

Financial Results Briefing for Q2 FY2024

Tackle urgent issues and strengthen profit generation by building up projects in the new domains

May 13, 2024 77th Investor Meeting

Safe Harbor Statement for Forward Looking Statements

The contents of this document is based on generally recognized economic and social conditions, as well as certain assumptions judged to reasonable by GMO Payment Gateway as of May 13, 2024. Please note that the contents are subject to change without prior notice in the event of changes in the business environment, etc.

Abbreviations used in this documents are as follows:

GMO-PG : GMO Payment Gateway

GMO-EP : GMO Epsilon

GMO-MR : GMO Medical Reservation Technology

GMO-PS : GMO Payment Service
GMO-FG : GMO Financial Gate
GMO-CAS : GMO Card System

Merchandise EC : Apparel, food/beverage, cosmetic/health food, delivery/newspaper,

daily goods/office supplies and C2C, etc.

Non-merchandise EC : Digital content/telecommunication, utility, travel/ticket, insurance,

membership fees/services, etc.

PF : Platform

CP : Stands for Card Present transaction and refers to payments made at bricks-and-mortar stores

by physically presenting a credit card or other non-cash devices.

MSB : Money Service Business
BaaS : Banking as a Service

Agenda

- 1. Summary of Financial Results for Q2 FY2024
- 2. Growth Strategy and Initiatives in Focus Areas
- 3. Sustainability
- 4. Financial Highlights and Reference Materials



1. Summary of Financial Results for Q2 FY2024

1.1 Summary of consolidated results

Both revenue and OP outperformed 1H plans

(¥ mil)	1H FY2023	1H FY2024	% YoY	1H FY2024 Guidance (Progress ratio)	Q2 FY2024 (% YoY)	
Revenue	30,454	36,099	+18.5%	35,341 (102.1%)	18,313 (+17.1%)	
Gross Profit	19,609	23,267	+18.7%	_	11,720 (+19.4%)	
Operating Profit	10,350	12,652	+22.2%	12,470 (101.5%)	6,822 (+29.7%)	
Pre-tax Profit	9,856	13,118	+33.1%	11,970 (109.6%)	7,198 (+39.3%)	
Profit Attributable to owners of p	6,129	8,328	+35.9%	7,495 (111.1%)	4,880 (+32.6%)	
EBITDA*1	11,509	14,226	+23.6%	_	7,632 (+30.4%)	
	Operating Stores*2*3 Operating terminals* End-Q2 F2024	_{*2} Con	Consol. TRX Volume (Q2 FY2024)*2*4		Consol. TRX Value Q2 FY2024*2	
KPI (% YoY)	153,336 stores (+9.6 344,564 units (+47.3	0%) 8%)	Approx. 1.77 billion (+19.8%) o.w., online approx. 1.55 bn (+14.9%)		Approx. ¥4.6 trillion (+25.8%) o.w., online approx. ¥3.0 trn (+13.4%)	

^{*1} Sum total of operating profit and depreciation.

Refer to slide 4.8.2

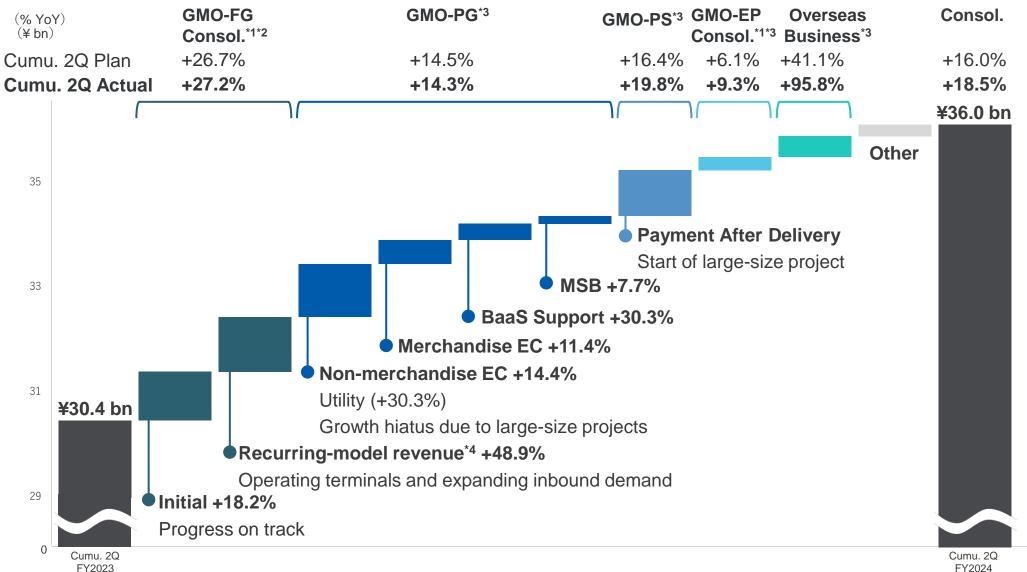
^{*2} The figure for operating stores is for GMO-PG and GMO-EP, and the figures for operating terminals are for GMO-FG. Consolidated TRX volume and value figures are the sum totals for GMO-PG, GMO-EP, and GMO-PS and GMO-FG. The online payment figures are the sum totals for GMO-PG, GMO-EP and GMO-PS.

^{*3} The standards for recognition of the number of operating stores has been revised from Q4 FY2023. Figures exclude a specific case and fincode byGMO. If included, the number of operating stores for the same period would be 634,831 stores, up 17.8% YoY.

^{*4} TRX volume is calculated based on fee revenue standards, which in the case of online consists of multiple (1 to 3) transactions per payment including authorization (tentative sales proceeds) and actual sales proceeds. CP transaction volume is based on one transaction per payment.

1.2.1 Waterfall chart of consol. revenue (cumulative)

CP Payment continues to be solid, Payment After Delivery and overseas business outperformed plans to contribute to revenue



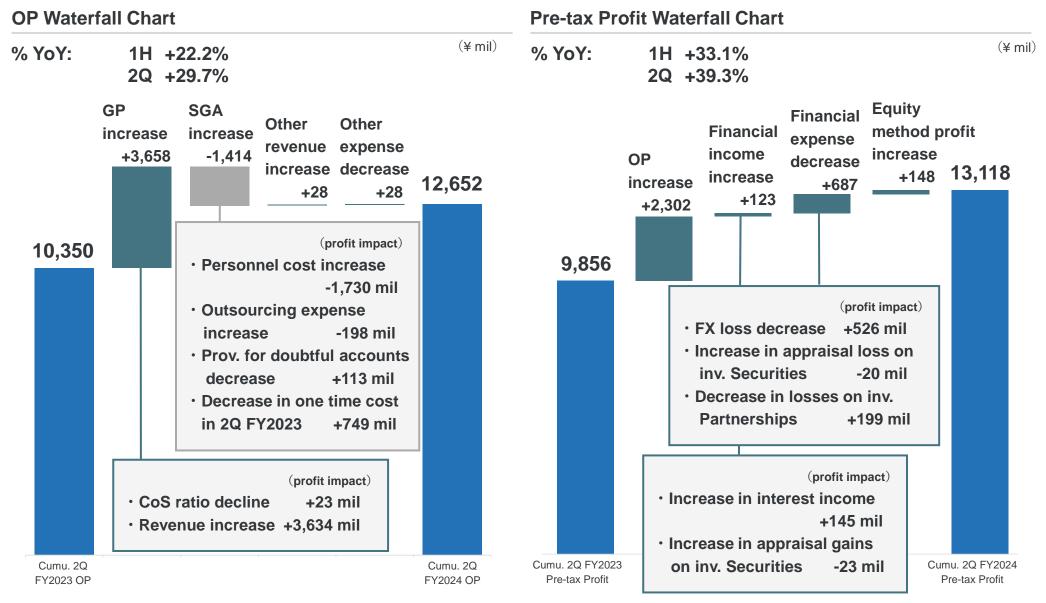
^{*1} GMO-FG consolidated is comprised of GMO-FG, GMO-CAS. GMO-EP consolidated is comprised of GMO-EP, GMO-MR.

^{*2} Figures present consolidated financial results of GMO-FG. *3 Figures of each company are before the eliminations from consolidating into GMO-PG.

^{*4} Recurring-model revenue consists of stock, fee and spread revenue and excludes initial revenue that mainly consists of payment terminal sales.

1.2.2 Waterfall chart for consol. OP and pre-tax profit (cumulative)

OP grew 29.7% in 2Q and 22.2% in 1H; decline of one-off expense booked in the previous term and decline in credit costs

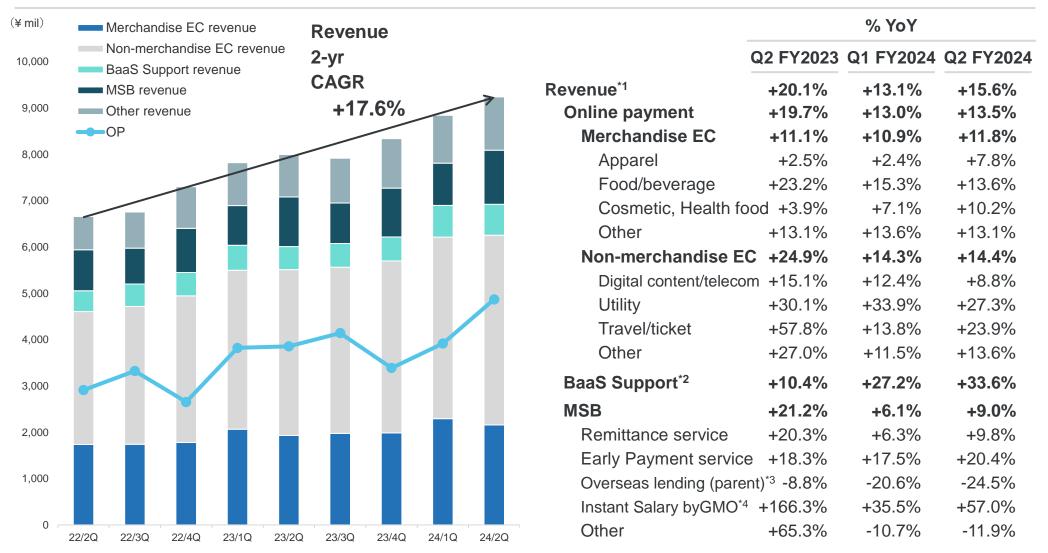


^{*} The "+" and "-" sign denote the direction of the impact to operating profit and pretax profit.

1.3.1 GMO-PG non-consolidated performance

Bottoming out of online payment growth rates; revenue up 15.6%

GMO-PG non-consolidated revenue & OP *1



^{*1} Figures for revenue and operating profit are before consolidated eliminations. *2 Figures for BaaS Support present the sum total of Ginko Pay and Processing PF.

^{*4} The revenue figures for some of the scheme is presented on a gross basis and not on a net basis. The % YoY figures are calculated excluding this impact.

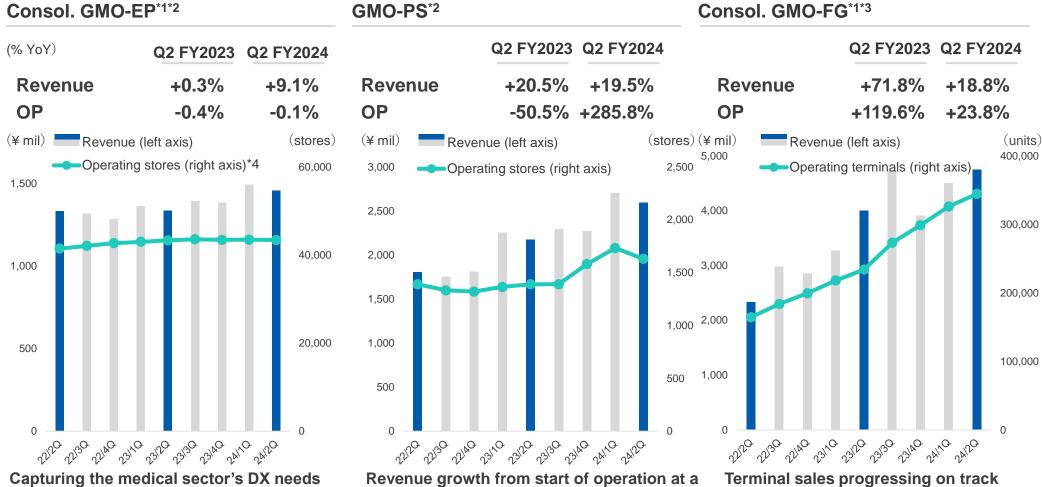


^{*3} Figures show the overseas lending revenues recorded at GMO-PG non-consolidated and do not include revenues occurring at USA, India and Singapore corporates.

Consolidated overseas lending revenue was +46.4% YoY for Q2 FY2024, +25.8% YoY for Q2 FY2023 (calculated by excluding a one-time revenue booked in Q2 FY2022, if included the growth rate would be +25.5% YoY).

1.3.2 Performance of GMO-EP, GMO-PS and GMO-FG

All 3 companies outperformed plans thanks to revenueexpanding initiatives



Capturing the medical sector's DX needs results in MR growing by 66.6%
Change of revenue model and other initiatives at EP non-consol. proceeding on track resulting in growth of 3.9%

Revenue growth from start of operation at large merchant
Profitability improved from credit cost controls

Recurring-model revenue up*5 46.9%

^{*1} GMO-EP consol. includes GMO-EP and GMO-MR. GMO-FG consol. includes GMO-FG, GMO-CAS and GMO Data. *2 Figures are before GMO-PG consolidated eliminations.

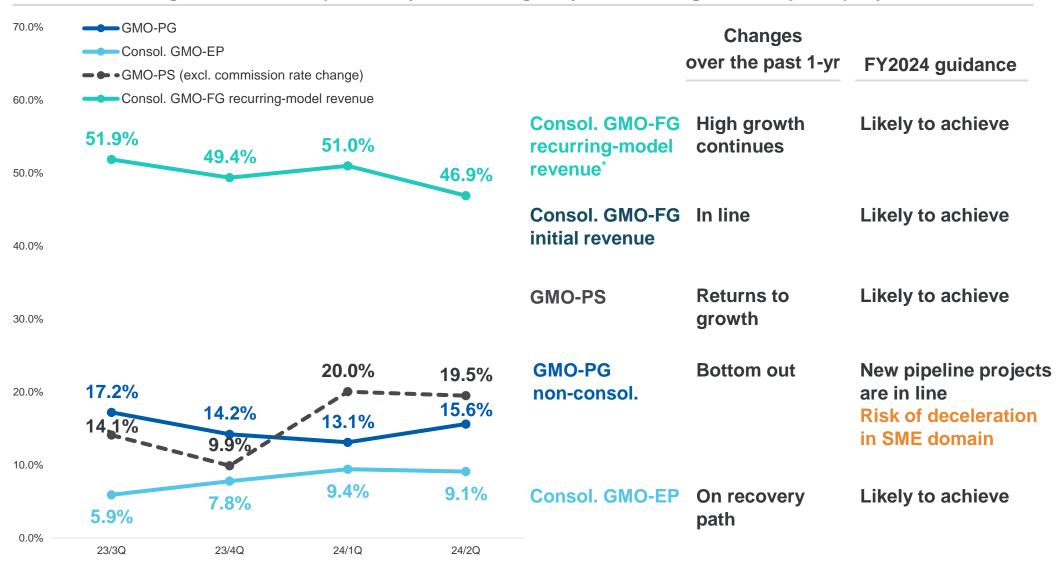
^{*3} Figures are taken from GMO-FG's consolidated financial results. *4 Figures count platform-type stores as one for fincode byGMO.

^{*5} Recurring-model revenue is the sum total of stock, fee and spread and excludes initial which mostly consists of terminal sales). consolidated eliminations.

1.4 Trend of revenue growth rates and full-year revenue guidance

Consol. guidance likely achievable but issue of risks in the SME domain

Trend of revenue growth rates and probability of achieving full-year revenue guidance by company



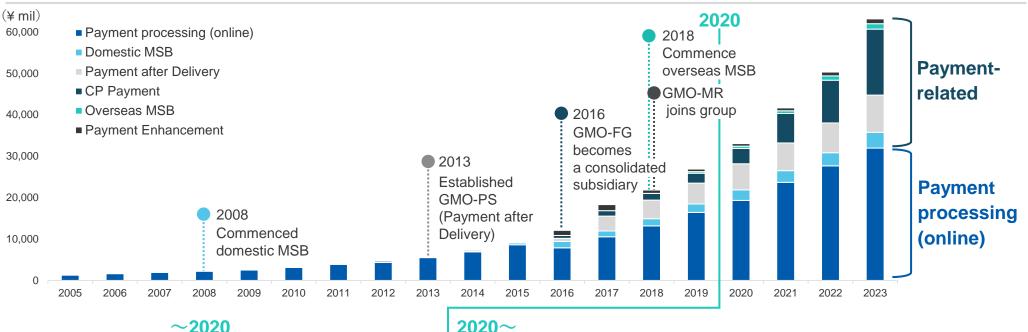
^{*} Recurring-model revenue consists of stock, fee and spread revenue and excludes initial revenue that mainly consists of payment terminal sales.

2. Growth Strategy and Initiatives in Focus Areas

2.1 Strategy and assumptions to achieve OP CAGR 25%

Accelerate strategy that was revised ahead of the business environment's changes since 2020

Trend of revenue by service



EC* **Payment-related** Components of 20% 5% the OP 25% growth Strategy Financial/

Multipayment

· Non-merchandise Payment after

Delivery

· CP Payment

· Global

2020~

Partner collaboration

Accelerate strategy based on customer segment after reorganizing sales to align with changes taking place

EC*	Payment-related
~10%	25%~
Revenue growth target +15%	Revenue growth target +35%
· Productivity and strengthen CP sales	· Relationship model
· Expand multi-payment service	 Provide "payment +α" rebundling
· Expand line-up of value-added services	service to respond to industry-

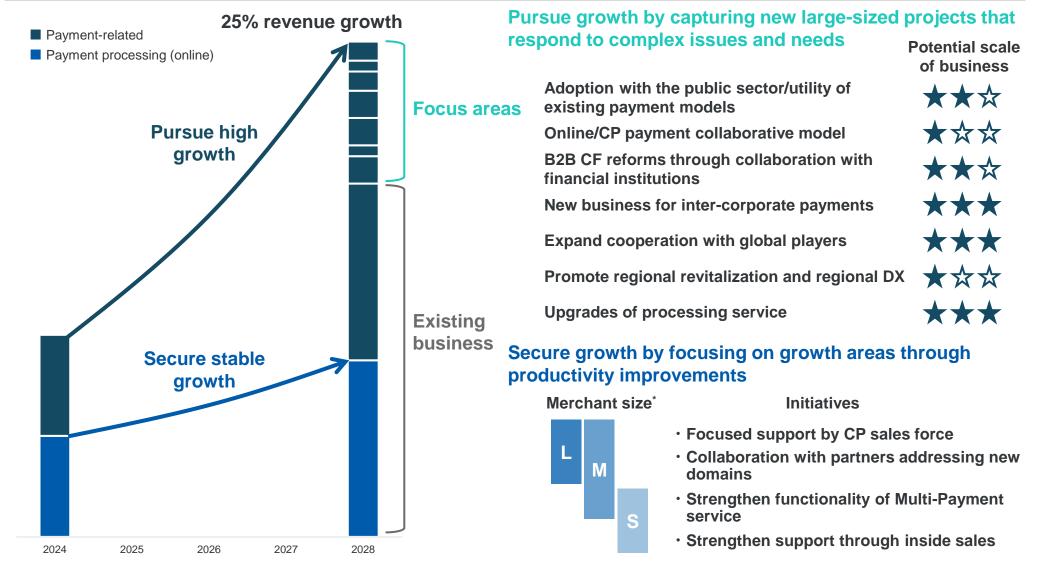
specific issues

^{*} EC: payment processing (online)

2.2 Growth drivers of GMO-PG's revenue

Pursue 25% revenue growth by stacking up projects in new domains on the foundation of existing business

Revenue growth image of GMO-PG non-consol.

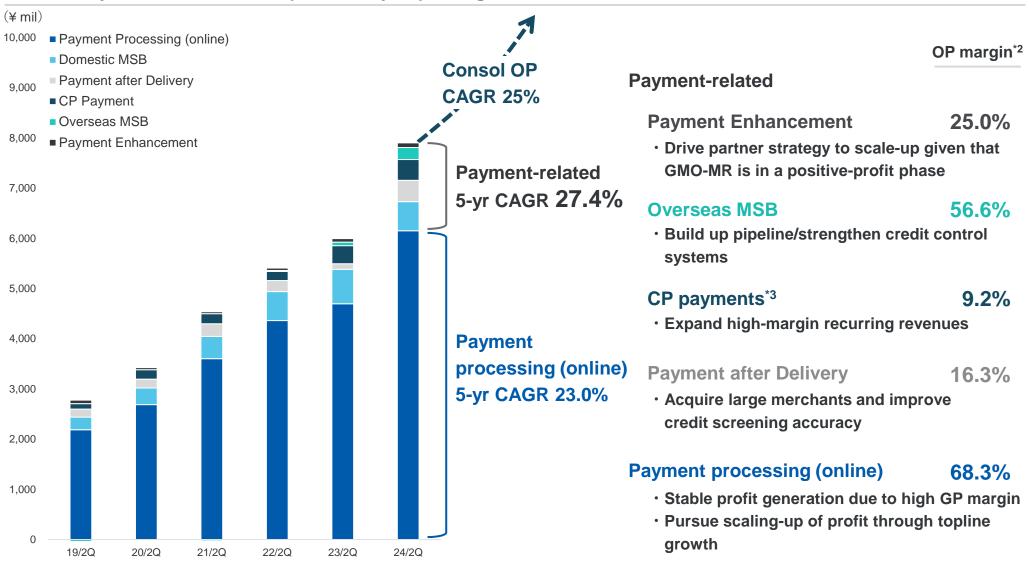


^{*} L refers to GMV of ¥3.0 bn and above; M refers to GMV of ¥0.5 bn and above; S refers to GMV of up to ¥0.5 bn

2.3.1 Strengthen generation of consolidated profits

Strengthen generation of consolidated profit by improving payment-related services

OP trend by service in Q2*1 and profitability improving initiatives

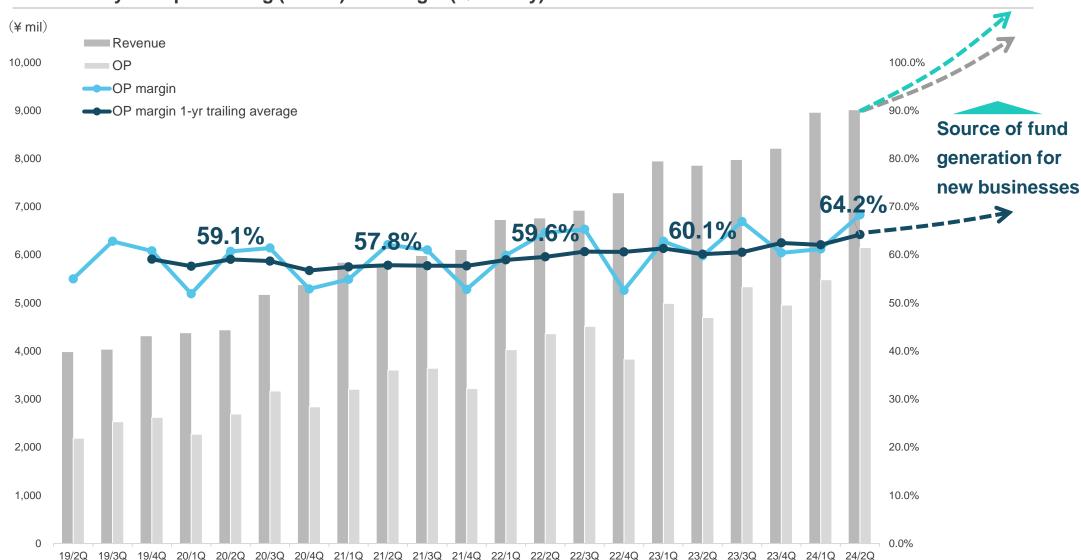


^{*1} Figures are before consolidated eliminations. *2 Figures show values for Q2 FY2024. *3 Figures for OP margin for CP payments are based on consolidated GMO-FG'S financial results

2.3.2 Profitability improvement of payment processing (online)

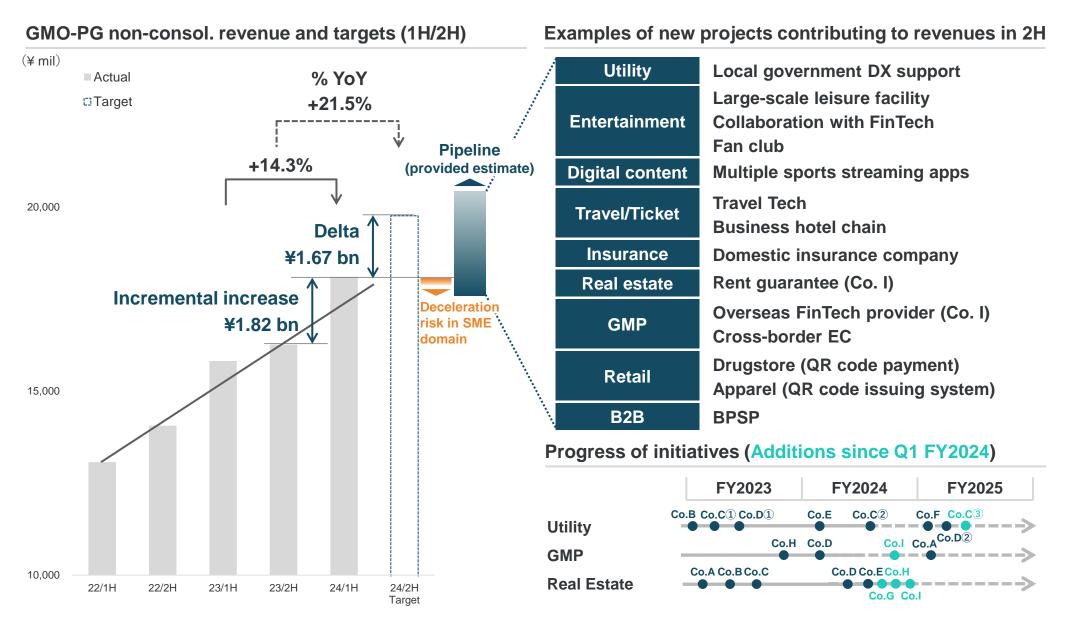
Strengthen profit generation by leveraging scale benefit of revenue growth

Trend of Payment processing (online) OP margin (Quarterly)



2.4.1 GMO-PG non-consol.: Broader EC

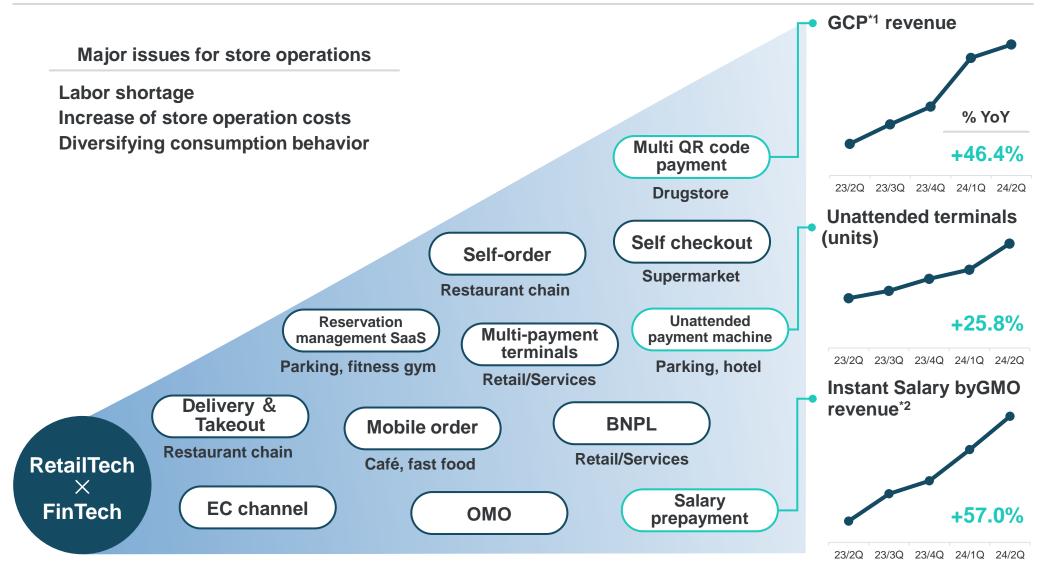
Completed building up pipeline to achieve full year guidance



2.4.2 RetailTech × FinTech

Expanding RetailTech services that resolve issues at stores and service facilities

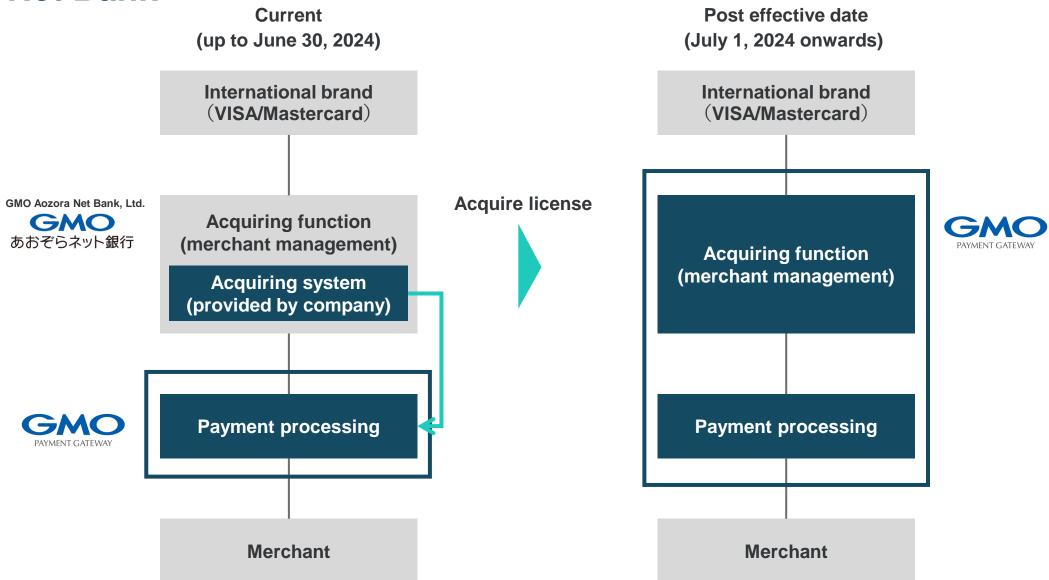
Solutions provided to retail business operators (incl. collaboration with RetailTech merchants) and customer use-case



^{*1} GMO Cashless Platform *2 The revenue recognition for some of the scheme has been changed to gross method from net method from Q1 FY2024.

2.4.3 Succession of acquiring function

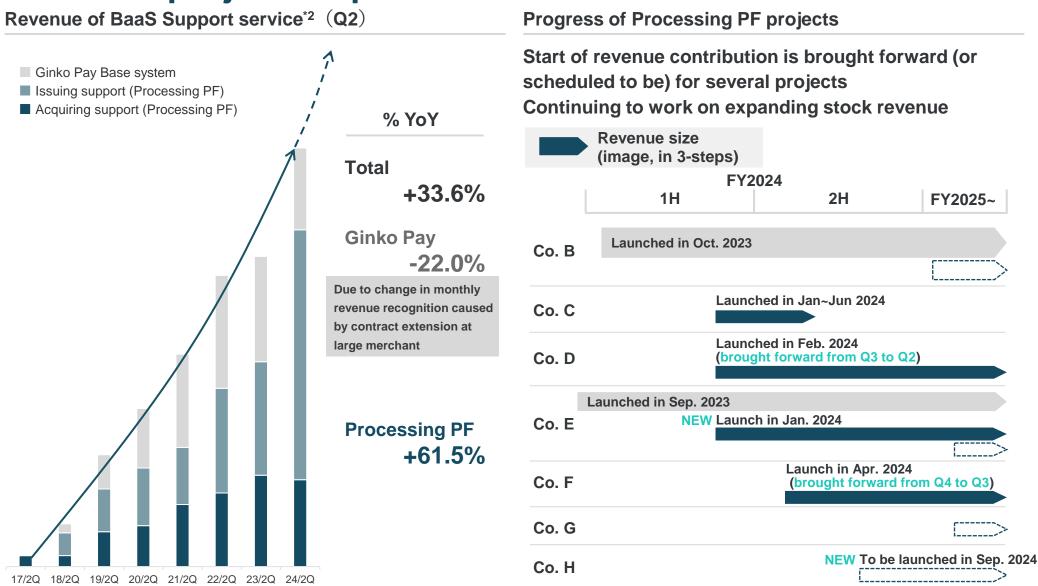
Expected to take over the acquiring function of GMO Aozora Net Bank



^{*} The company split is subject to acquisition of the necessary permits and approvals from the relevant authorities, as well as necessary conclusion of contracts for operation of the business. Please refer to the press release titled "Notice Regarding Succession of Rights and Obligations Due to Company Split (Simplified Adsorption-type Company Split)" released on March 28, 2024.

2.4.4 GMO-PG non-consol.: BaaS support and EF*1

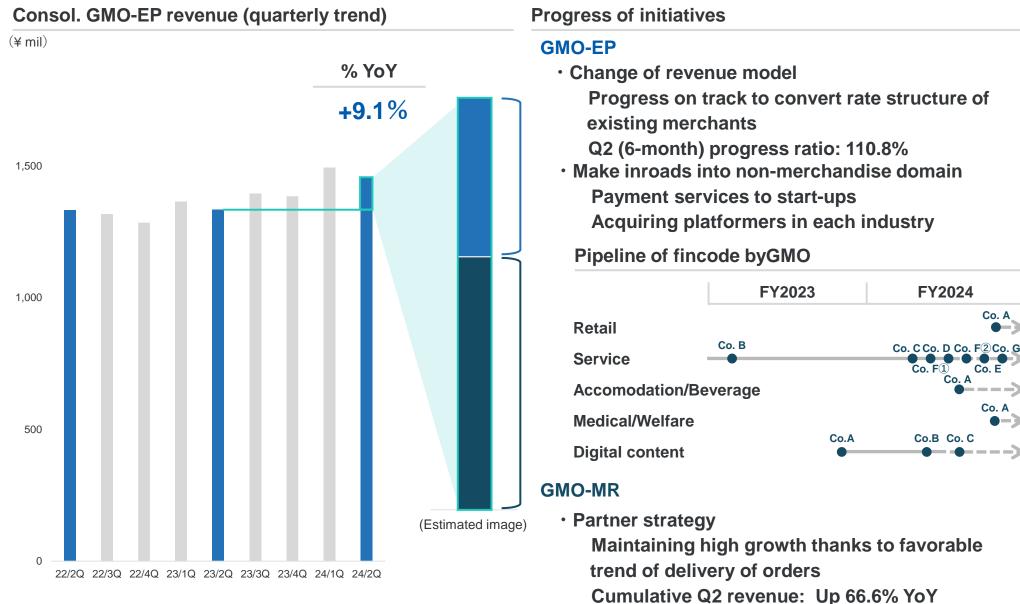
Large-size project contributes to high growth; successive launch of projects expected from 2H onwards



^{*1} EF stands for Embedded Finance. *2 Includes revenues for Ginko Pay and Processing PF received from business operators as well as financial institutions.

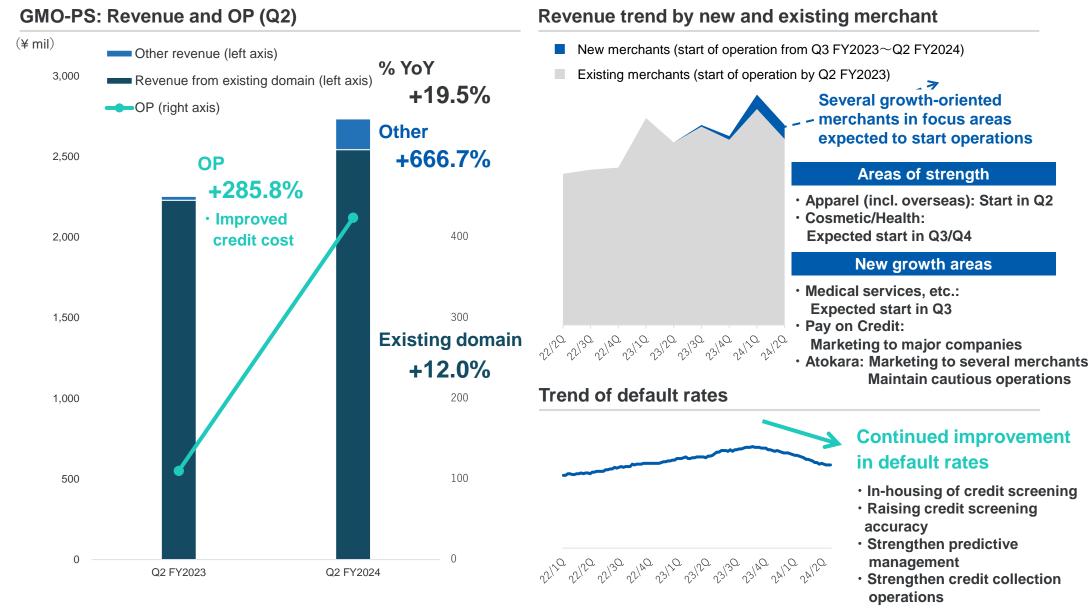
2.5 Consol. GMO-EP: Broader EC (SME domain)

Progressing with initiatives to change revenue model and expand into new business domains



2.6 GMO-PS: FinTech

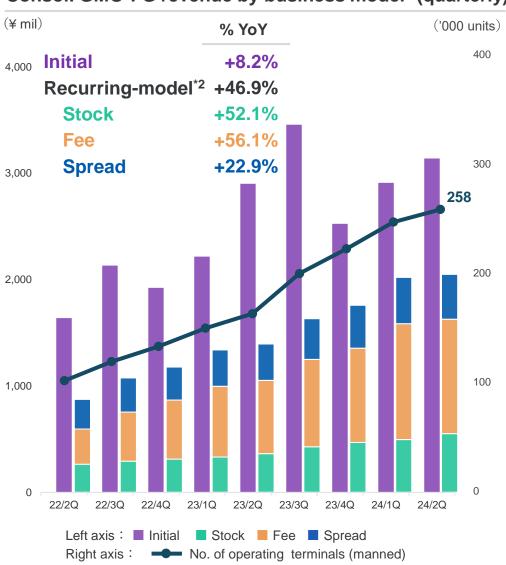
Continued growth from building up new projects while improving profitability

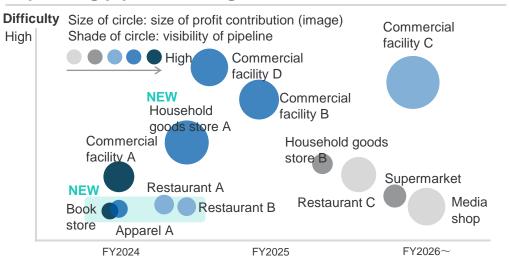


2.7 GMO-FG: CP payment

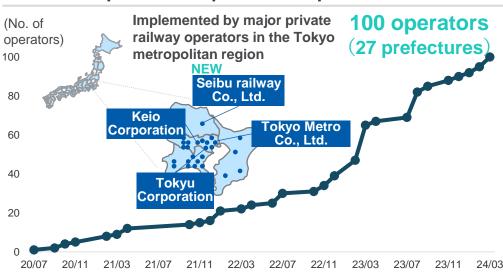
Further expansion of recurring-model revenue and building up pipeline of large customers

Consol. GMO-FG revenue by business model*1(quarterly) Expanding pipeline of large customers





Service adoption in the public transportation sector

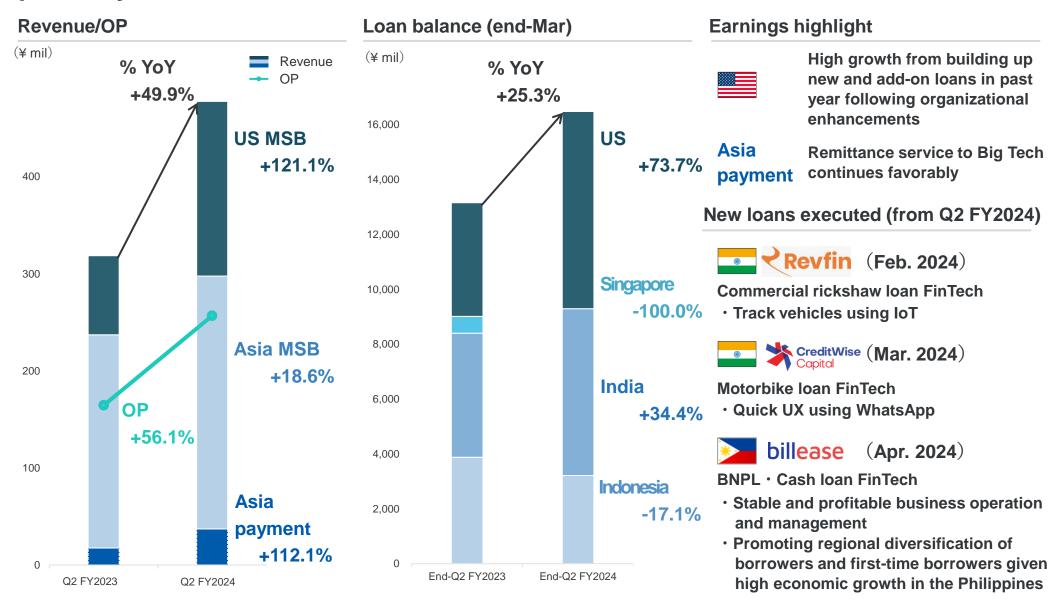


^{*1} Based on financial results of consolidated GMO-FG.

^{*2} Recurring-model revenue consists of stock, fee and spread revenue and excludes initial revenue that mainly consists of payment terminal sales.

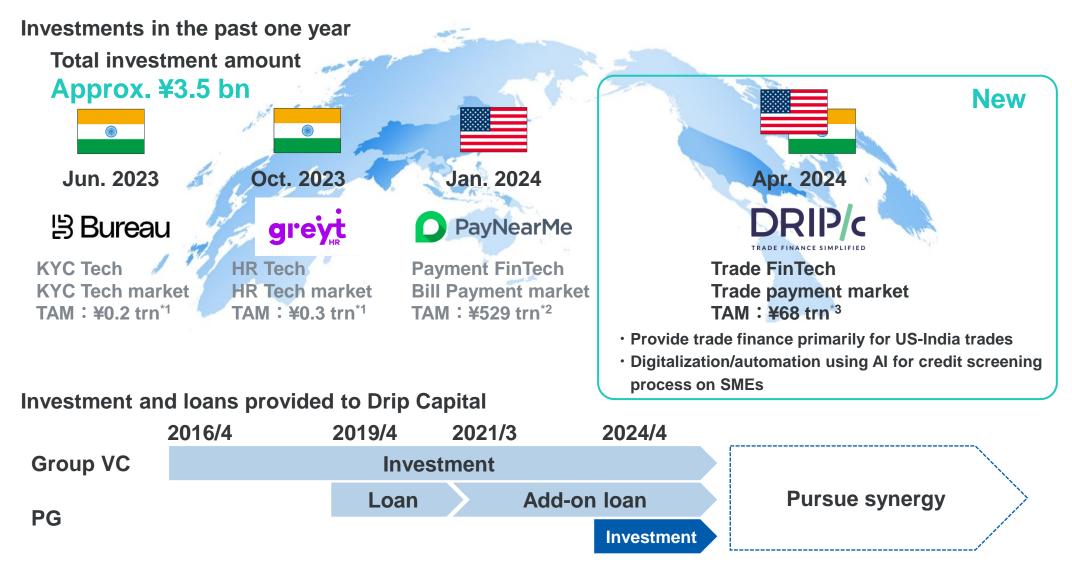
2.8.1 Global: earnings summary

Solid progress in new loans provided in Asia, revenue continues to grow 50% primarily from North America



2.8.2 Global: investment strategy

Investing in B2B FinTech by leveraging "Loan × Investment" synergy



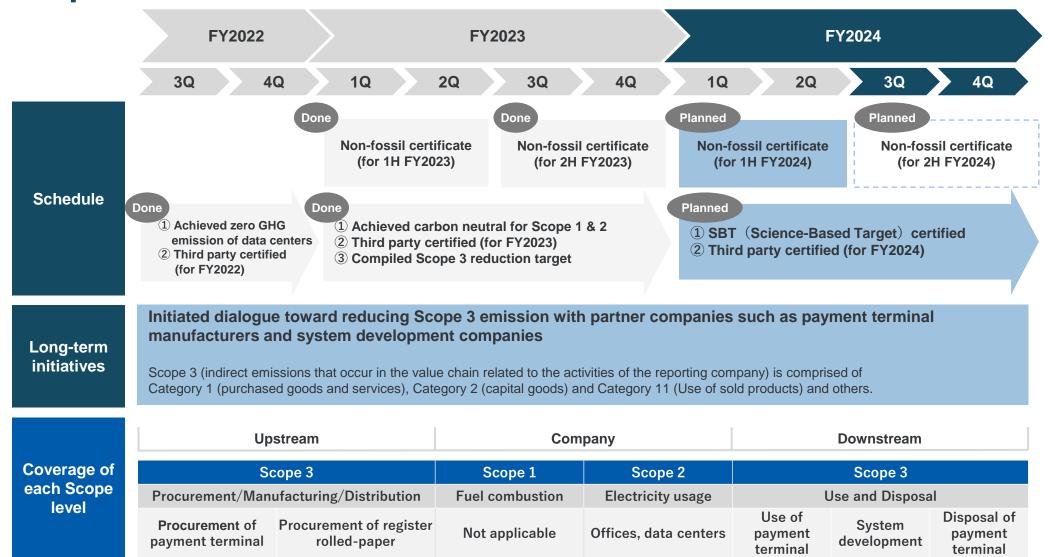
- Track business progress based on internal information
- · Build credible relationship with management team
- Minority stake executed at the opportune time
- · Acquired insight into technology-leveraging B2B payment

^{*1} Based on GMO-PG estimates. *2 Based on PayNearMe estimates. *3 India's total export value based as of 2022 as announced by Directorate General of Commercial Intelligence and Statistics (DGCI&S).

3. Sustainability

3.1 Sustainability: decarbonization initiatives

Achieved carbon neutrality, promoting initiatives to reduce Scope 3 emissions



^{*} Non-fossil certificate are certificates for electricity generated from non-fossil power generation sources such as renewable energy including solar power, wind power, etc..

Company can indirectly reduce CO2 emission of its electricity consumption by purchasing non-fossil certificates.

3.2 Sustainability: external accreditation

Received A- score in CDP Climate Change report

CDP Score (released in Feb. 2024)



Previous (2022)

Current (2023)



One notch below the 109 companies with an A score; of a total of 1,984 companies in Japan

Received A- (leadership level) score for a company with best practices for environmental management by CDP, an international not-for-profit organization.

- CDP is a not-for-profit charity that runs the global disclosure system for investors, companies, cities, states and regions to manage their environmental impacts.
- Responding companies are assessed and scored across four consecutive levels of disclosure, awareness, management and leadership and is ascribed a score from A to D-.

ESG Indices









FTSE Blossom Japan Sector Relative Index



External accreditation









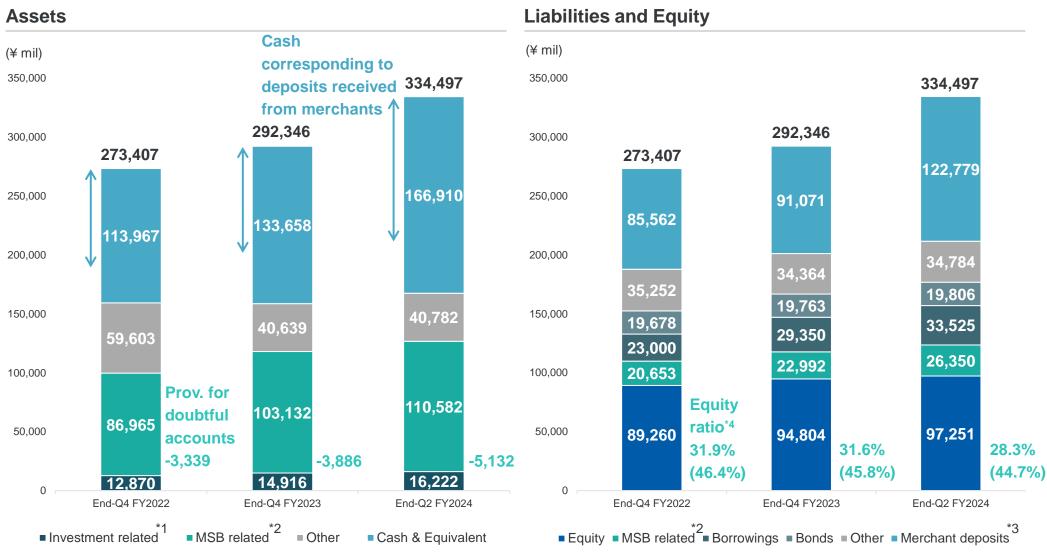




4. Financial Highlights and Reference Materials

4.1.1 Consolidated balance sheet changes

Increase in merchant deposits and MSB related assets due to scaling up of business



^{*1} Securities classified under investment securities and investment accounted for under the equity method.

^{*2} MSB Related Asset: Lease assets, Short term loans, Advances paid, Accrued revenue (net of provision for doubtful accounts). MSB Related Liabilities: Accrued expenses.

^{*3} Deposits received from merchants under the Representative Contract.

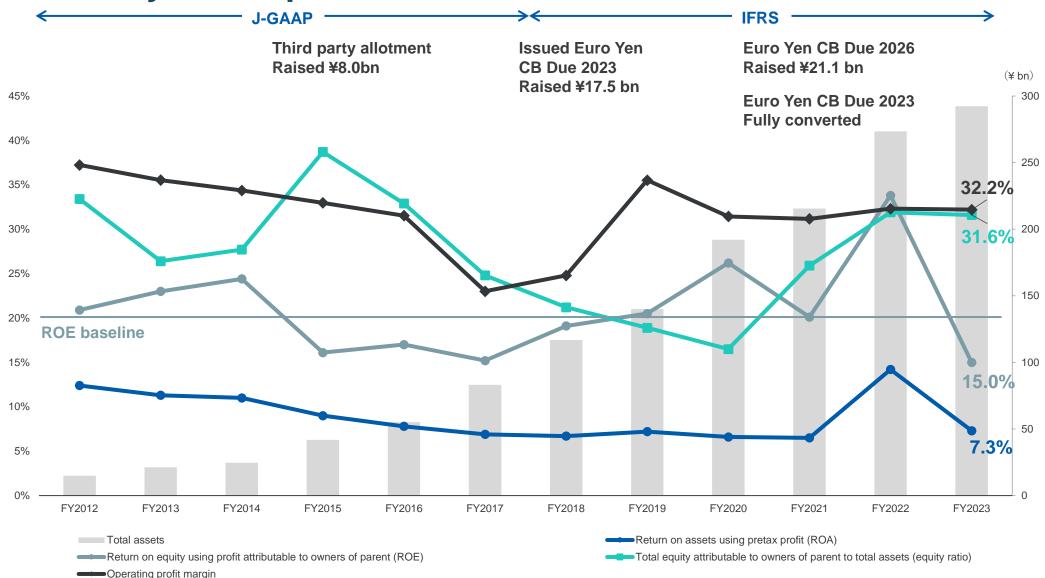
^{*4} Equity ratio presents the equity attributable to owners of parent ratio and is calculated by dividing total assets with equity attributable to owners of parent.

The figures in the parentheses present the adjusted equity attributable to owners of parent ratio and is calculated by dividing total assets less deposits received with equity attributable to owners of parent.

^{*5} Some figures are shown in net amounts of financial assets and liabilities.

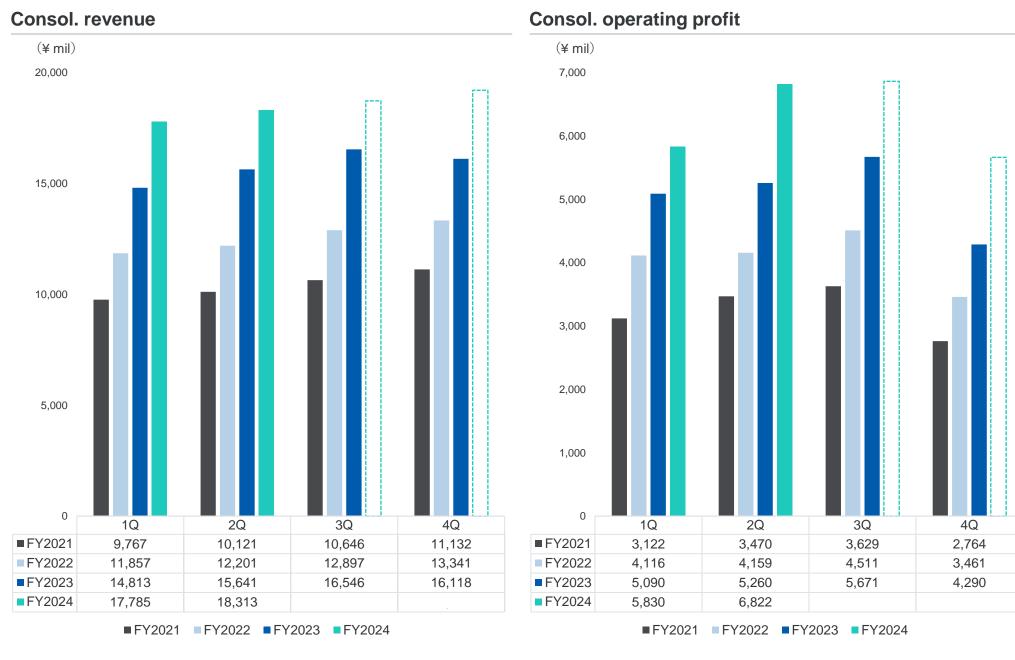
4.1.2 Major consolidated financial indicators (annual trend)

Managing business while balancing profitability, capital efficiency and capital base



^{*} Figures from FY2018 are based on IFRS standards. For figures before FY ending September 2017 are based on J-GAAP standards. As such, total assets refers to assets, equity refers to net assets and total equity attributable to owners of parent to total assets refers to equity ratio, return on total assets using profit attributable to owners of parent refers to ordinary profit to assets ratio, and return on equity using profit attributable to owners of parent (ROE) refers to net profit to equity ratio.

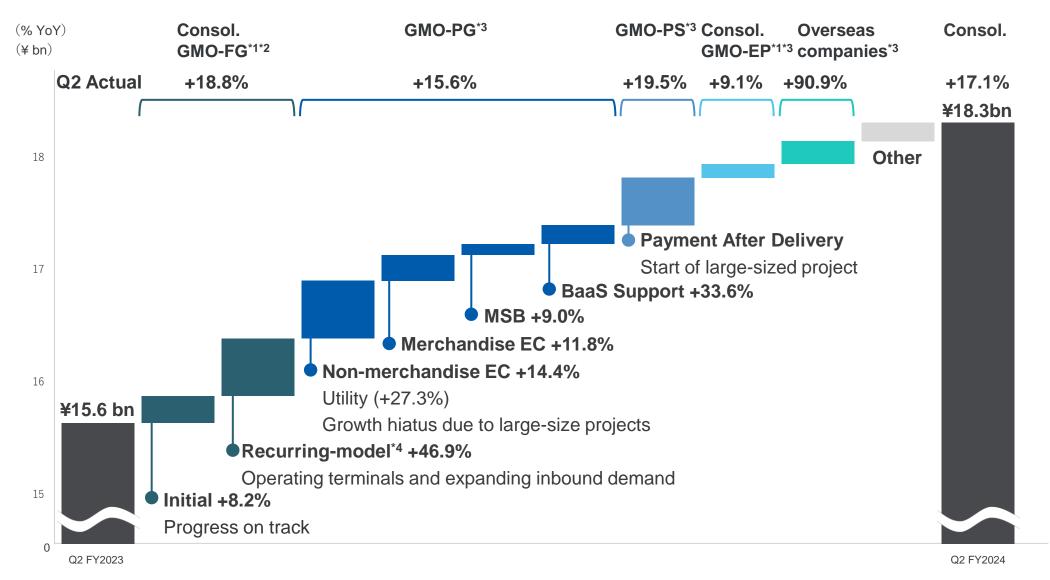
4.2 Consolidated revenue and operating profit (quarterly)



^{*} Consol. revenue and consolidated OP for Q3 to Q4 of FY2024 is based on initial guidance.

4.3 Waterfall chart of consolidated revenue (Q2)

Consol. Revenue grew 17.1% from continued growth of CP, Payment After Delivery and overseas business



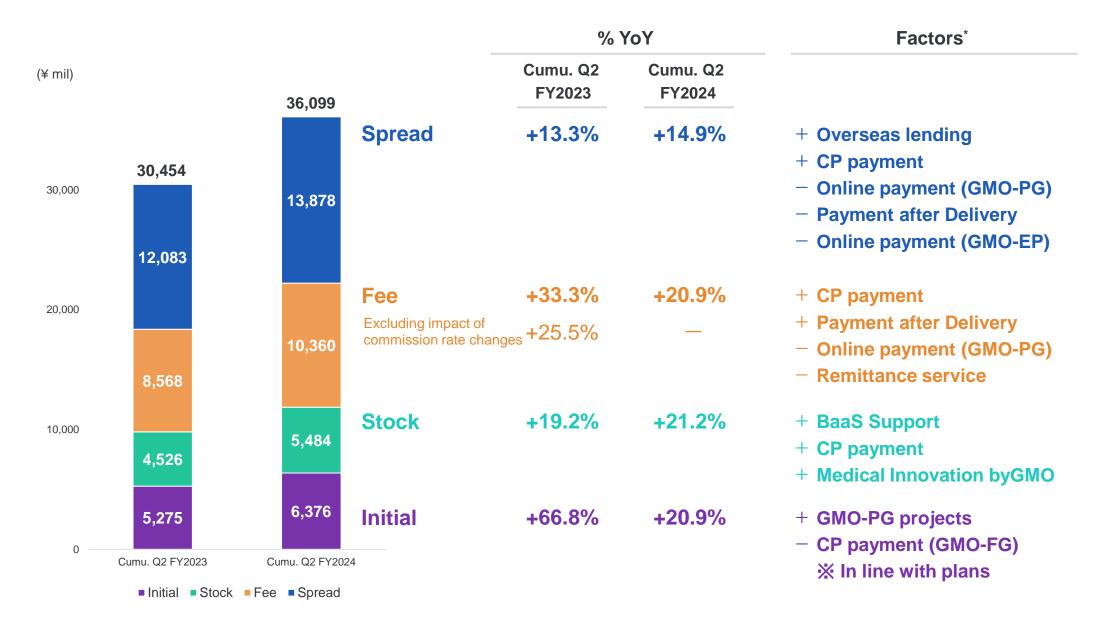
^{*1} GMO-FG consolidated is comprised of GMO-FG, GMO-CAS. GMO-EP consolidated is comprised of GMO-EP, GMO-MR.

^{*2} Figures present consolidated financial results of GMO-FG. *3 Figures of each company are before the eliminations from consolidating into GMO-PG.

^{*4} Recurring-model revenue consists of stock, fee and spread revenue and excludes initial revenue that mainly consists of payment terminal sales.

4.4.1 Revenue by business model (cumulative)

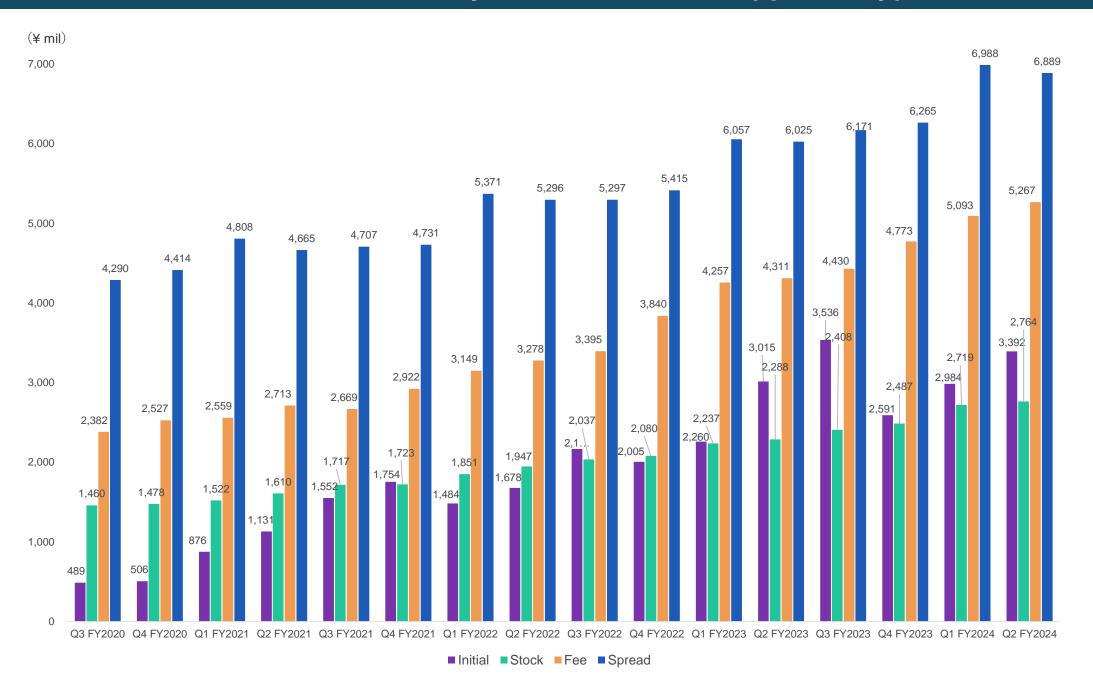
Initial, stock and fee each grew over 20%, spread on a recovery trend



^{*} The "+" signs indicate services with growth rates that are higher than 18.5%; the "-" indicates growth rates that are lower.

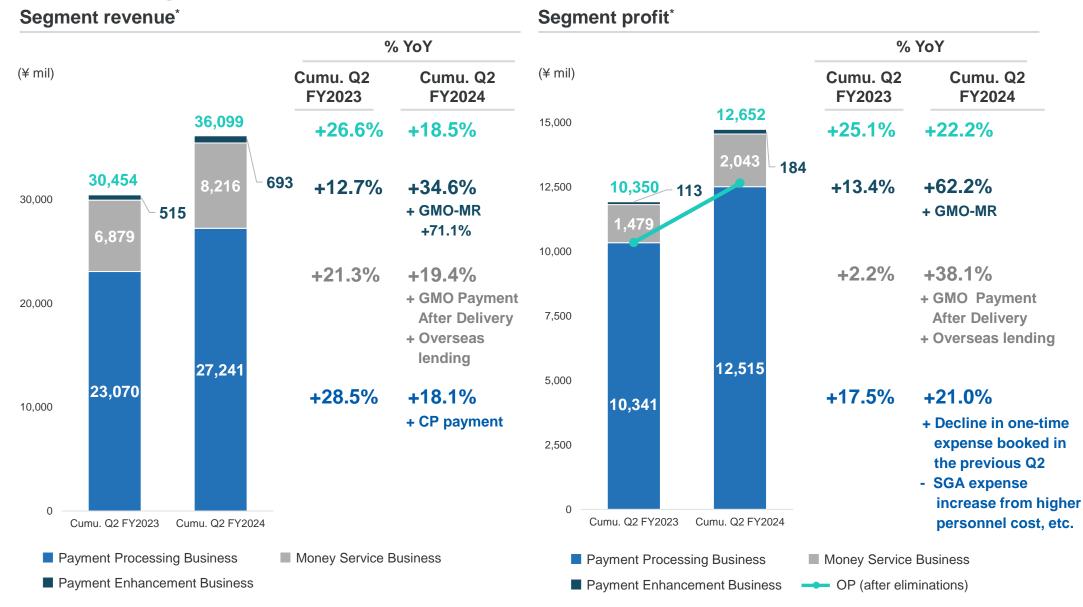


4.4.2 Consolidated revenue by business model (quarterly)



4.5.1 Segment results (Q2 cumulative)

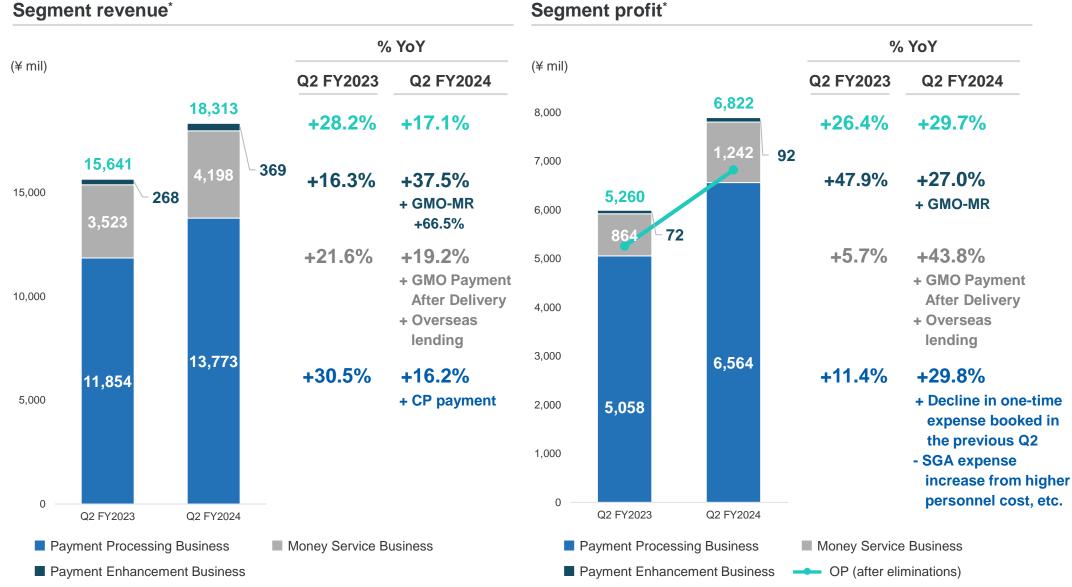
Revenues at all segments grew; MSB profit increased 38.1% from controlling credit cost



^{*} Figures for consolidated revenue and consolidated operating profit are after inter-segment eliminations.

4.5.2 Segment results (Q2)

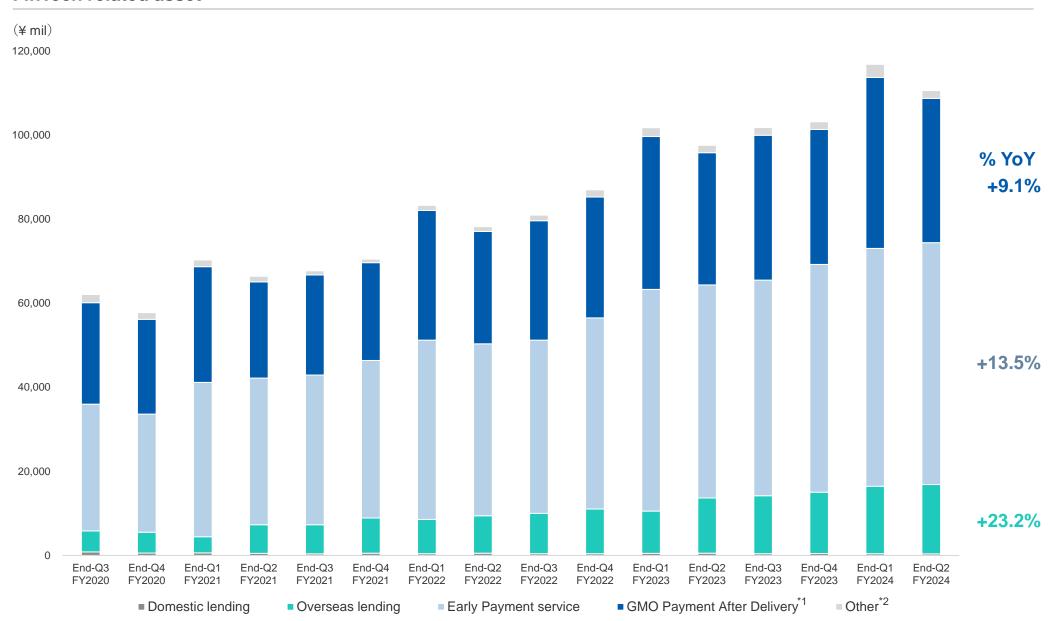
Payment Processing profit increased 29.8% as higher personnel cost was offset by the decline in one-time expense in the previous term



^{*} Figures for consolidated revenue and consolidated operating profit are after inter-segment eliminations.

4.6.1 FinTech related asset (quarterly trend)

FinTech related asset



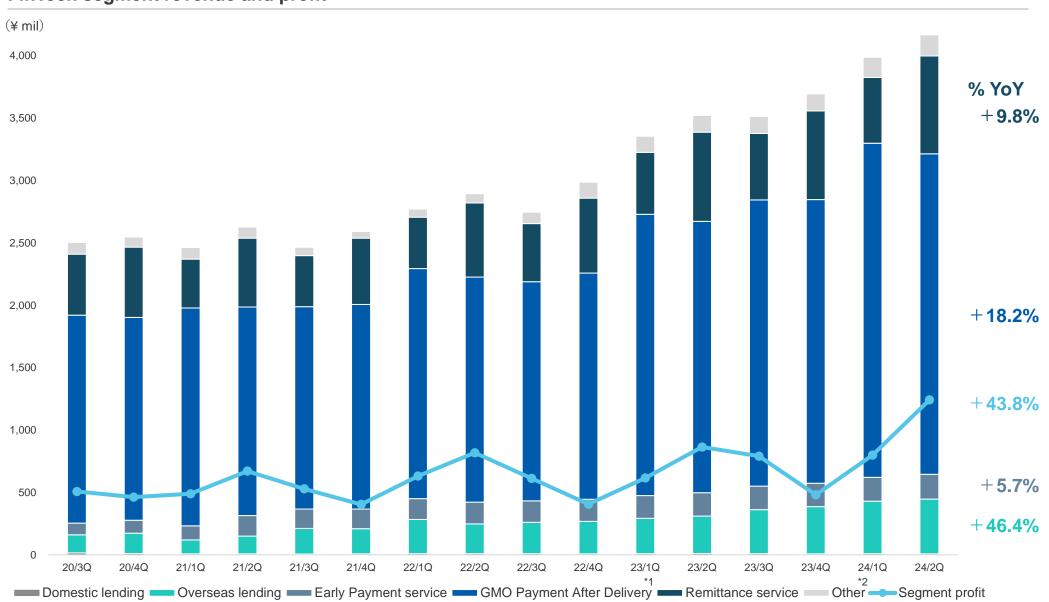
^{*1} The figures for GMO Payment After Delivery related assets (accrued revenue) are after deduction of provisions for doubtful accounts.

^{*2} The figures for "Other" is the sum total of B2B factoring, finance lease, Condo Pay and Instant Salary byGMO.



4.6.2 FinTech revenue and profits (quarterly trend)

FinTech segment revenue and profit



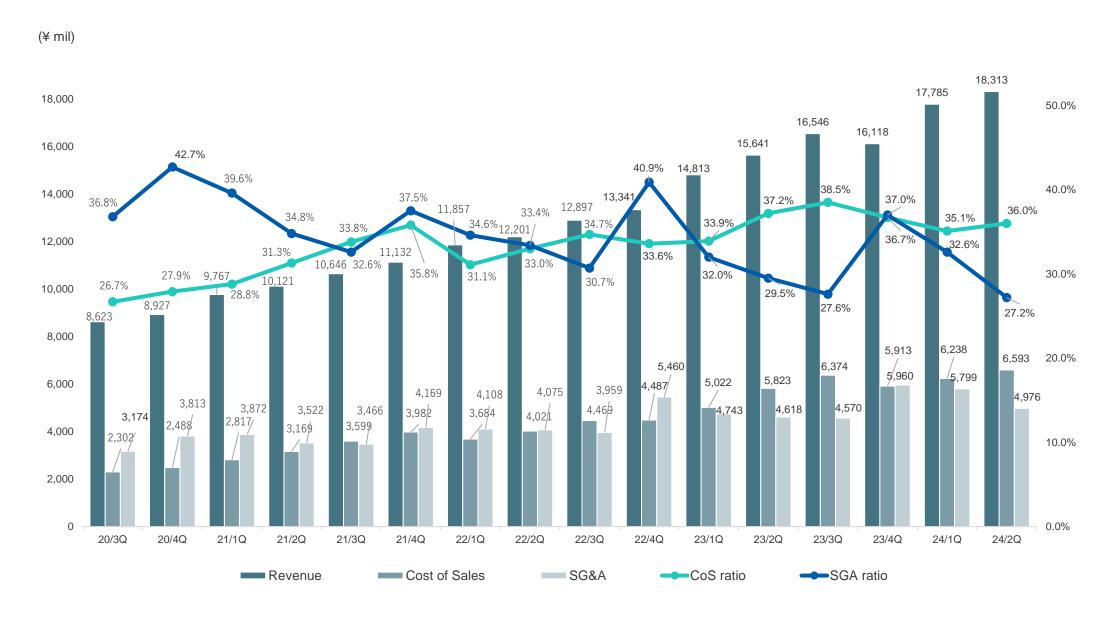
^{*1} Includes the impact of commission rate revisions to reflect the increase in CVS payment agency cost for Payment after Delivery from September 2022.

^{*2} The figures for "Other" is the sum total of B2B factoring, finance lease, B2B AR Guarantee, B2B Payment Guarantee, Condo Pay, Instant Salary byGMO.



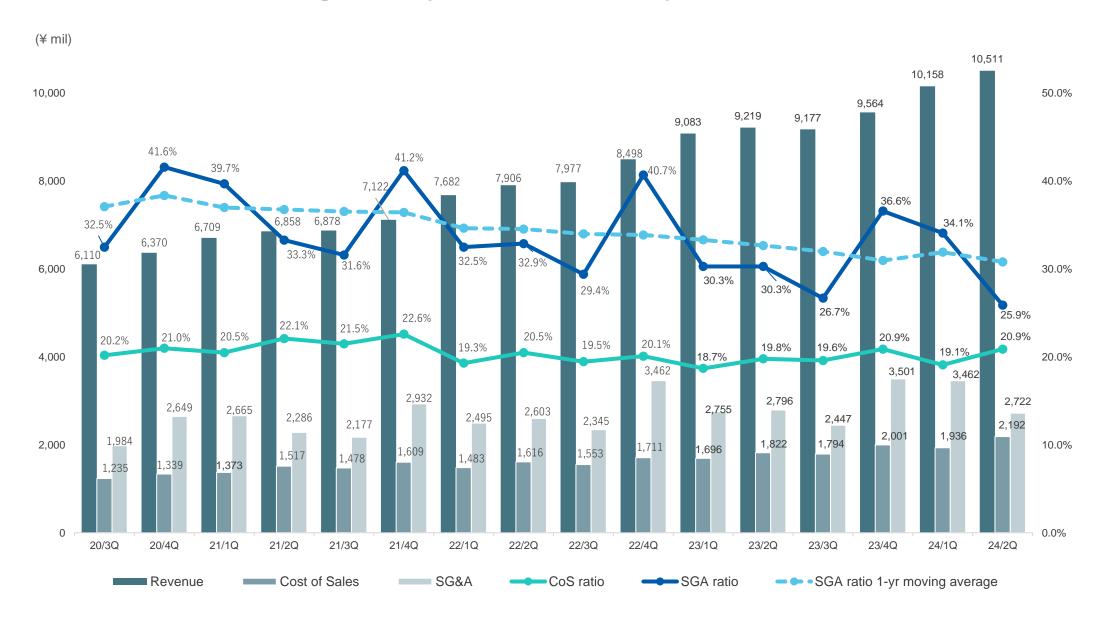
4.7.1 Consolidated CoS and SG&A ratio (quarterly trend)

Cost of sales ratio fluctuates depending on revenue mix



4.7.2 CoS/SGA ratio of GMO-PG & GMO-EP (quarterly trend)

CoS ratio trending stably for online payment business



^{*} Figures presented are before consolidated eliminations.

4.8.1 Operating stores, TRX volume and value

Consol. TRX value reaches approx. ¥16.7 trn in the past 12 months

		Operating Stores*1/Terminals*2	TRX Volume*2*3		TRX Value*2	
		End-Q2 FY2024	Q2 FY2024	Past 12-mnth	Q2 FY2024	Past 12-mnth
Consolidated	1	-	1.77 bn	6.80 bn	¥4.6 trn	¥16.7 trn
Consolidated	% YoY	-	+19.8%	+23.1%	+25.8%	+26.5%
Online		153,336 stores	1.55 bn	6.03 bn	¥3.0 trn	¥11.2 trn
	% YoY	+9.0%	+14.9%	+19.2%	+13.4%	+15.0%
CP*2		344,564 units	0.22 bn	0.77 bn	¥1.5 trn	¥5.5 trn
	% YoY	+47.3%	+70.1%	+64.0%	+59.4%	+59.1%

Proportion of representative contracts in online TRX value*4: Approx. 40%

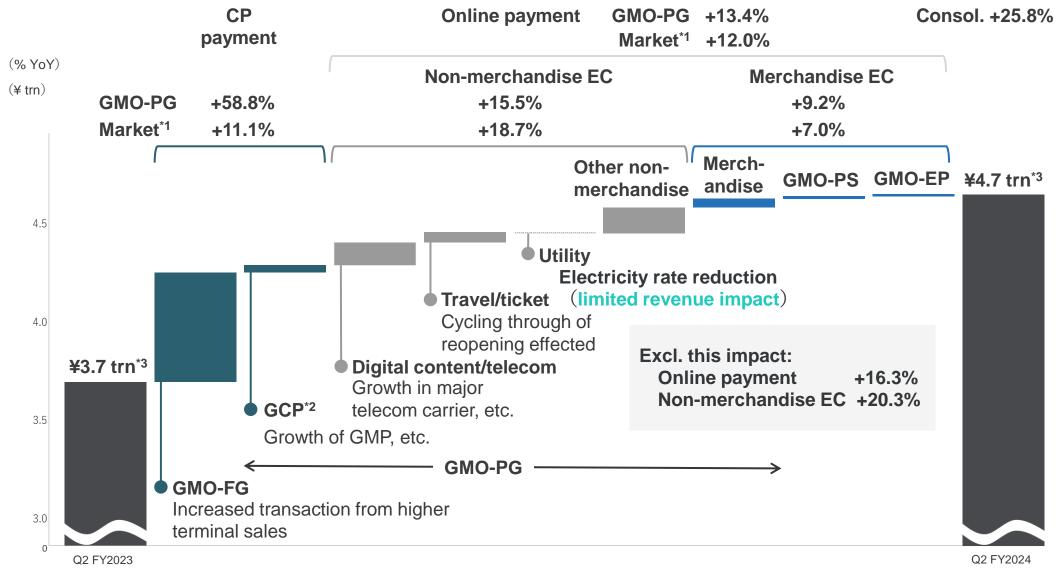
^{*1} The standards for calculation the number of operating stores has been revised from Q4 FY2023. Figure exclude an operating stores of a specific merchant and fincode byGMO. If included, operating stores would be 634,831 (up 17.87% YoY).

^{*2} Payment terminals exclude GMO-PG's CP payment (GMO Cashless Platform). CP transaction volume and value includes GMO-PG's CP payment (GMO Cashless Platform).

^{*3} Transaction volume is calculated based on fee revenue standards, which in the case of online consist of multiple (1 to 3) transactions per payment of a single authorization (tentative sales proceeds) or actual sales proceeds, and one transaction per payment in the case of CP. *4 Annual average is shown in 5% increments.

4.8.2 Waterfall chart of consol. TRX value (Q2)

Online payment grew only 13.4% due to impact of electricity rate reductions, etc.



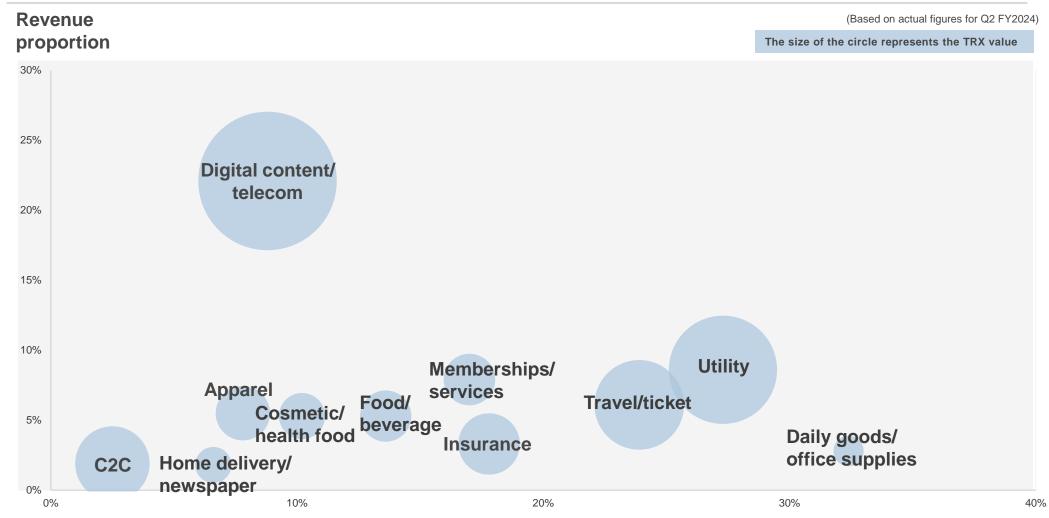
^{*1} CP Payment market is based on Ministry of Economy, Trade and Industry's "Survey of Selected Service Industries. EC Market: Based on Ministry of Internal Affairs and Communication's "Family Income and Expenditure Survey," figures are categorized into merchandise and non-merchandise according to the Company's standards using the Internet expenditure amount per household.
Figures for CP Payment market show the % YoY growth for the period from January to February, as March 2024 data is not available as of this writing.

*2 Excludes GMO-PG's CP payment (GMO Cashless Platform) *3 Rounded off to nearest trillion of yen.

4.8.3 Distribution of major sectors (Q2)

Balance both stability and growth through sector diversification

Revenue share by industry (vertical axis)/ Revenue growth rate (horizontal axis)*

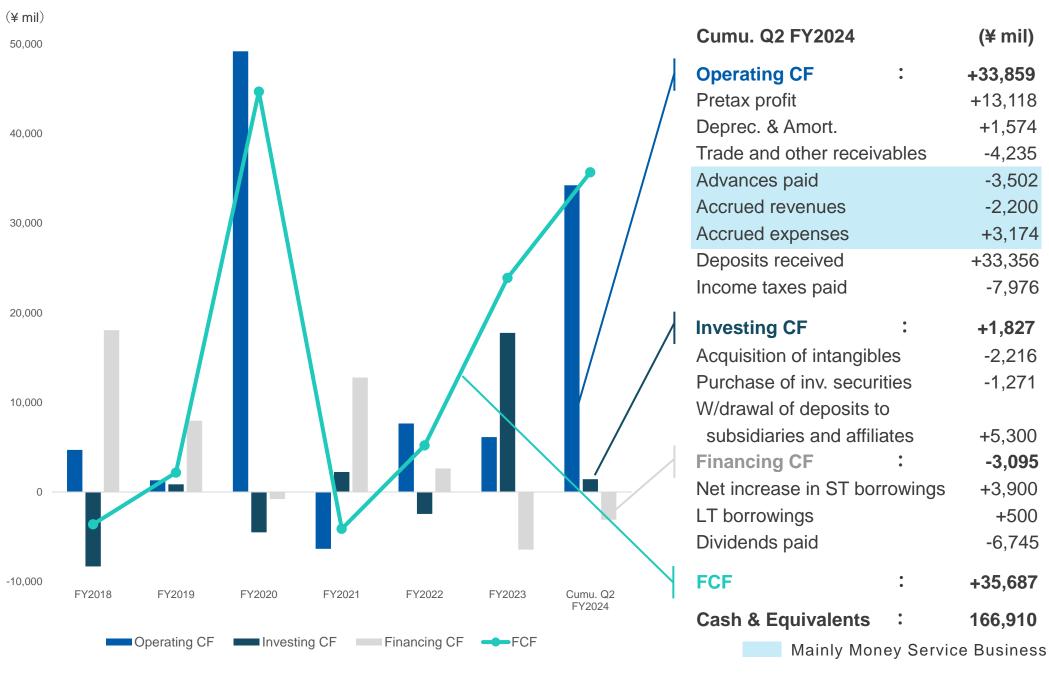


Revenue growth (% YoY)

^{*} Composed from TRX value by sector for the PG Multi-payment service.



4.9.1 Consolidated cash flow statement (cumulative)



^{*} FCF is calculated as the sum-total of Operating CF and Investing CF. Only major items of the cash flow statement are shown on this page.

4.9.2 Changes in consolidated cash flow statement

Related liabilities & assets Impact from business expansion **Payment Processing Business** Operating CF **Deposits received** Liability — Sales proceeds of (liability) merchants under the Yearly fluctuations can be large as annual TRX value of trillions of yen can be carried over to the following year **Representative Contract Money Service Business Early Payment service Operating CF** Advances paid Asset (asset) **Operating CF Payment After Delivery Accrued revenue** Asset service (asset) Operating CF **Accrued expense** Liability -(liability) **Deposits to subsidiaries Investing CF** Other **Asset** and affiliates Funds temporarily deposited to GMO-IG's* CMS (asset) (balance is zero as of end-Q2 FY2024)

^{*} GMO-IG: GMO Internet Group



Thank You Very Much

GMO Payment Gateway, Inc. (3769; Tokyo Stock Exchange Prime)

For inquiries or requests for 1-on-1 interviews, please contact the IR Department, Corporate Value Creation Strategy Division, at the telephone number below:

TEL : +81-3-3464-0182

E-mail: ir-contact@gmo-pg.com

IR Website URL

https://www.gmo-pg.com/en/corp/



