# Financial results briefing for the 1Q of FY2017 (October 1, 2016-December 31, 2016)

Growth acceleration toward 2020 target

February 6, 2017 GMO Payment Gateway, Inc. (3769: Tokyo Stock Exchange Section - 1) The 48<sup>th</sup> IR Meeting GMO PAYMENT GATEWAY

<u>http://corp.gmo-pg.com/</u>

The contents of this document are based on generally recognized economic and social conditions, as well as assumptions judged to be reasonable by GMO Payment Gateway as of February 6, 2017.

However, please note that they are subject to change without prior notice in the event of changes in the business environment or other unforeseen occurrences.

- 1. Summary of Financial Results for 1Q FY2017
- 2. Performance Forecast of FY2017
- 3. Strategies for Future Growth
- 4. Financial Highlights
- 5. Reference Materials

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# 1. Summary of Financial Results for 1Q FY2017

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# **1.1 Summary**

### Strong start: OP up 38%, EBITDA up 42%

(Million yen)	Consolidated results of 1Q,	Consolidat	ed results of 1 (cumulative)	Progress rate against plan		
	FY2017 (cumulative)	Actual	Change	Change%	1H	Actual
Sales	4,346	2,732	1,614	59.1%	51.8%	23.2%
Gross income	3,237	2,117	1,119	52.9%	-	-
Operating income	1,201	870	330	37.9%	48.1%	24.0%
Ordinary income	1,109	924	184	20.0%	47.2%	23.7%
Net income	597	596	0	0.1%	42.4%	21.6%
EBITDA	1,356	952	404	42.4%		

	Number of operating stores (end of period)	Amount of processed payments (1Q estimate)	Number of processed payments (1Q estimate)	
KPI	81,990	Approx.570 Billion Yen	Approx. 249 Million	

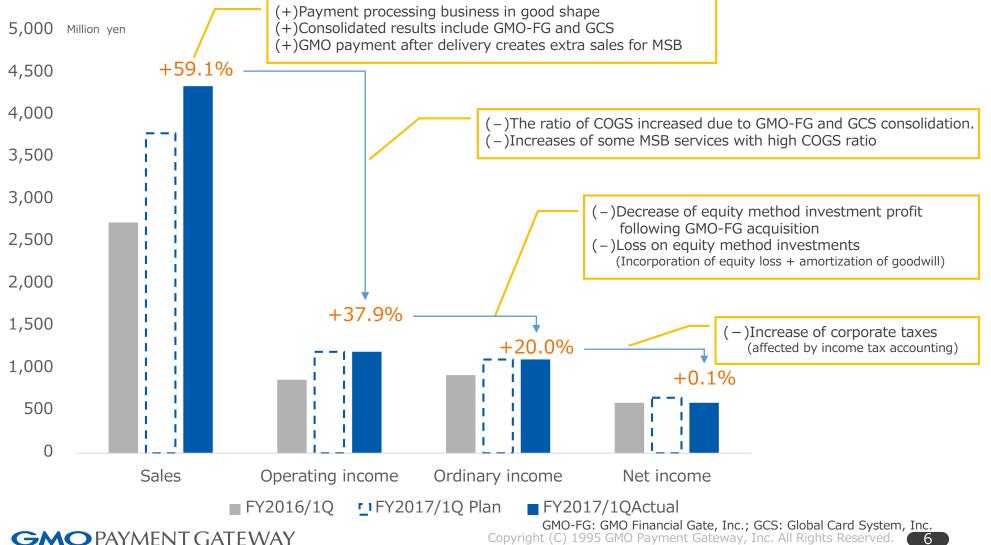
\* EBITDA = Operating income + Depreciation + Amortization of goodwill

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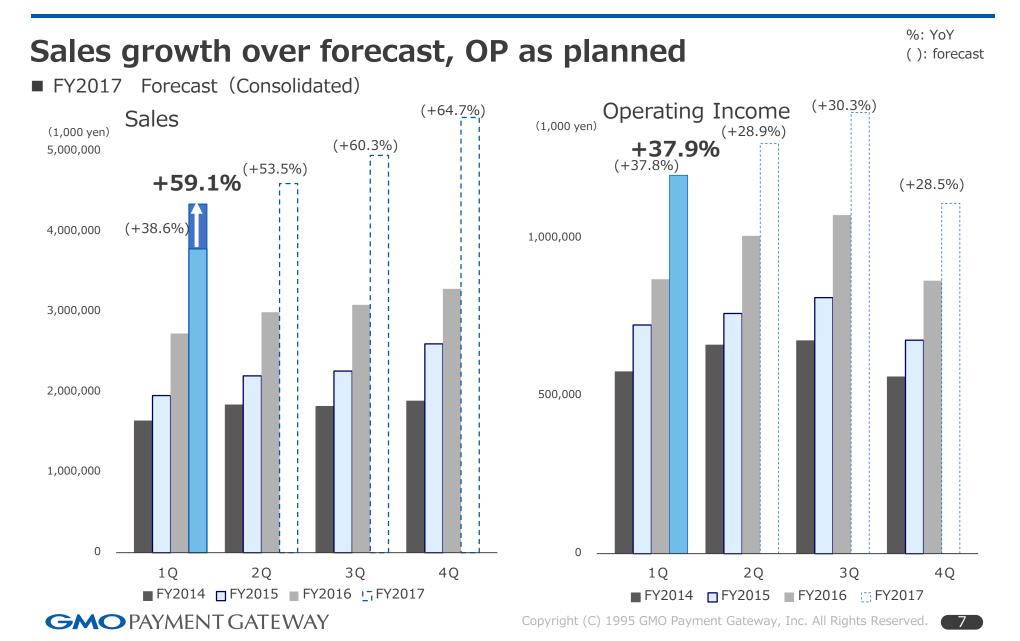
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# 1.2 Summary<sup>2</sup>

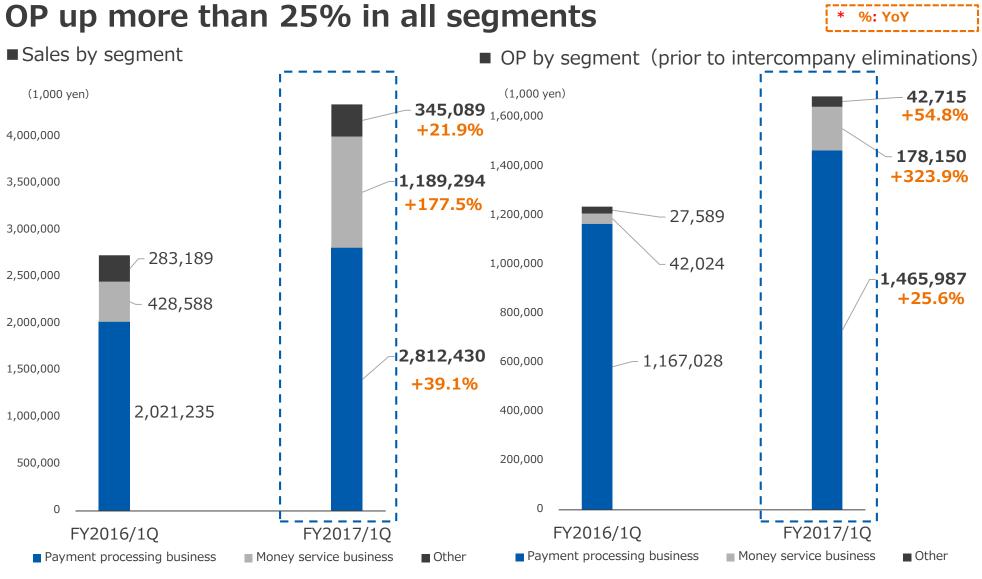
# OP and ordinary income growth as planned, net income affected by income tax accounting



# **1.3 Quarterly change and forecast**



### **1.4** Sales/Operating income by Segment (Cumulative)

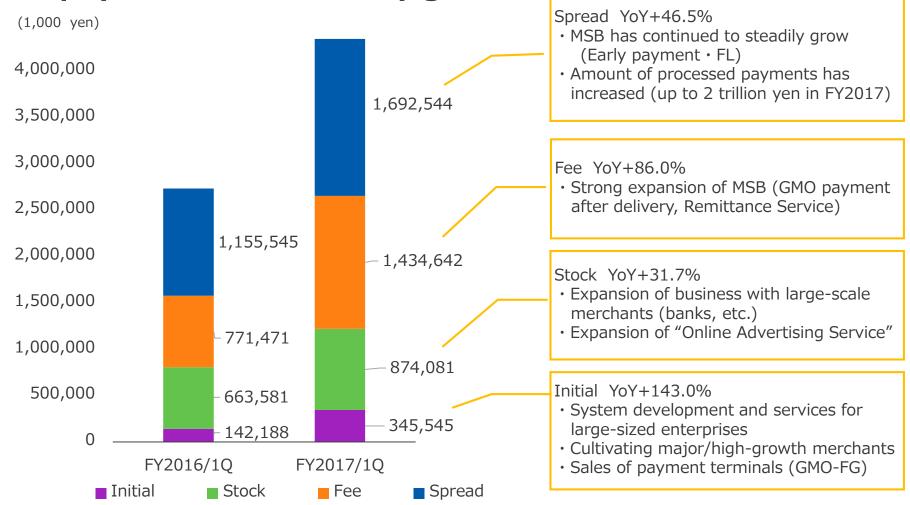


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### **1.5** Revenue Breakdown by Business Model(Cumulative)

# Spread revenue up 46.5%, Fee revenue up 86.0% due to GMO payment after delivery growth



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GMO-FG: GMO Financial Gate, Inc.

## 2. Performance Forecast for FY2017





# 2.1 Forecast (Summary)

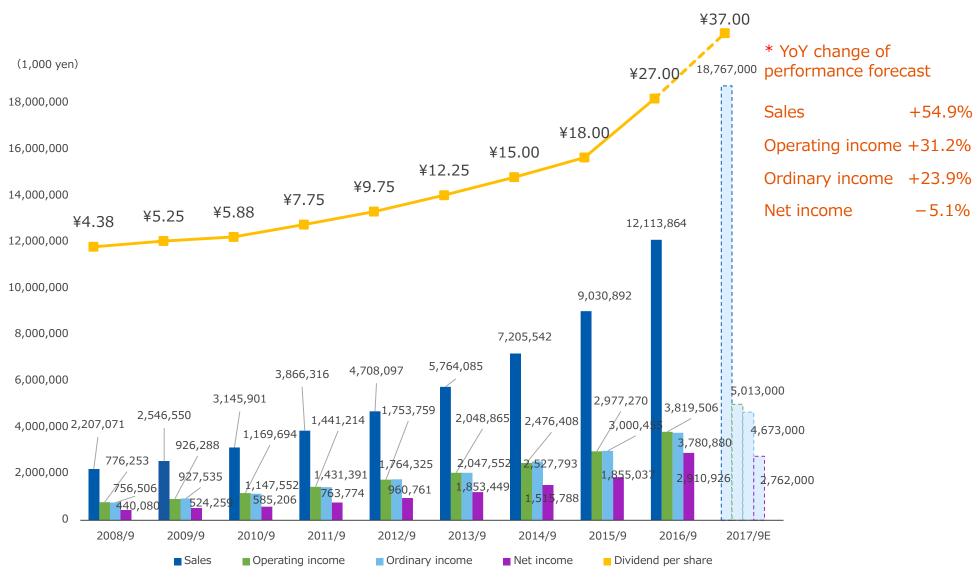
# OP forecast remains unchanged, up 31.2% excluding GMO payment after delivery growth

FY2017 forecast		Operating	Ordinary	Net	(Million yen, % yoy) EBITDA	
Sa	Sales		income	income		
Full year 18,767	(54.9%)	<b>5,013</b> (31.2%)	4,673 (23.6%)	2,762 (-5.1%	) <b>5,811</b> (38.7%)	
2Q of FY 2017 8,389	(46.4%)	2,499 (33.0%)	2,351 (22.5%)	1,409 (22.3%	)	
Dividends forecast	37 yen	(+10 yen)				
<ul> <li>Points</li> <li>Sales</li> <li>We plan to consolidate the income statement of MACROKIOSK from the second quarter accounting period and incorporate their income and losses over the nine months from October 1, 2016 to June 30, 2017.</li> <li>The part of "GMO payment after delivery" offered to ZOZOTOWN (11/1 press release) is not considered in the forecast</li> </ul>						
<ul> <li>SG&amp;A · Goodwill amortization due to the increase from group companies (total of ¥230 million)</li> <li>Non-operation · Goodwill amortization from equity-method affiliate is expected (About ¥160 million) expenses</li> </ul>						

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# 2.2 Changes in Consolidated Performance (FY2017 Forecast)



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## 3. Strategies for Future Growth

# **3.1 Industry topics**

### **Our position regarding recent issues**

Development of FinTech environment: to revise Law of Financial Services Agency, plan to introduce a registration system for "online payment processing service providers" (Nikkei, Jan 27<sup>th</sup>, 2017)

• Positive law revision for major companies with strong financial structure and security infrastructure

• Expansion of business opportunities through collaboration with financial institutions

#### Establishment of revised Installment Sales Act: to be enforced in 2018

- It is necessary to strengthen security to prevent data leakage incidents and adopt more effective fraud prevention systems
- Major E-commerce enterprises need to consider the usage of payment processing service from the principle of self-sufficiency

#### Expansion of payment methods by smartphone: "Apple Pay", etc.

- Full scale expansion of market for card-present cashless payments
- Started approach to growth areas of card-present market by acquiring GMO-FG and GCS.

GMO-FG: GMO Financial Gate, Inc.; GCS: Global Card System, Inc.

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# 3.2 Mid-term goals

### Measures to achieve OP of 10 billion yen by 2020

#### **OP** goals Environment · Measures ■ Payment processing business ■ Card-present area ■ MSB ■ Global business (4)Global business 10 billion Environment: Competition for leadership with global major yen players 4 Acquired MK Measures: (strategic moves toward Asian E-commerce market at the time of its expansion) 3 ③MSB Environment: Expansion of FinTech services. 2 Strengthening of Early payment service, TL Measures: Expansion of GMO payment after delivery (supporting sales increase for merchants) <sup>(2)</sup>Card present area 5 billion Environment: Moving toward cashless payments by Tokyo 7.5 billion ven 2020 Olympics. ven Acquired GMO-FG and GCS: Measures: Approach to growth area (Smartphone/IoT/Inbound) 1 (1) Payment processing business Environment: Steady expansion of E-commerce market 1.7 Times Adding various payment solutions Measures: 4.5 billion Expanding businesses for financial yen institutions Expanding the area of public funds (taxes,etc) EC ratio EC ratio B2B 4.8% 8% (creating & strengthening of ecosystem)

2017 (Forecast)

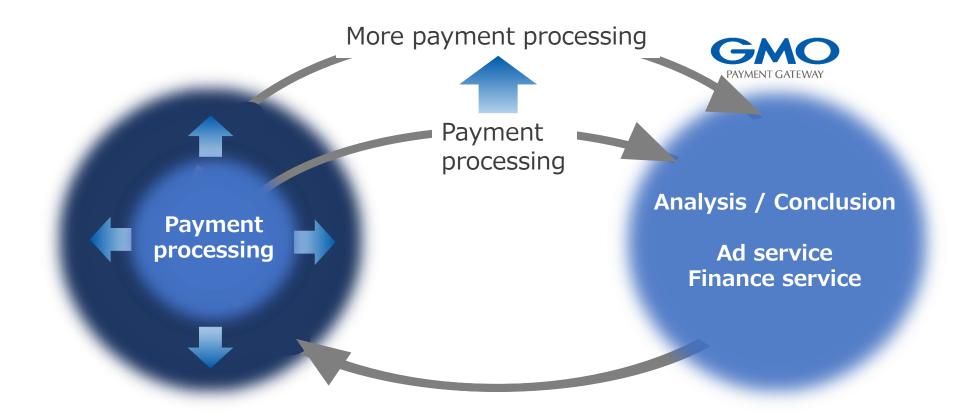
2020

GMO-FG: GMO Financial Gate, GCS: Global Card System, MK: MACROKIOSK

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## 3.3 Ecosystem model

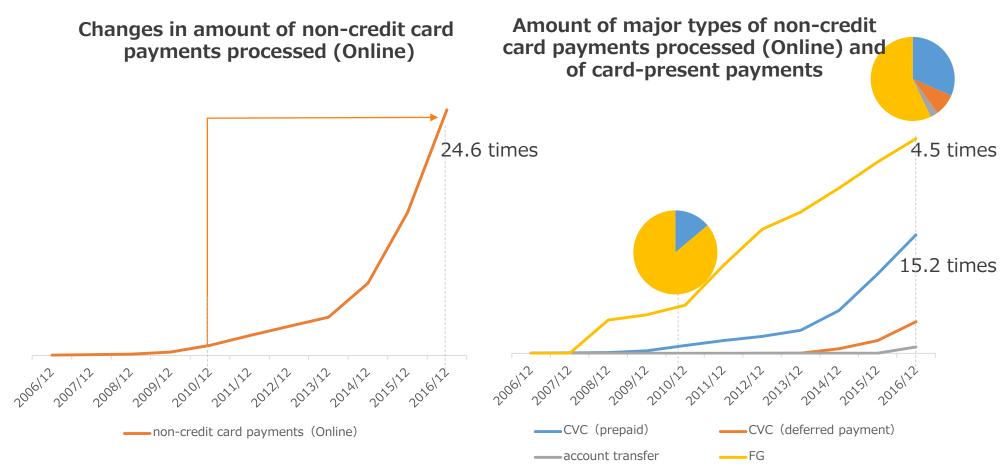
### All services involve in increasing our merchants' sales and our payment processing



### 3.4 Payment processing business: Methods expansion

### Expanding services other than online credit card payments

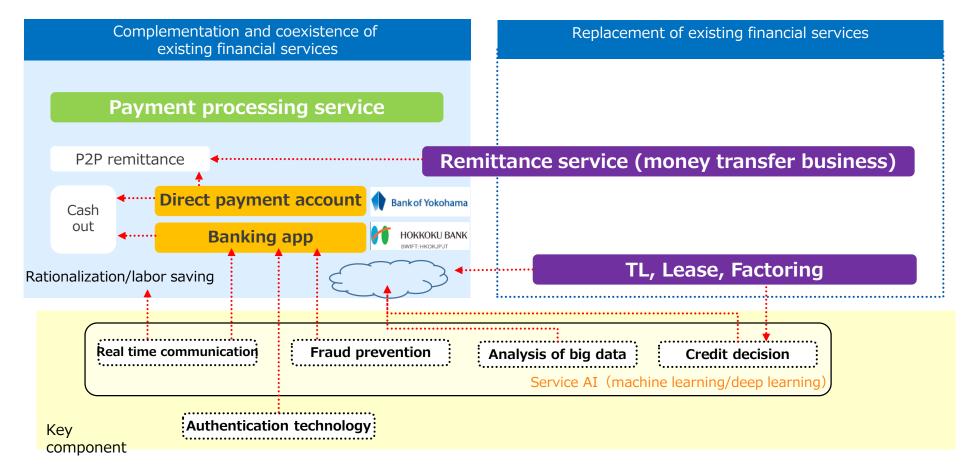
(Scale factor: comparison to2010)



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### 3.5 Payment processing business: Services for financial institutions

### Delivering value as a "Rebundling player" of FinTech

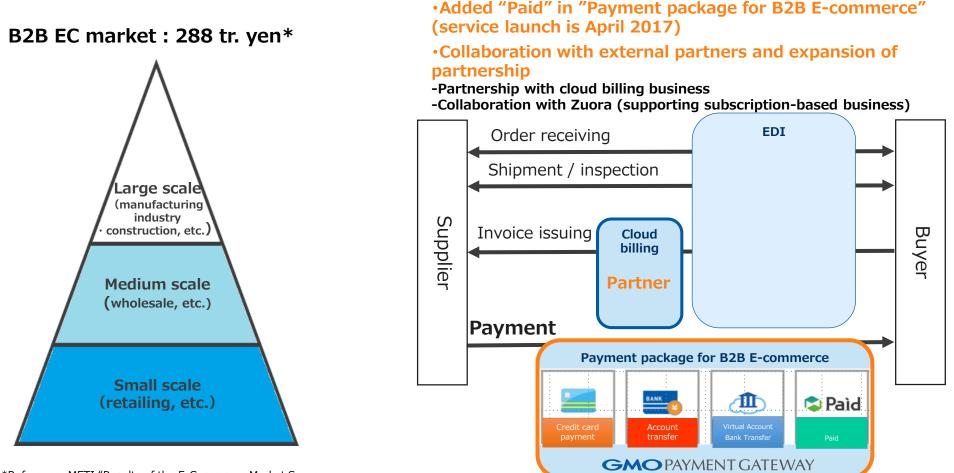


### Expansion of FinTech services focusing on "Banking app"

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# **3.6 Payment processing business: B2B**

### New measures to accelerate B2B market cultivation



\*Reference: METI "Results of the E-Commerce Market Survey Complied (2015)

#### We will establish a firm position as an industry standard B2B payment platform

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## 3.7 Payment processing business: Taxes

### Started operation of "National tax payment website"

Number of public institutions which have implemented GMO-PG services or increased the number of items introduced

- Japan Pension Service
   Insurance premiums under the
   national pension scheme
- Tokyo Metropolis
   Metropolitan tax, Water charges
- Aichi Prefecture
   Prefectural tax
- Osaka Prefecture
   Automobile taxes
- Fukuoka City
   City tax, Water charges
- Sapporo City
- : Water charges



(URL : https://kokuzei.noufu.jp/ )

#### 2011

Start of development and operation of payment sites in addition to payment services

#### 2007

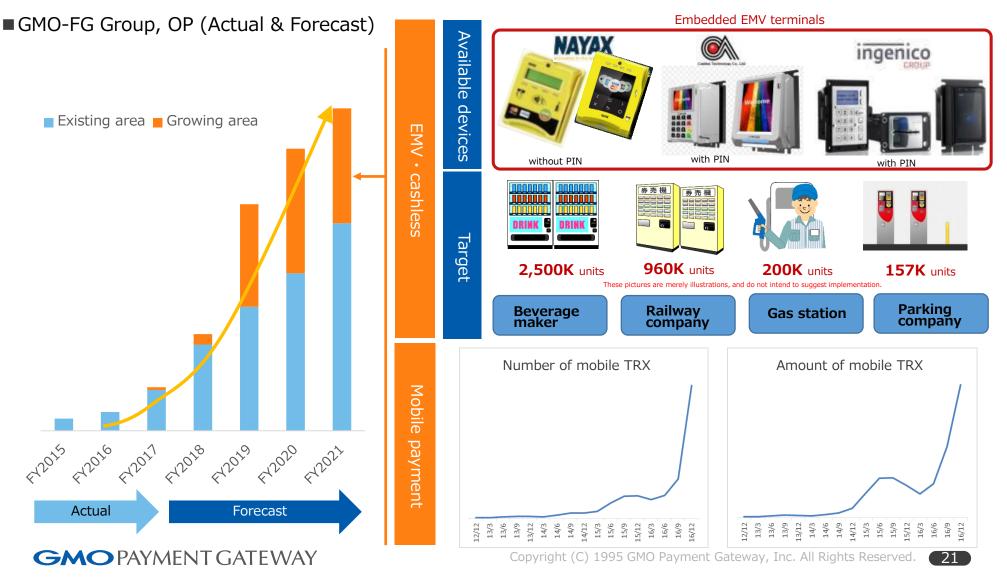
Start of credit card payment services for municipalities and public institutions

20

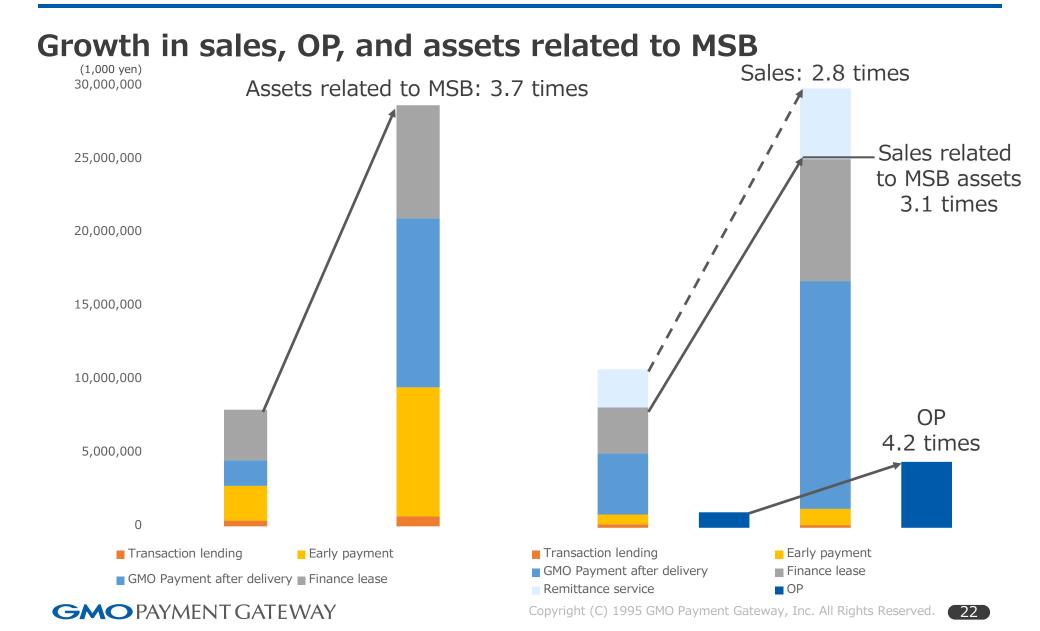
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### 3.8 Payment processing business: Card-present market

### Focus on a new growth area of card-present market: Payments + IoT

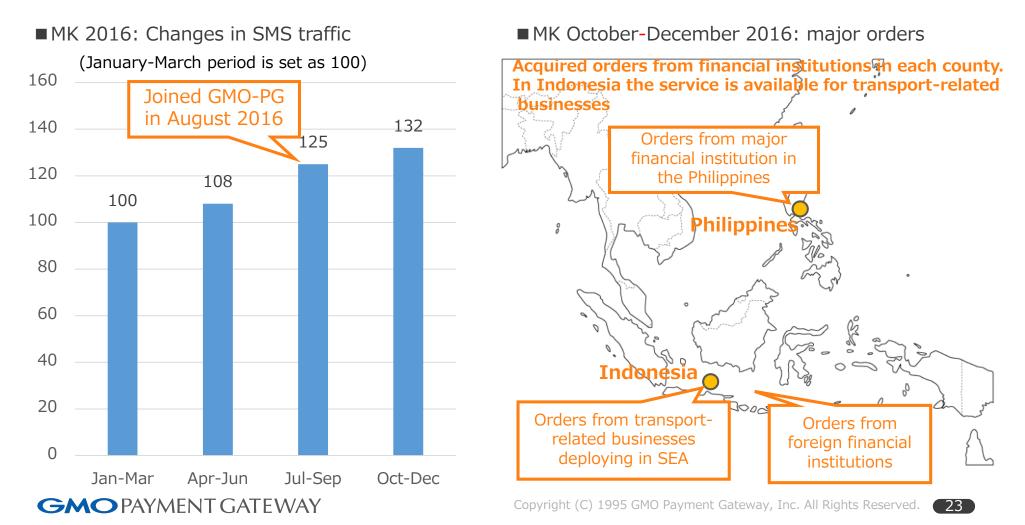


### 3.9 MSB (Money Service Business: MSB)



# **3.10 Business expansion: MACROKIOSK**

Increased number of mobile transactions as the usage of online accounts grows. Acquired orders from finance and transport related businesses in Indonesia and the Philippines.



## **4.** Financial Highlights

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## 4.1 Consolidated Balance Sheet

### Short-term debt of 4 billion yen due to MSB expansion

(Million yen)	Results for 1Q, FY2017	Results for 1Q, FY2016	Change	(Million yen)	Results for 1Q, FY2017	Results for 1Q, FY2016	Change
Current assets	68,067	44,807	23,260	Current liabilities	58,677	33,764	24,913
Cash and deposits	34,256	33,772	483	Short-term debt	4,050	0	4,000
Lease receivable	7,696	3,440	4,256	Deposits received	36,827	29,278	7,549
Advance payments	8,795	2,373	6,422	Related to Finance Lease	<u>Deposits by me</u> <u>service</u>	erchants through repres	entative merchant
Accounts receivable	11,527	1,590	9,936	Increase in Early Payment Service	due to change	occurs with the pace of r in merchants' cutoff dat	
Allowance for doubtful accounts	(605)	(223)	(381)	Accounts payable	13,204	2,671	10,533
Other current assets	6,396	3,853	2,543	Other current liabilities	4,596	1,815	2,781
Noncurrent assets	9,815	5,306	4,509	Noncurrent liabilities	308	211	97
Tangible assets	335	214	120	Short-term loan receivables (=T	L-related assets) 17,891	is included in "Other 15,995	current assets" 1,895
Intangible assets	3,855	1,009	2,845	Shareholders' equity	17,091	15,995	1,095
Goodwill	2,238	24	2,214	Capital stock	4,712	4,712	0
Software	1,245	737	508	Total cumulative other comprehensive income	43	140	(97)
Investments and other assets	5,624	4,082	1,542	Increase in investment securitie	es of subsidiaries a	and affiliates	
Investment securities	2,442	2,837	(394)	Total net assets	18,897	16,137	2,759
Shares of subsidiaries and affiliates	2,418	279	2,139	Total liabilities and			
Total assets	77,883	50,113	27,769	net assets	77,883	50,113	27,769

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### 4.2 Cash flow chart

# Borrowed approx. 4 billion yen at the end of October due to MSB expansion

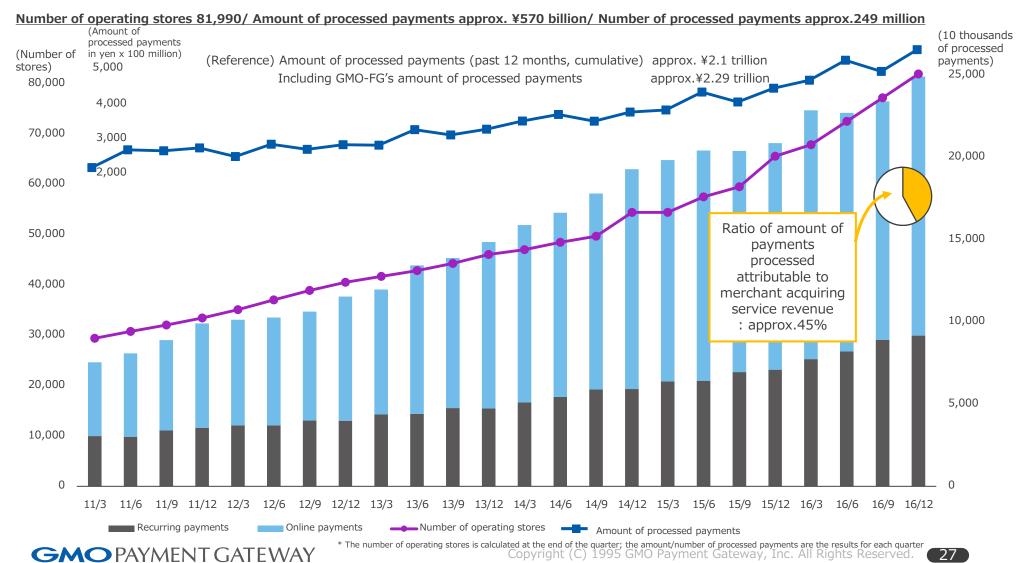
(Million yen)

	FY2016	FY 2017 1 Q
Operating activities CF	-748	6,685
Investing activities CF	-3,415	- 656
Financing activities CF	-654	2,983
Effect of exchange rate changes on cash	-107	4
Cash increase/decrease	-4,926	9,016
Cash at the end of the period	25,187	34,203

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# 4.3 Changes to major KPI (Quarterly change)

### Annual amount of processed payments exceeded 2 trillion yen



### **5.** Reference Materials

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# 5.1 Summary of Consolidated Results

### **OP up 38%, EBITDA up 42%**

	1Q of FY2017		YoY		1Q of FY2016	
(Million yen)	Actual	Proportion of sales (%)	Change	YoY change(%)	Actual	Proportion of sales (%)
Sales	4,346	100%	1,614	+59.1%	2,732	100%
COGS	1,109	25.5%	494	+80.4%	615	22.5%
Gross income	3,237	74.5%	1,119	+52.9%	2,117	77.5%
SG&A	2,036	46.8%	789	+63.3%	1,246	45.6%
Operating income	1,201	27.6%	330	+37.9%	870	31.9%
Ordinary income	1,109	25.5%	184	+20.0%	924	33.8%
Net income	597	13.7%	0	+0.1%	596	21.8%
Net income per share (yen)	16.08	-	-	-	16.07	-
EBITDA	1,356	-	404	42.4%	952	-

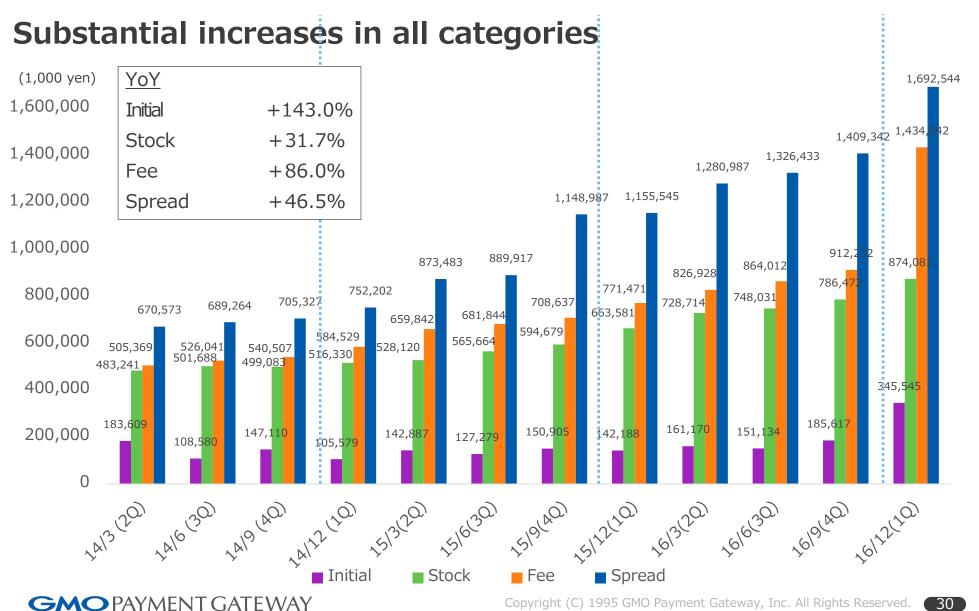
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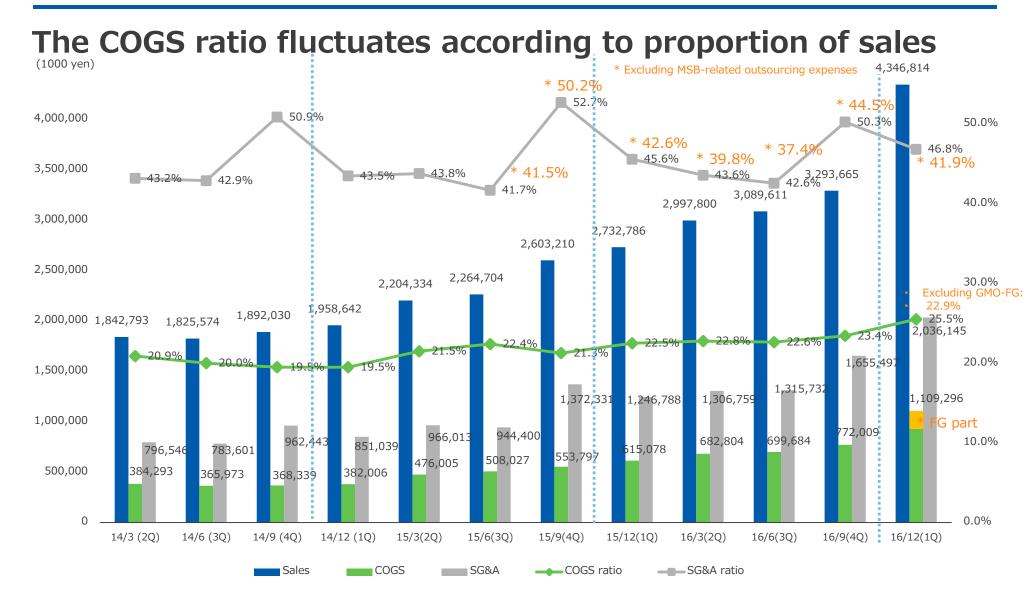
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# 5.2 Revenue Breakdown by Business Model (Quarterly Change)



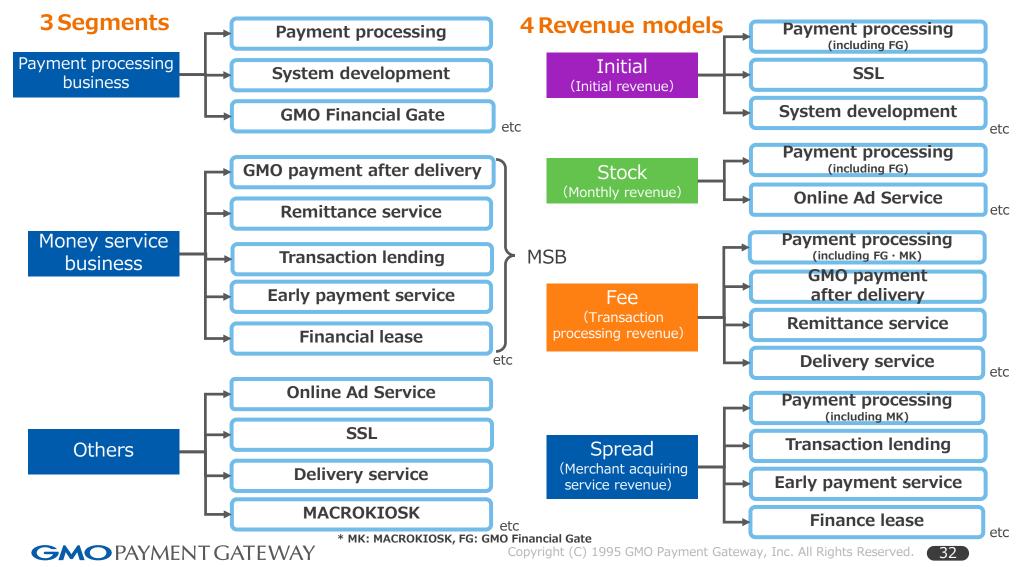
### 5.3 COGS Ratio/SG&A Ratio (Quarterly Change)



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# 5.4 Segment/ Revenue model/ Service

### **3 Segments, 4 Revenue models**



# Thank you very much!

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### GMO Payment Gateway, Inc. (TSE 3769)

IR website http://corp.gmo-pg.com/en/ir/

For more information, please contact the Corporate Value Creation Strategy Division

Investor Relations Office Phone: +81-3-3464-0182