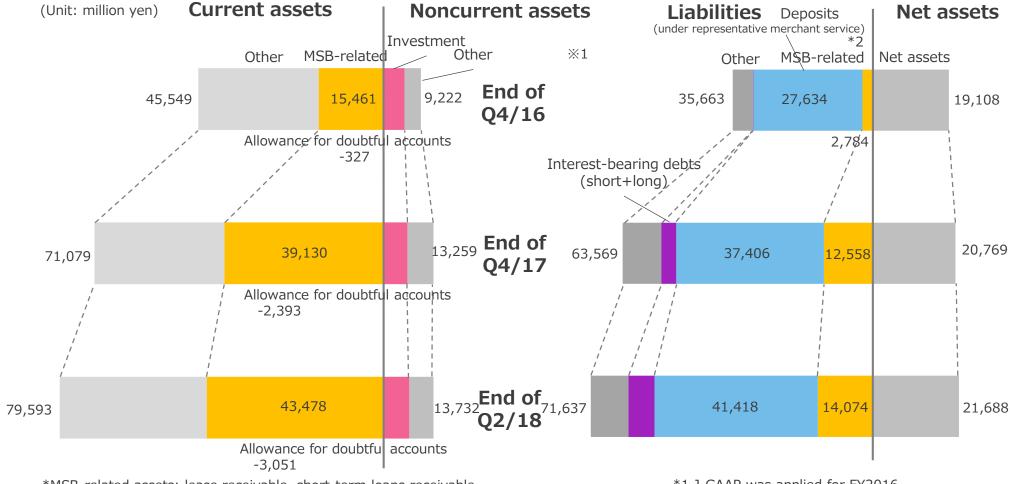
		_		
Country	GDP* (Trillion yen)	Dev stage	Approach	Main investment/business Portfolio
Taiwan	60	Late	Payment processing (Assist JPN companies with TW entry)	Comen Royment
Malaysia	30	Late	Payment enhancement (Acquisition of banks/large companies and R&D base)	MACRO JOSK Invested Mar.
Singapore	30	Late	Control, research and investment (Invest, R&D into promising companies)	Jewel Detects fraud with AI
Thailand	50	Middle	Payment processing (Incorporate results of equity method affiliate)	2C2P Comment
India	250	Early	Invest in local promising companies as a base	obiKwik Razorpay
Indonesia	100	Early	Payment enhancement (transactions at banks and large companies)	MACRO LOSK Pomeno, Consultativ
Vietnam	20	Early	Invest in local promising companies as a base	APPOTA
Philippines	30	Early	Payment enhancement (transactions at banks and large companies)	MACRO COSK

*Nominal GDP
Underlined are approaches by our consolidated subsidiaries or entities that deliver our products

Financial highlights

5.1 Changes in our balance sheet

Increase in MSB-related deposits and assets



^{*}MSB-related assets: lease receivable, short-term loans receivable, advance payments-trade and accounts payable-other

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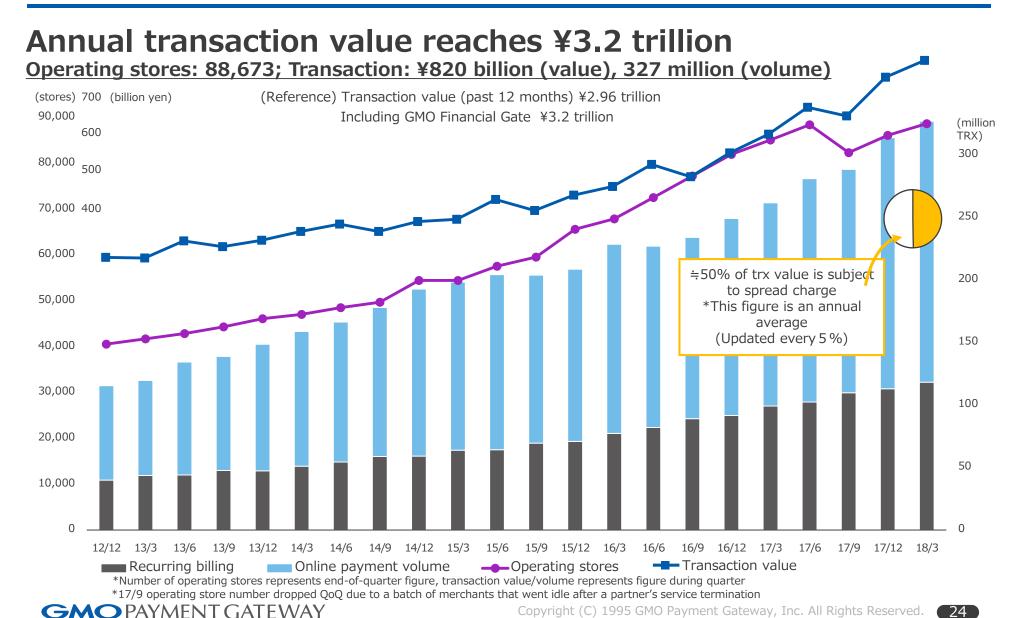
^{*2} MSB-related liabilities: accounts payable-other





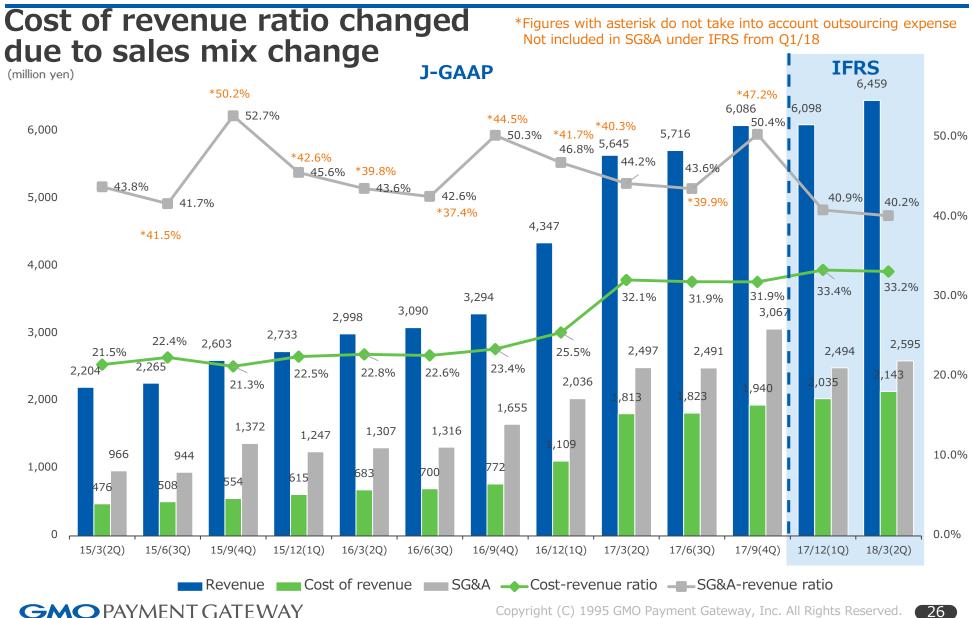
^{*1} J-GAAP was applied for FY2016

Major KPIs (Quarterly)



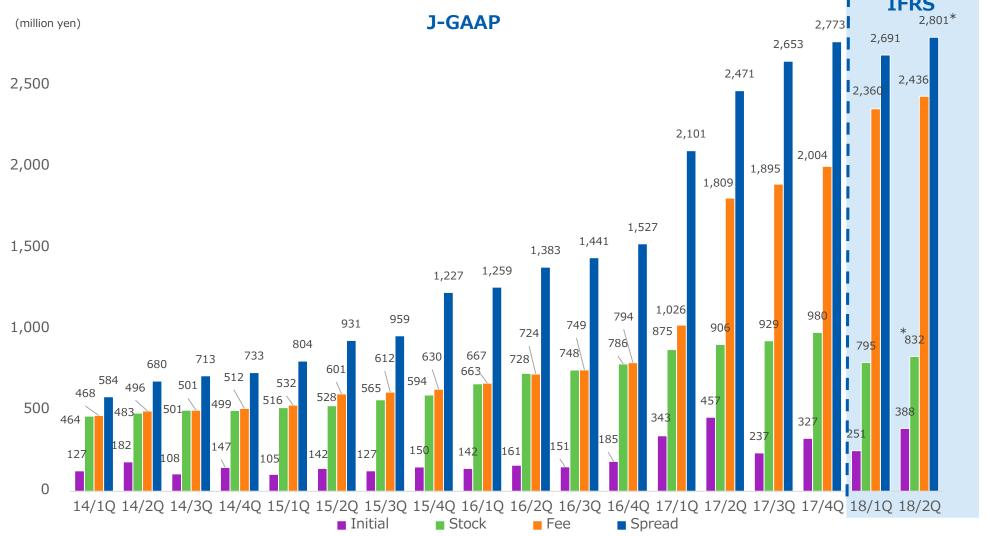
6. Reference materials

6.1 Cost of revenue ratio/SG&A ratio (Quarterly)



6.2 Revenue breakdown (Quarterly)

Revenue of some services recorded in net figure under IFRS

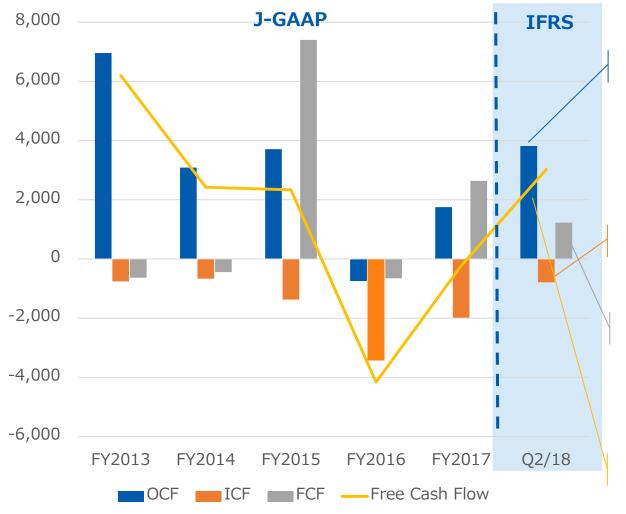


*Revenue of online ad service (stock) and finance lease (spread) are now recorded on a net basis on transition to IFRS

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6.3 Consolidated cash flows

Positive OCF with earnings and deposit growth



■ Cash flow changes in Q2

OCF: +3,816 million

Pre-tax profit +3,180 million Changes in operating and other receivables -4,204 million Changes in operating and other payables +6,073 million

ICF: -788 million

Acquisition of intangible assets -538 million

FCF: 1,228 million

Net changes in short-term borrowings +3,200 million Payment of long-term borrowings -415 million

Dividend payout -1,482 million

Free cash flow: +3,028 million

Thank you very much!

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GMO Payment Gateway Inc.

(TSE: 3769)

URL https://corp.gmo-pg.com/en

For more information, please contact the Corporate Value Creation Strategy Division

Investor relations office TEL:+81-3-3464-0182